



The trade race
The fight to head
the WTO.
Page 18

French connection
Multimedia comes
to Minitel
Page 11



Joël Robuchon
The best chef
in the world?
Page 12



Europe's opera terror
Why Peter Jonas is
shocking Munich
Page 13

FINANCIAL TIMES

Europe's Business Newspaper

MONDAY JULY 4 1994

D8523A

French troops under fire from rebels in Rwanda

French marine commandos came under fire from Rwanda Patriotic Front fighters for the first time yesterday as they evacuated nuns and orphans from Butare. The beleaguered town is at a strategically important junction, and the brief exchange of fire underscores the difficulty of the French mandate to protect civilians while not intervening in the conflict. Page 4

United Friendly UK life and general insurance company, has started legal action over its purchase from American Express of Acuma, the UK pension financial consulting and life insurance company. United wants an independent expert appointed to rule how much it should pay for Acuma. Page 18

Jett blames smear campaign Joseph Jett, sacked from Kidder Peabody in April after allegedly mounting a \$350m trading scam, hit back at his former employer and its parent, General Electric. "They depicted me as being an urban black criminal," Mr Jett says. Page 17



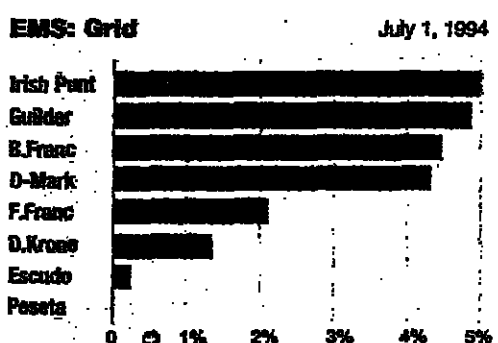
Samppras victorious Number one seed Pete Sampras of the US (left) beat Croatia's Goran Ivanisevic in straight sets to take his second consecutive Wimbledon singles title. The final score was 7-6, 7-6, 6-0, with a \$245,000 prize for the champion and \$172,000 for Ivanisevic.

German telecoms sell-off closer Management and unions at Germany's post and telecoms service agreed a pay and benefits package at the weekend, clearing the last hurdle to privatisation. The service, which employs 670,000 people, will be turned into three companies. Page 16

Votes to be made public The Council of Ministers, where European Union member states decide laws in secret, is for the first time to compile a central, public record of how ministers vote. The policy change comes after pressure for such information from the Financial Times. Page 16

Kurds turn on police Militant Kurds attacked police stations across Germany in apparently co-ordinated retaliation for the killing of a Turkish Kurd teenager by a policeman last week.

European Monetary System The week featured further weakness of the US dollar, which bolstered safe haven currencies like the D-Mark and the Swiss franc. There was no change in the order of currencies in the EMS grid. The spread between the strongest and weakest currencies was marginally narrower at 4.90 per cent. Currencies, Page 27



The chart shows the member currencies of the exchange rate mechanism measured against the weakest currency in the system. Most of the currencies can fluctuate within 15 per cent of agreed central rates against the other members of the mechanism. The exceptions are the D-Mark and the guilder which move in a narrow 3.25 per cent band.

Cambodian coup attempt Former Cambodian interior minister Gen Sin Song was arrested and former deputy premier Prince Norodom Chakrapong flown out of the country after an alleged overnight coup attempt. Page 4

Nigerian protest strikes Nigerian oil workers said they would go ahead with a strike today to demand the release of Moshood Abiola, undeclared winner of last June's presidential poll, which was scrapped.

No sign of missing children English detectives were still hunting the abductor of a newborn baby girl taken from a Midlands hospital on Friday. Meanwhile hopes were fading of finding Rosie Palmer, three, who disappeared on Thursday after buying an ice lolly near her home in northeast England.

Sharemarket seems unlikely to find out about the alleged downward manipulation of its share price before the pricing of its \$550m (\$1.32bn) Rights issue because of French secrecy laws. Page 17

Colombians mourn murdered footballer Tens of thousands of mourners filed past the coffin of soccer player Andres Escobar, who was murdered for scoring an own goal in the World Cup. President Cesar Gaviria and Colombia's World Cup players planned to attend the funeral.

Goddess loses arm Madrid's landmark statue, the goddess Cibiles, lost an arm during drunken celebrations after Spain's World Cup victory over Switzerland. World Cup, Page 6

French Grand Prix went to Germany's Michael Schumacher in a Benetton-Ford. Briton Nigel Mansell, returning to Formula One racing, dropped out after 46 laps. Damon Hill of Britain was more than 12 seconds behind the winner.

Austria	Sal102	Greece	D250	Lat	LF65	Oster	GR1300
Bahrain	Dn1.250	Hong Kong	Hk\$18	Libia	Ln0.20	Saudi	S\$11
Belgium	Bf465	Hungary	Hf188	Morocco	Md15	Singapore	S\$4.10
Bulgaria	Bu\$2.50	India	Rs15	Nepal	Np\$10	South Africa	R10.00
Cyprus	Cy1.10	Indonesia	Rp10	Norway	Nkr17.00	Spain	Pes200
Czech Rep	Cz\$450	Israel	Sh\$1.50	Poland	Pln1.50	Sweden	Skr16
Denmark	Dkr16	Italy	Lira1000	Romania	Rm1.50	Switzerland	Sfr1.50
Egypt	Eg\$100	Japan	Yen100	Saudi	Sd\$1.50	Taiwan	T\$100
Finland	Fm14	Jordan	Jd1.50	Thailand	Thb1.50	Turkey	Lira1000
France	Ffr100	Kuwait	Kd1.50	United Arab	Uae1.50	Yemen	Ym1.50
Germany	Dm100	Lithuania	Lt\$1.50	Portugal	Pt\$1.50	Yugoslavia	Dn1.50

Berlusconi risks Bank of Italy row

By Robert Graham in Rome

The Italian government has signalled its determination to control key appointments at the Bank of Italy, bringing into the open a long-simmering debate over the bank's independence.

The government's position was made public after the central bank's higher council, the body formally responsible for making the top appointments, failed to reach agreement last Thursday on a successor to Mr Lamberto Dini, who stepped down as director general in May to become treasury minister.

The tough line adopted by Mr Silvio Berlusconi, the prime minister, risks another institutional confrontation similar to that which occurred last week over the right to hire and fire the board of the RAI, the state broadcasting corporation.

Italian government determination to control key staff appointments raises threat to central bank autonomy

Mr Berlusconi, owner of the main commercial television channels, achieved his objective at the RAI after a bruising battle with President Oscar Luigi Scalfaro.

Until now the battle over the succession to Mr Dini in the number two position at the Bank of Italy has been fought behind closed doors. But on Friday the prime minister's office put out a statement asserting the government's right to control appointments to the central bank's four-person directorate.

The statement said: "The Bank's autonomy cannot be confused with the

power to make nominations for senior positions - a power which in all industrialised countries (including those central banks regarded as having the maximum of autonomy like the German Bundesbank and the US Federal Reserve) is vested in the executive."

According to a mix of law and tradition, after any directorate appointment is made by the 13-strong higher council - composed of the bank's regional office chairmen - it must be confirmed by the head of state in conjunction with the prime minister and the treasury minister. The government can thus claim to

be acting within the margins of its authority.

Although the Bank of Italy has declined to enter the controversy in public, its officials are concerned that the Dini succession will be equated with that of the RAI. In particular, Mr Tommaso Padoa-Schioppa, the deputy director general who is technically in line for the job, has been portrayed by both the populist Northern League and by the neo-fascist MSI as an unacceptable left-wing economist. Within the bank and among his European colleagues he is regarded as one of the best techni-

cians on monetary issues. The problem of the succession has been caused in part by the way in which Mr Dini was deliberately passed over for the governorship in May last year when Mr Carlo Azeglio Ciampi moved to become prime minister. The job went to Mr Antonio Fazio, the deputy director general.

Mr Dini and his supporters have made it known they do not wish to see Mr Padoa-Schioppa as the number two and would prefer an outsider like Mr Rainer Masera, a liberal economist and current head of IMI, the state-controlled finance group.

The Bank of Italy is fiercely resisting the imposition of an outsider. The latest compromise suggested is that Mr Vincenzo Desario, the current second deputy director general, assume the number two slot.

Israeli demonstrators fight police ■ Backing for PLO leader's homecoming

Arafat joins Rabin to defend peace accord

By Julian O'Zanne in Jerusalem

Mr Yasser Arafat, Palestinian leader, and Mr Yitzhak Rabin, Israeli prime minister, united yesterday in strongly defending their peace agreement against its opponents on both sides of the Arab-Israeli divide.

Mr Arafat, on the third day of his triumphant homecoming to the Gaza Strip, warned people not to heed opponents of the Palestinian-Israeli peace accord.

"Peace has many enemies and there are many attempts to sabotage and destroy the peace of the brave," he said. "This is why we are all requested to defend this peace because this peace is for all of us - Israelis and Palestinians." Mr Rabin echoed the PLO chairman's remarks and attacked rightwing demonstrators protesting against Mr Arafat's landmark visit to Gaza. He said he supported the Palestinian leader's homecoming and promised to strengthen the peace with Palestinians.

"The process will continue," Mr Rabin said in a hard-hitting speech to members of his ruling Labour party after hundreds of Israeli protesters clashed with police in Jerusalem in a third day of rightwing demonstrations against the PLO leader's visit. "We have an interest in strengthening the elements among the Palestinians who want the

accord," said Mr Rabin.

The joint defence of the peace process came as Mr Arafat plunged into the job of running the shattered Gaza Strip, forging ties with his impoverished people and pledging to expand Palestinian self-rule quickly from Gaza-Jericho across the rest of the West Bank.

In Gaza City Mr Arafat sought to demonstrate his concern about the deep economic troubles facing the 850,000 mostly jobless residents of the strip, inaugurating a citrus juice factory funded by foreign aid.

Mr Arafat made the visit after criticising international donors for the delay in releasing millions of dollars of promised assistance and described the situation in Gaza as close to "starvation". The veteran guerrilla turned peacemaker, who returned last Friday after 27 years in exile, also said he wanted Israel to pull its forces out of Palestinian towns in the West Bank by August.

Mr Riyad al-Zanoun, Palestinian health minister, said Mr Arafat, who is to meet Mr Rabin in Paris on Wednesday, will press for a speeding up of the next phase of the PLO-Israeli peace agreement: the extension of Palestinian self-rule to the rest of the west Bank.

Under the agreement, Israeli forces must redeploy out of Palestinian population centres in the



Police try to prevent right-wing Israeli demonstrators from forcing open the Damascus Gate to Jerusalem's Moslem quarter during a protest against peace efforts by Israel and the PLO

west Bank three months after the start of self-rule in Gaza-Jericho and before the holding of Palestinian elections now expected on October 15.

The PLO also said Mr Arafat would visit Jericho to swear in his 24-member national authority or "cabinet" and meet residents of the west Bank tomorrow, a day later than planned. Officials said Mr Arafat had

delayed the Jericho visit to spend more time in Gaza and make security preparations in the light of planned Israeli demonstrations intended to disrupt his trip to the capital of the Palestinian self-rule area.

At a tent pitched opposite Mr Rabin's office, demonstrators blew whistles, banged on cooking pots and shouted anti-government slogans.

Continued on Page 16
Observer, Page 15

The City calls for economic strategy

By John Willman, Public Policy Editor

The Corporation of London, the City's local authority, has commissioned consultants to draw up the first economic development strategy for the capital's financial district.

The aim is to identify opportunities for attracting new businesses to the City while maintaining its position as one of the world's three leading financial centres.

The Square Mile faces growing competition from other European cities such as Paris and Frankfurt, as well as UK cities that have economic development organisations working to attract new businesses.

Corporation leaders believe there is a danger that the City may become over-dependent on financial services, where the markets are mature and scope for further growth is restricted.

The strategy will be formulated by consultants from Coopers & Lybrand, the accountants, which won the contract against competition from six other bidders.

It is expected to be completed by the autumn, providing a candid assessment of the City's shortcomings as a place to do business. Among potential

Continued on Page 16

Brussels move to exempt Ireland from debt rules

By Peter Norman, Economics Editor

The European Commission has proposed to exempt Ireland from the tough rules of the Maastricht Treaty on government debt, offering hope to other debt-laden member states such as Belgium and Italy that they may receive similar leniency.

The Commission's move, at a meeting last week of the EU's secretive monetary committee, might turn out to be a test of Commission powers under the Maastricht Treaty. If it succeeds, the Commission might create a precedent making it easier for countries with bigger debt problems eventually to become full members of Europe's planned economic and monetary union.

Commission representatives surprised senior finance ministry and central bank officials representing EU governments by proposing to exempt Ireland from the "excessive deficit" rules of Maastricht even though Ireland's debt as a percentage of gross domestic product is well above the treaty's guidelines.

Although it is unlikely that Emu will be achieved by 1997 or 1999, the two dates named in the

treaty, member states are already preparing for the advent of the single currency and European central bank.

As part of the preparatory second stage of Emu, which began in January, EU countries have started working with the procedure laid down in the Treaty to control, and if possible reduce, their large fiscal deficits.

At present, only Luxembourg meets the two Maastricht Treaty deficit criteria of having an annual budget deficit of less than 3 per cent of gross domestic product and an overall debt of less than 60 per cent of gross domestic product.

But at a meeting of the monetary committee last Tuesday, Mr Giovanni Ravasio, the Commission representative, said it planned not to submit a report to the EU council of ministers naming Ireland as an excessive deficit country. If the commission sticks to its plan, it will mean that ministers in the council will have no basis for deciding whether Ireland should be treated as having an excessive deficit. Ireland could therefore be considered as having the right economic qualifications for Emu.

Ireland has made strenuous

efforts to bring its deficits under control, pushing its annual budget deficits below 2.5 per cent of GDP in recent years. But its stock of debt, at around 90 per cent of GDP, has proved less easy to cut.

Germany and some other EU member countries fear that any softening of the criteria for Ireland could open the door to Emu for other countries with bigger economic problems. For example, Belgium, with a debt-to-GDP ratio of more than 120 per cent and a forecast budget deficit of 5.4 per cent of GDP this year, wants to be a founder member of Emu even though economists believe it has little chance of reducing its debt-to-GDP ratio to the Maastricht level this century.

It is unclear whether Mr Ravasio was acting with the full backing of the Commission when he said that it would not submit a report on Ireland. It is understood that the Commission still has to discuss the excessive-deficit procedure and its approach to the various member states.

If the Commission stands by Mr Ravasio, it is likely that governments will want to re-interpret the treaty so that ministers can discuss cases such as Ireland.

CONTENTS

News	International News	2-4, 6	Features	15	Business Travel	10	World Bond Markets	22	
UK News	6	Leader Page	14	TV and Radio	13	Crossword	16	Equity Markets	23
Life	20	Observer	15	Compass	16	UK/IR	16, 19	FT World Accounts	18
Guide to the Week	34	Management	8	Markets	20	Money Markets	25-28	Managed Funds	25-28
People Page	12	Media	11	The Markets	20	Share Information	30, 31	Money Markets	29
Weather	16	Working Life/Spot	9	Emerging Markets	21	World Stock Markets	24		
Week Ahead	7	Arts	13						

NEWS: EUROPE

Skandia to boycott Swedish state bonds

By Hugh Carnegie in Stockholm

Concern about Sweden's shaky public finances yesterday rose as Skandia, one of the country's top two insurance groups, said it had stopped buying government bonds in protest at the continuing rise in state debt.

The announcement by Mr Björn Wolrath, Skandia's chief executive, jolted Stockholm's financial markets, already in a bearish mood. Five-year bond yields moved up sharply to almost 10 per cent, the Swedish krona fell against leading currencies and the Stockholm stock exchange fell 2 per cent.

"Skandia will not buy Swedish [state] bonds until such time as the politicians, in a credible way, begin to take seriously the accelerating state debt," Mr Wolrath said. "I really do not feel that I have a mandate from [Skandia's] own-

ers to go in and buy Swedish bonds, considering the big risk that implies today."

Sweden has the fastest growing debt among Organisation for Economic Co-operation and Development member countries - fuelled by a budget deficit that reached 13 per cent of gross national product last year. State debt stood at SKr1.132bn (£95.9m), or about 80 per cent of GNP, at the end of 1993, and is still rising, despite a return to economic growth this year.

The Skandia group holds about SKr50bn in state bonds, about one third of those held by the insurance sector, which in turn held almost 12 per cent of state debt at the end of last year. Executives said Skandia would sell some of its portfolio.

Senior officials at the Finance Ministry said they did not expect any short-term problems for the government in meeting its financing needs

as a result of Skandia's move. Two rival insurance groups, Trygg Hansa and Folksam, said they would continue to trade in government bonds. But the Skandia boycott coincided with new figures showing foreign investors were net sellers of Swedish bonds to the tune of SKr10.6bn in May. Stockholm County Council also said it was withdrawing from the market.

Mr Carl Bildt, premier, quickly issued a statement which came close to endorsing Skandia's move. He sought to shift the onus on to the Social Democrats, whose loyalty to the huge welfare state has raised market fears that they will duck necessary cuts in the public sector.

Last night, Mr Goran Persson, the economic spokesman for the Social Democrats, called for a special session of parliament's finance committee to discuss the issue.

Curbs imposed on Bosphorus traffic despite protests Turks defy Russia on shipping

By John Murray Brown in Istanbul

Turkey yesterday set out a possible collision course with Russia, after unilaterally imposing new shipping regulations for the Bosphorus and Dardanelles.

Russia and other Black Sea states claim the rules are in breach of international treaties. Russia, Greece, Cyprus, Ukraine, Romania and Bulgaria have all publicly protested.

Under the new rules ships must forewarn Turkish port authorities of their cargo and vessels more than 150 metres long must seek permission to go through the straits that divide Europe and Asia.

The straits are a vital trade route for Russia and newly independent Black Sea states.

However, Turkey has mounted a diplomatic campaign to win international support for the measures on safety grounds. It fears the projected

increase in tanker traffic, as central Asian oil finds come on stream, will be an environmental and navigational threat, a point underscored by a collision in March in which more than 20 people died.

Congestion is likely to increase after the opening of the Danube-Main canal system linking the Black Sea to the Baltic.

According to minutes from a meeting in May of the International Maritime Organisation, the London-based United Nations body that handles maritime disputes, Russia and other states argued that the Turkish proposals contravened the 1936 Montreux Convention, which guarantees unhindered passage for merchant vessels in peacetime.

The IMO said yesterday Turkey's regulations were national laws and had no international application.

Western diplomats are waiting to see if the Turks apply them to foreign-flagged

vessels. Both Russia and Greece want Turkey to support international action within the IMO to deal with safety concerns. In May, the IMO's maritime safety committee recommended more modest changes, including introduction of traffic separation lanes and a requirement that ships over 200 metres long go through the straits during daylight. Both measures take effect in November.

Shipping experts say the long-term worry is that if left unchallenged, Turkey's action may set a legal precedent and provide Ankara with discretionary powers to impede shipping.

Greek officials confirm that in April a Greek-registered tanker, the Olympic Armos, was prevented from going through the straits because it was too long.

Turkey clearly also has a commercial motivation. It is keen to see western oil companies in central Asia use a pro-

posed Turkish pipeline to the Mediterranean.

The new rules, if implemented, could result in costly delays in shipping oil through the straits, currently the main route for Russian and central Asian oil exports, and persuade oil concerns to look more favourably on Turkey's proposal.

Diplomats say the disagreement underscores wider differences with Russia over regional policy. Turkey is at loggerheads with Moscow on a range of issues from Russian peacekeepers in the Caucasus and central Asia, to Moscow's diplomatic role in former Yugoslavia.

But the danger is that Turkey, in pursuing commercial gains, is hampering efforts to deepen trade ties with the region under the auspices of the Black Sea Economic Co-operation (BSEC) organisation, in which Ankara has been the driving force. High-level discussions - including a Turk-



ish-Russian meeting on Thursday at the BSEC foreign ministers' conference in the Georgian capital, Tbilisi - have provided no breakthrough.

West Germany's production falls

By Quentin Peel in Bonn

Industrial production in west Germany fell by a provisionally estimated 0.7 per cent in May, tempering hopes of a rapid economic recovery, and confirming expectations of a new slowdown in consumer spending.

The figure published by the federal statistics office coincided with a recalculation of April's industrial production growth, reducing the initial estimate of a 2.5 per cent increase to just 1.3 per cent.

The May figure was the first monthly drop this year, and the underlying trend remains clearly positive. However it follows a sharp fall in retail sales in April - down a real 6 per cent - as the combined effects of tax rises and wage restraint have squeezed disposable incomes.

The sharpest drop in output in May was for consumer goods, down 2.8 per cent, and

capital goods, down 1.9 per cent. Overall manufacturing production was down 0.8 per cent.

Analysts described yesterday's figures as "slightly disappointing", but most doubt they will have any effect on the Bundesbank's monetary policy.

There was some suggestion yesterday that the markets might still speculate on a possible cut at the central bank council meeting next Thursday, because of the coincidence of the G7 meeting in Naples, and the confirmation of an apparent slowdown in the pace of recovery.

Moreover, the bank could be influenced by fears that the strengthening D-Mark might undermine the classic export-led recovery still under way.

Mr Hans Tietmeyer, the Bundesbank president, said this week that a "significant" move in interest rates at this time would not be "appropriate".



New German President Roman Herzog (left) takes the oath of office during his inauguration yesterday in Berlin's Reichstag building. He used his inaugural address to urge tolerance and greater civil courage in the population to resist violence against foreigners, and defend their democratic tradition.

D'Alema chosen to lead Italy's ex-communists

By Robert Graham in Rome

Italy's former communist Party of the Democratic Left (PDS) yesterday elected Mr Massimo D'Alema, to succeed Mr Achille Occhetto as leader.

Mr D'Alema has been the party's number two and his apparent. But Mr Occhetto himself and a large section of the grass-roots in the PDS favoured Mr Walter Veltroni, his rival, who edits L'Unita, the party daily.

The PDS is the largest parliamentary party. It is the acknowledged leader and organisational force for the five main groupings that form the left-wing opposition.

But Mr D'Alema now faces a difficult task in rejuvenating the party and making it appeal to a broader section of the electorate. He is highly regarded as an astute political operator and a good diplomat. However, his detractors regard him as formed too much in the old school of the Italian Communist Party (PCI) with its doctrinaire approach to issues and blind faith in organisation. Mr D'Alema began his politi-

cal life in the PCI's youth wing in 1953, working his way up through editorship of L'Unita. Although he was the recognised heir, it was only this week that Mr Occhetto revealed the full extent of his disagreement with Mr D'Alema.

In yesterday's meeting of the party's national council, the balance narrowly swung in favour of Mr D'Alema. However, grass-roots members clearly saw Mr Veltroni, with his boyish charm and open admiration for the American way of life, as more presentable and "modern" - the Italian version of US President Bill Clinton, or Mr Tony Blair, aspiring to Britain's Labour party leadership.

The election of Mr D'Alema does not solve the broader issue of who leads the left. Critics such as Mr Massimo Cacciari, the influential mayor of Venice, argue that the left must be led by someone not directly linked to the PDS. The PDS, Mr Cacciari claims, remains wedded to the old communist structure, and as such is an electoral liability.

Airbus to rethink test flights after fatal A330 crash

By Paul Betts, Aerospace Correspondent

The European Airbus consortium is expected to decide in two weeks when to pursue flight tests on the A330 airliner powered with US Pratt & Whitney engines, following Thursday's crash at Toulouse in which seven crew died.

The new compulsory tests for the aircraft's all-weather landing capability will be conducted at less extreme conditions to see if the consortium needs to modify the aircraft's autopilot system, being tested at the time of the accident.

Airbus said yesterday there appeared to be no need to modify the system at this stage. The accident occurred under conditions not normally experienced during routine commercial airline service.

The flight was part of the certification requirements for the A330 powered with US Pratt & Whitney PW4168 engines. The same tests had been successfully carried out with the US General Electric CF6-80E-powered A330, which is already in service with Air Inter, the French carrier, and Aer Lingus of the Irish republic.

Airbus said the crew performed planned manoeuvres immediately after take-off on Thursday: capture of an exceptionally high angle of climb of 28 degrees to fly at a deliber-

ately low speed (by comparison a commercial airliner is normally limited to an angle of 18 degrees); engagement of the autopilot; simulation of an engine failure (in this case the left engine) by bringing it to idle, and cutting off the related hydraulic circuit.

The combination of the simulated engine failure and the high angle of climb induced a loss of lateral control at 400 metres. "This altitude did not allow the crew, which regained control of the plane, to avoid impact with the ground," said Mr Jean Pierson, the Airbus chief executive.

The commercial implications of the crash are difficult to evaluate. It was the first time an Airbus has crashed during tests. Mr Pierson yesterday noted that sales of the narrow-body, twin-engine A330 airliners had doubled since an A330 crash in 1988.

In the last 20 years, 10 Airbus airliners have crashed, but Airbus's safety record is better than the industry average, which since 1979 has been one passenger death for every million take-offs. In Airbus's case, the average has been 0.73 deaths.

However, Airbus has had a particularly bad run of accidents this year, including the crash of a China Airlines A300-600 at Nagoya airport in Japan and of an Aeroflot A310 in Siberia.

Romania vote fails

Romania's left-wing minority government has survived its fifth no confidence motion since taking office in November 1992, writes Virginia Marsh from Bucharest.

The opposition brought the motion on grounds that the government's economic policies had failed, it had violated the constitution and many of its members were corrupt. Opinion polls show that 74 per cent of the public do not think it is doing a good job. The opposition has also begun moves to impeach President Ion Iliescu. Parliament is due to debate the issue next week.

Claes may face court

Mr Willy Claes, Belgian foreign minister, could be summoned to the high court to answer questions in the Inusop affair, involving the alleged secret funding of political parties, writes Emma Tucker from Brussels.

Mr Charles Nothomb, speaker of the parliament, said a committee of deputies would decide whether the Inusop evidence was serious enough to merit lifting Mr Claes' parliamentary immunity. Mr Philippe Moureaux, a former socialist minister, and Mr Guy Coemé, former deputy premier, may also face questioning.

FT Exporter Survey. Thursday, July 7.

On Thursday, July 7 the Financial Times will publish FT Exporter, a 24 page quarterly review providing comprehensive, up to the minute news and information for exporters.

It will give expert analysis of developments in world trade following the signature of the GATT agreement.

And it will look at those areas which may pose some unexpected difficulties for bigger exporters.

If your business is serious about succeeding in overseas markets make sure you buy the FT on Thursday, July 7.

Financial Times. Europe's Business Newspaper.

هكذا من الأهل

NEWS: INTERNATIONAL

Shokhin would like \$2bn in loans. This time, will deeds match words?

Russians hopeful for G7 summit

By John Lloyd in Moscow, Peter Norman in London and George Graham in Washington

Russia is hoping this week's Group of Seven summit in Naples will yield smaller headlines but larger real support than it has received in the last two years - when vast sums were pledged at G7 summits but much less delivered.

Mr Alexander Shokhin, deputy prime minister for the economy, said on Friday that Russia might gain access to as much as \$2bn (£1.3bn) in extra loans this year - if the summit approved plans for the International Monetary Fund to allocate some of its own reserve asset known as the special drawing right (SDR) to developing countries and former Communist "economies in transition".

The IMF board meets in Washington on Wednesday to discuss the SDR question. But monetary officials in Washington and leading west European capitals were uncertain whether there would be a consensus for an SDR allocation in time for the summit.

There is general agreement among G7 countries that present arrangements are unfair to 37 recent Fund members such as Russia, which have never received an allocation of SDRs. But it remains unclear whether the IMF's 178 members can overcome the technical and political complexities holding up an early provision of SDRs to Russia and other disadvantaged nations.

Such a provision is "certainly an issue that is going to be discussed, and we hope positively, in Naples", a senior White House official said.

Mr Shokhin said an SDR allocation would provide non-inflationary support for the budget and was urgently needed. If Russia's political and economic reforms were to continue, while inflation had fallen further - to 6 per cent a month in June - production would continue to decline, albeit more slowly than the 25 per cent rate in the first part of the year, he warned.

He also said Russia still had to construct an economic climate in which capital would be attracted back to the country from the west.

Progress on inflation, cutting credits and raising interest rates to strongly positive levels has won praise from the IMF and of the financial community generally, and opened Russia to big IMF and World Bank loans. However, huge debts, pressures on the budget and the gradually worsening political atmosphere make western officials nervous of the future, and doubtful that a programme to stabilise Russia's economy and currency will be feasible this year - though that remains the official goal.

But US officials insist that "on Russia, there is not going to be a pledging session this year". They say \$30bn of the \$43bn promised to Russia at last year's summit is already approved by G7 governments and the international financial institutions. Of the remaining

\$13bn, \$4bn is available when Russia can conclude a standby arrangement with the IMF, and \$9bn more in a currency stabilisation fund when Russia makes the rouble convertible.

The SDR question has been on the international agenda for several years. But discussions so far have yielded no results because G7 members, led by Germany, have been unable to agree to a general SDR allocation to all IMF members along the lines of a SDR36bn (£33.8bn) issue proposed by Mr Michel Camdessus, the IMF managing director.

Until now, a selective "catch-up" increase has been ruled out because it would need an amendment to the IMF articles, entailing approval by holders of 85 per cent of the IMF's membership votes and backing from the US Congress. The Fund is understood to have suggested a blend of general and selective SDR issues.

Looking ahead to Naples, Mr Shokhin, now the longest-serving Russian minister and generally seen as a moderate reformer, laid most stress on Russia's access to the "political G8" when the G7 admits Russia to talks on general political issues next Sunday. Russia will remain out of Saturday's "economic G7", which will discuss world economic problems.

He said that this "step-by-step approach" was in Russia's interests, though he forecast that it would become involved in a range of economic issues in which its voice would demand



Shokhin: looking to "political G8"

to be heard. He said the Paris Club of creditor nations, at which Russia now appears as a debtor, should recognise it also as a creditor - since it is owed, he said, \$140bn by developing countries. Mr Shokhin also made clear that he would push hard for further openings in markets the Russians still see as closed or only partly open to their goods. "It's hard to reconcile declarations about partnership with discriminatory measures towards the Russian economy," he said, instancing 280 discriminatory regulations against Russian goods in the US alone.

World Bank lends less to developing countries

By Ken Warn in Washington

The World Bank's lending commitments to developing countries in the year to June fell from \$23.7bn to \$20.8bn (\$13.6bn), the lowest figure for three years. Disbursements were also down sharply, the bank's operational results show, falling to \$15.9bn against \$18bn the year before.

The biggest fall was at the International Bank for Reconstruction and Development, the bank's main component which lends at close to market terms, where loan commitments amounted to \$14.2bn against \$16.9bn the year before. Commitments by the International Development Association, which lends to the poorest countries at concessional rates, dipped to \$6.6bn from \$6.8bn.

Bank officials attributed the decline in IBRD lending to the increased availability of private capital to developing countries. This has contributed to a sharp drop in adjustment lending as countries have not required the balance of payments support from the bank that has normally accompanied reform programmes.

More funds have also been available from the regional development banks following replenishment of their resources, the officials said.

Within the totals, the level of IBRD and IDA lending commitments

Chad has standby deal problems

Chad is already having problems meeting the terms of a new standby agreement signed with the IMF in March and risks suspension at the mid-term review in September unless it can increase customs receipts, Reuter reports from N'djamena.

"In reality there is a risk," said Mr Albert Pahimi, finance minister.

A 50 per cent devaluation of the CFA franc last January hit the landlocked central African country hardest of all the franc zone members, economists say. "We accepted devaluation at Dakar out of solidarity," Mr Pahimi said yesterday. "In Chad the CFA franc was overvalued by only about 20 per cent." Since devaluation, inflation has soared to 54 per cent, according to World Bank figures.

The country's main export is cotton, and it has to import basic foods and petroleum products. A key pillar of the standby agreement was an increase in customs receipts, which Mr Pahimi said were not keeping pace with targets set by the International Monetary Fund.

ments to Africa was unchanged at \$2.8bn. The bank said it was extending support for economic reform and protection of social services targeted at the poor in francophone Africa. In the wake of the devaluation by the CFA franc zone.

East Asian and Pacific countries saw an increase in commitments to \$6bn from \$4.4bn. The four sectors in the region receiving the most support were transport, agriculture, power and education, the bank said, with an emphasis on sustainable development.

Commitments to Latin America fell to \$4.7bn from \$5.8bn as many countries moved

beyond the need for large structural adjustment loans. South Asia also got less, with commitments dropping to \$2.4bn from \$3.4bn. The bank noted that India had continued its economic reform programme and strengthened its foreign exchange programme and no longer required loans to pay for its imports.

George Graham adds: The Republic of Congo has paid up all of its \$101m in arrears to the World Bank and the IDA. Congo had been more than six months overdue on its payments to the World Bank since 1991. By clearing its arrears, Congo becomes eligible for new bank loans.

Gerashchenko wants amnesty to attract investment capital back

By Anthony Robinson

Mr Victor Gerashchenko, chairman of the Russian central bank, believes an amnesty should be prepared to attract Russian flight capital back into productive investment in the country. The Russian Finance Ministry estimates that \$15bn-\$20bn has flowed out of Russia illegally in each of the last two years, he added.

Mr Gerashchenko, who faced fierce criticism from reformers last year but survived calls for his removal, said in an interview, "The Russian 'new class' understands that opportunities exist for profitable investment in Russia. But they want certain tax and investment incentives and guarantees that nobody will enquire too closely into the provenance of the repatriated funds."

"I say 'yes' to an amnesty. Why not?"

What will we obtain through making unnecessary enquiries which require much difficult work, will not obtain useful results and will certainly not create a good environment for investment?"

Mr Gerashchenko, who remains sceptical about the efficacy of monetary policy in a country with inadequate financial instruments at the command of the monetary authorities, now acknowledges the importance of positive real interest rates in attracting savings and underpinning the rouble. "Six months ago many citizens were buying foreign currencies to try to preserve the value of their money. Now they receive positive interest rates from rouble accounts with the Russian commercial banks and prefer to keep their funds there."

Predicting that inflation would drop to between 6.5 and 7 per cent in the

month of June from 8.9 per cent over the first five months of this year, Mr Gerashchenko said he expected a period of economic stability for the rest of the summer but some tension in the autumn, traditionally a time of pressure on government spending and prices.

Expressing scepticism about the government's ability to stick to the tough budget limits drawn up to conform with IMF performance targets, he said the main problem was the inability to collect taxes. "There is a large grey economy and the government cannot collect taxes in full. That is why the 1994 budget law does not satisfy us much. Parliament continues to impose spending obligations which we cannot fulfil, although we are hoping to be able to issue more Treasury bills to raise revenue in the last quarter," he said.

Western tax experts have warned the



Gerashchenko: amnesty - "Why not?"

government that if it does impose high or arbitrary taxes on foreign companies and individuals it risks alienating foreign investors who are free to choose more favourable tax and administrative regimes in the extremely competitive investment climate.

Chapter 11-style scheme proposed for insolvent states

By Philip Coggan, Economics Correspondent

Mr Jeffrey Sachs, the former economic adviser to the Russian government, has called for a new system for dealing with country insolvency, based on the Chapter 11 bankruptcy code used in the US.

Speaking at a Centre for Economic Performance symposium at the London School of Economics, Mr Sachs said the International Monetary Fund had "become an institution that has unfortunately become set in ways that made sense in

the 1950s but are inappropriate for the 1990s".

The IMF lacks a conceptual framework for state insolvency, said Mr Sachs, who has long been an outspoken critic of the IMF.

The Chapter 11 system, by creating a standstill on debtors, gives a critical breathing period to companies, enabling them to sort out their problems, and prevents a "creditor grab race" whereby assets are quickly seized.

"The IMF needs to be moved in the direction of acting as a bankruptcy referee or judge

rather than as a lender in financial distress," said Mr Sachs. He thought the mechanisms to achieve a debt standstill could be achieved under existing treaties, but a new economic conference to establish such procedures might be needed.

Mr Sachs also criticised the IMF for favouring free-floating currencies, rather than nominal exchange rate targets and for concentrating on balance of payments financing needs, rather than on the financial problems of the indebted governments themselves.

THRESHER WINE SHOP

FOUR EXTRA
STELLA ARTOIS
(FOR NO EXTRA)



4 FREE

4 x 330ml bottles of Stella Artois free when you buy 8 x 330ml bottles at 99p each.

The offer runs until 30.09.94 at all Thresher Wine Shops. While stocks last. No other discounts apply. 18+ only. In UK residents only. aged 18 and over. You'll find your nearest Thresher Wine Shop in Yellow Pages.

July 1994

Bankgesellschaft Berlin opens in London

Bankgesellschaft Berlin is pleased to announce the opening of a branch in London.

81-82 Gracechurch Street
London EC3V 0DS

Tel: 071 283 0241
Fax: 071 220 7249


BANK
GESELLSCHAFT
BERLIN AG

Gonzalez
'needed'
Madrid'

Arafat's return shatters a dream of home

Many in the refugee camps believe the Palestinian leader has sold them short, says Julian Ozanne

As Mr Yasser Arafat made a hero's entry into the Jabalya refugee camp at the weekend - the crucible of the Palestinian intifada, or uprising, against Israel - one family stubbornly stayed indoors.

"For us the return of Arafat means the end of hope - the hope we will ever get our land back. It is a day of shame," said Hisham Elakra.

Like many Palestinians the Elakra family sees Mr Arafat's peace accord with Israel as a betrayal of its dream of returning to the land its fathers lived on before the 1948 Arab-Israeli war and the subsequent creation of the state of Israel.

The Elakra are not Islamic fundamentalists opposed to the peace agreement on religious grounds because it does not usher in an Islamic state in all of the traditional land of Palestine. They are part of the secular Palestinian opposition to Mr Arafat inside Gaza, the West Bank and the 4m-strong diaspora who believe that Mr Arafat has sold them short.

Not only has the peace agreement firmly ruled out any prospect of regaining the 1948 Palestinian lands, but most Palestinians believe it has also permanently shelved the notion of a return.

When the dust settles and the theatre of Mr Arafat's return passes, the fate of the fragile peace agreement could be determined by whether he is able to win over the secular opposition in Gaza-Jericho and in Lebanon, Jordan and other Arab states. Any failure by Mr Arafat to deliver on promises

of jobs and prosperity and, more important, further gains of land from Israeli occupation, will fuel the opposition.

The youths of the Elakra family - Hisham, Bassam and Faysa - were born and raised in the dusty and littered streets of Jabalya Camp, home to 72,000 Palestinian refugees. They have never left the densely populated Gaza Strip but they resolutely refuse to call it home.

They are proud of their refugee identity and have no wish to accept Palestinian passports or leave the camp unless they are going home.

Home is a place they have not seen, and probably never will. But they pronounce its Arabic name, *Bayt al-Hit* (lit now called *Bayt al-Hit* in Hebrew) with pride and passion. It is a place which has become shrouded in myth and legend, growing ever more sweet with the fading memories of their fathers and grandfathers who were forced to flee their 300 dunams (about 75 acres) of farmland as Israeli tanks and soldiers attacked their village in the early hours of May 12 1948.

Today the Elakra's land, which once boasted grape vines and wheat fields, is a built-up Israeli kibbutz south of Ashkelon.

The spirit of 1948 beats strong in the hearts of even the youngest in the family.

"The peace agreement is not peace. It is a surrender of our Arab land and we must fight against it by all means... We have nothing to lose - no land, no jobs, no dignity. We will not



Hero's return to Jabalya refugee camp on Saturday, but opposition will grow unless Mr Arafat can deliver his promises

leave this camp until we go back to our village," said Bassam.

Although there is still a slim majority in favour of the peace process in Gaza and the West Bank, Palestinian refugees like the Elakra family say the peace agreement would be resoundingly defeated in a referendum held in the entire Palestinian nation, including the diaspora.

There are no portraits of Mr Arafat or Palestine Liberation Organisation flags at the Elakra house. Instead, pictures of Che Guevara, Lenin and Dr George Habash, the Damascus-based leader of the left-wing

Popular Front for the Liberation of Palestine, adorn the small bedrooms. Any mention of Dr Habash - or Hakeem (the wise one) - is greeted with approval.

"We accepted Arafat as our leader - as the president of Palestine. But he has accepted to be mayor of Gaza-Jericho. He

has sold us out for nothing and the only way he will be able to rule is by using the secret police like the Israelis," said Hisham.

Mr Arafat is gambling that he will be able to win support through massive investment in housing, jobs and social services. But he is clearly nervous

about the prospect of general elections. He may also have underestimated the strength of feeling about recovering Arab land that burns so passionately among the refugees who make up more than 75 per cent of Gaza's 850,000 population, especially those 325,000 still living in camps.

Attachment to land has acquired an almost supernatural importance to the Palestinian refugees - an affirmation of their existence with a past they portray as a paradise.

"Land is stability," said Bassam. "If there is no land we will not exist as a family as a people. We are physically related to our land because the graves of our family are on that land and our history of our family is on that land."

Although many Palestinian refugees know they may not see their land in their lifetime, they are philosophical about the future sure that the tide of history will one day turn in their favour.

"Yasser Arafat is betraying our rights now because we are weak and Israel is strong," said Hisham.

"Israel will not always be strong. Turkey and Britain ruled the world and Palestine for hundreds of years but where are they today? No one thought the Soviet Union would collapse but it did. One day Israel and the US, which supports Israel, will collapse and Palestine will be returned to us."

"It does not matter whether I will live to see Palestine but for sure my son or my grandson will get the land back."

North Yemen oil output halted

By Mark Nicholson in Cairo

North Yemen's 190,000 barrel a day oil production has been halted by a south Yemeni air raid, a north Yemeni oil official said at the weekend. The attack deprives the Sanaa government of its chief source of hard currency until the damage is repaired.

Northern forces, meanwhile, kept up artillery and rocket attacks on the southern city of Aden as the International Committee of the Red Cross warned that people in the city would soon be dying of thirst unless its shelled water treatment plant was repaired.

North Yemen officials have said they would allow engineers and a Red Cross team to repair the facilities. The ICRC said a repair team was ready to move in but was awaiting assurances for its safety.

Mr Ismail al-Dailami, oil ministry manager at Marib, told Reuters that a raid by southern jets last week had

destroyed two vital water coolers at the crude oil pumping station feeding the pipeline to Ras Isa, the north's oil export terminal.

He said that the damage could be repaired "in a few days". But it was unclear if replacements for the two wrecked coolers were available in Yemen or would have to be flown into the country. Hunt Oil in Yemen, which operates the Marib field, would not comment on the reported damage yesterday and no immediate reaction was available from Hunt's Dallas headquarters.

The Marib operation is the mainstay of north Yemen's oil industry, pumping almost 190,000 b/d of crude. Production is continuing in the south, where Canadian Occidental is producing up to 160,000 b/d from its Masila field, but the company has been paying Yemen's share of the oil revenues into a trust account since the outbreak of civil war in early May.

Demand for crude tankers set to rise

By Charles Batchelor, Transport Correspondent

The oil tanker industry is poised for recovery following a slump which has lasted for most of the past 20 years, according to a review of the tanker market by Petroleum Economics, a consultancy.

The rates paid to charter tankers increase sharply when surplus capacity falls to 50m dead weight tons (dwt) and this threshold appears set to be breached shortly, the review said.

A drop in the rates paid on the spot

market in the early 1990s led to a sharp increase in the number of older vessels being scrapped while fewer new vessels have been ordered over the past three years. If the Opec oil producers increase their shipments next winter, demand for tanker capacity will rise, it forecast.

Oil output from wells outside the Middle East is running close to capacity so any disruption to those supplies could only be matched by increased output from the Middle East. Transporting oil on long-haul routes from the Gulf will increase tanker demand.

The tightening up of environmental

legislation in the US, in particular, has made it less attractive for large oil companies to own their own fleets of tankers. The amount of company-owned tonnage has fallen from around one-third in the early 1970s to one-quarter. At the same time low rates in the spot market have meant the oil companies and other charterers have increased their activity in the spot market and reduced the number of long-term charters.

The volume of tonnage on spot charter rose from 10 per cent to 50 per cent while long-term charters fell from 50 per cent to 20 per cent.

This dependence on the spot market is expected to lead to fierce competition among charterers for vessels when demand increases. This will push charter rates up higher than would be the case if there was a greater volume of long-term charters.

Charter rates for a modern 250,000 dwt "supertanker" are forecast to rise on the spot market from \$15,000 a day this year to \$21,000 in 1995 and \$30,000 the following year, the review said.

World Tanker Outlook - An End to Surplus. 1 Capital Avenue, London EC2R 1BU. £1,000

Rwandans fire on French US poised to boost formal Taiwan ties

By Leslie Crawford in Butare, Rwanda

French marine commandos came under fire from Rwanda Patriotic Front guerrillas for the first time yesterday as they evacuated nuns and orphans from the besieged university town of Butare.

"The RPF came over a hill and fired at the convoy leaving town," Col Didier Thibaut

of the 11th Parachute Regiment of Toulouse said. "Some of the bullets lodged in our vehicles, and we returned fire. There were no casualties on our side."

Col Thibaut said this was the closest his soldiers had got to the front line in Rwanda's civil war, perhaps too close for comfort. The brief exchange of fire underscores the difficulty of the French mandate to protect civilians while not intervening in the Rwandan conflict.

"Our mission is not to fight the RPF, or to help the Rwandan government fight the RPF," Col Thibaut said. "The nuns and orphans, including Europeans, Hutus

and Tutsis, were rescued in a lightning operation as the rebels closed in on Butare. The capture of the town, which is strategically located between the main roads south to Burundi and west to Zaire, would be a big victory for the Tutsi-led rebels.

Col Thibaut confirmed last night that the town was expected to capitulate within hours.

Yesterday afternoon, Butare's leafy boulevards were deserted, while thousands of civilians streamed out of the town. The route to Burundi was choked with overloaded vehicles and a mass of people on foot, fleeing with their mattresses, cooking pots and clothes.

US poised to boost formal Taiwan ties

By Laura Tyson in Taipei

The US is poised to boost formal diplomatic ties with Taiwan after its first policy review of bilateral ties in 15 years, amid congressional calls to rescind a ban on high-level exchanges between the two countries.

The move would be the first official recognition from Taiwan's biggest longstanding ally of its transformation from a military dictatorship to a democratic state.

The US has funnelled billions of dollars in aid to Taiwan since the ruling

Nationalist government lost China's civil war in 1949.

Observers said changes were likely to be subtle but would enhance the international profile of Taiwan, which is struggling to counter incessant diplomatic bullying by China, and pushing to join the United Nations.

Mr Warren Christopher, US secretary of state, told the Senate foreign relations committee on Friday that improvements in ties would be made in line with a "broad and deep review" of Taiwan policy by the Clinton administration to be published soon.

NEWS IN BRIEF

Casino owner named in HK probe

Mr Stanley Ho, Macao's casino king, has been named in a Hong Kong government investigation which alleges irregularities in the conduct of two companies. Mr Ho used to be chairman of one of them, writes Simon Holberton in Hong Kong.

The government released an abridged version of the report into the affairs of Tomson Pacific, the World Trade Centre Group (WTCG) and related companies at the weekend. The results of the 18-month investigation have been referred to the police and securities market regulators for possible action.

Mr John Lee, the independent investigator, says companies controlled by Mr Ho together with his Macanese Shipping, Societe de Turismo e Diversos de Macao, were involved in avoiding the colony's takeover code.

Mr Ho denies any wrongdoing or knowledge of the transactions referred to in the report.

Cambodia coup attempt foiled

Cambodia's coalition government announced yesterday that it had foiled an attempted coup d'etat over the weekend, placing a former interior minister under house arrest and expelling one of the sons of King Norodom Sihanouk for plotting the government's overthrow. Victor Mallet, South East Asia Correspondent, writes.

The attempted coup appears to have been stopped in its early stages without death or injury, but it demonstrates the fragility of Cambodian democracy a year after the UN-organised elections.

The authorities detained Mr Sin Song, interior minister under the previous, communist regime installed by Vietnam, in the early hours of yesterday morning. They also expelled Prince Chakrapong, a former deputy prime minister, putting him on a flight to Kuala Lumpur.

Former Albania president jailed

Albania's former president Ramiz Alia, the country's last communist leader, was convicted by a Tirana court of abuse of power and other charges and sentenced to nine years' imprisonment. Reuters reports from Tirana.

Mr Alia, 68, had pleaded not guilty to the charges and accused the government of Albanian President Sali Berisha of subjecting him to a political trial.

Korean summit media ban

North and South Korea have agreed to exclude foreign journalists from accompanying 50 South Korean reporters who will travel with President Kim Young-sam to Pyongyang later this month for a meeting with North Korean President Kim Il-sung, writes John Burton in Seoul.

The decision was taken as part of an agreement reached at the weekend between the two Koreas on detailed procedures for the summit on July 25-27.

Carolina air crash kills 22

A USAir DC-9 crashed and burned in a thunderstorm after missing an approach to Charlotte's international airport on Saturday, killing at least 22 passengers, Reuters reports from North Carolina.

Both the pilot and co-pilot were among about 30 survivors. This number is unconfirmed because there may have been small children not listed among the passengers. The airline said 15 people remained unaccounted for.

Spain mobile phone contest

The Spanish government has prepared the way for competition in mobile telephones, approving a set of rules for digital cellular networks, writes David White in Madrid. Spain is due to invite bids later this month for a licence to compete with the national operator Telefonos. Five consortia of Spanish and foreign companies are set to enter the contest, which is due to be decided by the end of November. The winner will have to pay an entry fee estimated at up to Pta100m (£487.5m).

1920
PORTMAN SQUARE
LONDON W1

COULD ROBERT ADAM HAVE DESIGNED THIS FOR YOUR BUSINESS?

An elegant, Grade I listed building overlooking Portman Square.

Approximately 25,000 sq ft including several fine state rooms, a secluded walled garden and two tennis buildings.

To be leased.

The Portman Office
Telephone 071-262 1444
Facsimile 071-724 2295

TO SAVE ALL THESE TREES WE HELP CHOP DOWN THIS ONE

Tropical hardwood trees are more valuable to loggers than other trees in the rainforest.

High prices for hardwoods ensure that loggers have no qualms about destroying other trees that stand in their way.

So a WWF project in Costa Rica is rescuing ways of felling a tree without bringing down several others around it. And how to remove it without bulldozing a path through the surrounding forest.

If the rainforests are used wisely, they can be saved forever. Help WWF provide this in childrens' around the world, by writing to the Membership Office at the address below.

WWF
World Wide Fund For Nature
International Secretariat, 100 Great, Grosvenor

Reshuffle fails to convince

UNITED STATES

By Ken Wern

The White House did its utmost to put a favourable spin on last week's reshuffle in its ranks, but the US media resolutely refused to be spun, remaining sceptical of many aspects of the shake-up.

The off-repeated official line that the changes were just the kind of routine tinkering that any organisation goes through found few takers.

"No explanation has been given for the changes," wrote Mary McGarry in *The Washington Post*. "To hear everyone speak at the graduation ceremonies in the Oval Office Monday, everyone has done a spectacular job, things had never been bad, they just could be better."

The grumbling, she said, was all behind the scenes.

There was praise for the key players in the game of musical chairs - Mr Leon Panetta, who switched from heading the Office of Management and Budget to become White House Chief of Staff, Ms Alice Rivlin, who stepped into Mr Panetta's shoes, and spinmaster Mr David Gergen, who went from an advisory role at the White House to one at the State Department.

But one common theme was: Good people, pity about their

job to a Washington insider like Mr Panetta would help at a time when Mr Clinton's foreign policy was under attack, healthcare reform was mired in Congress, and the president's poll ratings were falling, suggested David Lauter at the *Los Angeles Times*. "But because Clinton's problems go far beyond his sometimes disorganised staff structure - and stem in large measure from his own lack of decision-making discipline - the help may be limited," he wrote.

The New York Daily News was more succinct. "If Clinton wants real change, he'll read the riot act to the man in the mirror," it said.

Mr Gergen too was praised at the expense of his boss. However, Doyle McManus writing in the *Los Angeles Times* thought Mr Gergen's star had been waning, and White House staffers must have been relieved to get rid of the Republican in their midst ahead of November's mid-term elections.

The Post welcomed Ms Rivlin's step up from deputy at OMB and thought her nomination "virtually certain to sail through Congress". She had "earned a reputation as the administration's fiercest deficit hawk", it said. The *Los Angeles Times* could not resist reminding readers of her Capitol Hill nickname - Tiny Alice.

The only apparent loser in the reshuffle was Mr Thomas "Mac" McLarty, Mr Clinton's childhood friend, who was eased aside by Mr Panetta but will remain in the White House as a senior counsellor.

Mr McLarty was widely reported as a nice guy who just lacked sufficient Washington experience to head the White House staff. But there was no sympathy from *New York Times* columnist William Safire. "Mac McLarty, who went to kindergarten with Clinton, is taking their old sandbox into the Oval Office's bunker of broken dreams."

However, a Washington Post editorial thought that in switching from an executive to an advisory role, Mr McLarty might even find himself wielding more power than before. It pointed out that Mr George Stephanopoulos, former White House communications chief, was "reassigned from an executive function to a counsellor's role" last year and is now more influential than ever.

Mr McLarty is nothing if not loyal. Only hours after the shake-up announcement, which sounded at times like his funeral, he popped on CNN's Larry King Live show, flanked by Mr Panetta, saying what a great idea it all was.

Mac the Nice and Neon Panetta, as King dubbed them, then seemed to appear on every talkshow or news pro-

gramme that would have them, or that was not dominated by blanket coverage of the OJ Simpson case.

No news out of Washington last week could compete for air time with the drama in Los Angeles as one of the nation's most prominent sporting heroes faced a televised preliminary trial hearing accused of murder.

Elsewhere there was much debate over whether more high-level reshuffling was to come, particularly in the foreign policy area, where rumours of change have been rife for weeks.

The *Wall Street Journal*, in a lengthy memo to Panetta, urged change at the top of the foreign policy machine, reserving some harsh words for the Secretary of State. "Everyone in this town [Washington] thinks that Warren Christopher is a lame duck."

For The Washington Post's in the Loop column, Mr Christopher was not so much a lame duck as a bald eagle - the comeback of which from the verge of extinction was much celebrated in the US last week. But only a big administration victory on Bosnia, Haiti or especially Korea could remove Mr Christopher and Mr Anthony Lake, the national security adviser, from the endangered species list, it warned, and even that might be temporary.

NEWS: INTERNATIONAL

Reich seeks action on labour standards

By Jeremy Kahn in Washington

Multilateral development loans and grants should be used as carrots and sticks to encourage developing nations to improve their labour standards as their economies grow, Mr Robert Reich, US labour secretary, has urged.

All countries should be held to certain minimal labour standards, Mr Reich told a House banking subcommittee that oversees international development and trade. States employing slave, prison or child labour, and denying workers the right to organise and bargain collectively, were "outside the community of civilised nations", he said.

Beyond these fundamental standards, said Mr Reich, the US should be cautious, realistic and pragmatic in its expectations of developing nations' labour practices.

"The international community clearly cannot attempt to dictate levels of working hours, minimum wages, benefits or health and safety

standards uniformly matching those of the US and other industrialised nations," he said. "While it is neither fair nor realistic to insist that labour standards within developing countries must be identical to those in richer countries, it is appropriate to expect labour standards to improve as economies develop."

In addition to core labour standards, Mr Reich recommended a two-part test to evaluate how developing nations should be ranked for multinational aid - the existence of democratic institutions and evidence of improving trends in labour conditions.

"The less democratic the country, the greater the grounds for suspicion or concern that labour standards are being suppressed in order to serve narrow commercial interests or in a misguided mercantilist impulse on the part of the elites," Mr Reich said.

Mr Reich's statements came at a time of growing debate in Congress and across the country about

whether the US should pass legislation to implement the Uruguay Round of the General Agreement on Tariffs and Trade.

He warned that the debate over international labour standards should move beyond simple free trade versus protectionist arguments. But the labour secretary was attacked from both the right and left on just such grounds.

"I would hope that we don't tie some conditions to what a country has to have before we can trade with them," Mr Alfred McCandless, a California republican and free-trader, said. "We do not seem to take this attitude or approach with the people we give foreign aid to."

Mr Bobby Rush, an Illinois Democrat, berated Mr Reich for having an "academic" attitude to US jobs. Mr Reich repeated his view that in an increasingly global economy, government should stop thinking of companies as "American" or "foreign" and develop a new patriotism based on its citizens, not its products.

Airlines press Clinton on 'open skies'

By Paul Betts, Aerospace Correspondent

President Bill Clinton is coming under pressure from a growing number of US carriers to revive negotiations with the UK on liberalising airline services between the two countries.

Mr Ron Allen, chairman of Delta Air Lines, the third largest US carrier, is the latest US airline chief executive to have written to Mr Clinton asking him to intervene to break the deadlock.

Mr Allen asked the US authorities to approve his airline's recent com-

mercial partnership with Mr Richard Branson's Virgin Atlantic Airways to give it access to London's Heathrow airport.

Under the current air service agreement between the two countries only two US carriers - United and American - can serve Heathrow, the world's biggest international airport. But the marketing and ticket code-sharing partnership with Virgin would open the door for Delta into Heathrow.

Mr Allen's letter follows a similar initiative last week by the heads of six other US airlines, including United, the largest US carrier, who

all wrote to Mr Clinton urging him to take action to revive "open skies" talks with the UK.

These initiatives reflect frustration among many US carriers at the refusal by the Department of Transportation to consider reviving talks with the UK after walking away from negotiations last year.

The DOT appears to have sided so far with the position of American Airlines, the second largest US carrier, which has argued that the US should renounce its air agreement with the UK unless Heathrow was immediately opened to all US carriers.

Instead, Mr John MacGregor, the UK transport secretary, who has also become increasingly frustrated by the DOT's attitude, has proposed a gradual process of liberalisation over three phases eventually leading to total "open skies".

Mr Allen argued in his letter that approval of the Delta-Virgin partnership would inject more competition on transatlantic routes and "underscore the desire of both our governments to move towards serious liberalisation".

Mr MacGregor has already given his approval to the Delta-Virgin partnership.

Healthcare battle for Congress this week

By Ken Warr in Washington

The political battle over US healthcare will move to the floor of the House and Senate after this week's congressional recess following the completion of committee work on the legislation.

The Senate finance committee approved on Saturday a version of the bill which drops a key component of the reform envisaged by

President Bill Clinton - the employer mandate, under which companies would pay the bulk of their workers' insurance costs.

The finance committee's version would rely instead on a mix of tax incentives, insurance reform and subsidies for the poor to try to expand health insurance coverage. The bill falls short of Mr Clinton's aim of universal coverage.

In an indication of other strug-

gles to come, the committee adopted an amendment that would allow employers to exclude abortion coverage from any health insurance they may buy for their workers.

Thirty-six Democratic congressmen have written to Mr Thomas Foley, the House Speaker, saying they cannot support legislation that does not exclude abortion. Four of the five committees with jurisdiction over healthcare have

now completed their versions of the bill. The fifth, the House energy committee, has given up the struggle after failing to reach consensus.

Three versions of the reform reported out of committee bear close similarities to the Clinton plan. However, the Senate finance committee is considered to reflect closely sentiment within the Senate itself, and some House members may also look to it for a lead.

WORLD CUP

Total football a matter of faith for Holland

Simon Kuper in Boston finds that Dutch squabbles could undermine their natural ability



The Dutch blame the heat. Soccer players boil at 47°C, and Holland's second-round game today against Ireland is their third in sticky Orlando, Florida.

Naturally, there is more to the Dutch decline than Florida's heat. Go back six weeks to the European Cup final between Barcelona and AC Milan. Barca, led by Dutchman Johan Cruyff, play pretty total football, and Cruyff spent the days before the match knocking Milan - "a team with only runners and defenders." It would be better for football if Barcelona won, he decreed.

Milan won 4-0, and in Orlando Cruyff's spirit lives on. The Dutch play pretty soccer, and they think they deserve to win. So far they have been lucky to beat little Saudi Arabia and Morocco - 2-1 each time - and they lost 1-0 to Belgium.

The German press applauds any victory, but Dutch papers demand beautiful football, and players are

spending hours after every match lecturing journalists on the weather. Lex Mulder of the *Algemeen Dagblad* spoke for many when he called the Orlando side "a too gentle team of ideal sons-in-law."

Holland's winners are back home in Europe. Ruud Gullit, whatever the myth, is no laid-back Rastafarian reggae-lover. He is a fierce competitor who walked out of the Dutch training camp three weeks before the World Cup because he thought that playing with four forwards was "suicidal", and because he secretly dreaded a seat on the bench. Marco van Basten is chronically injured.

Cruyff, who loves winning, is absent thanks to the saddest row of all. It was agreed two years ago that he would lead the Dutch to the World Cup. With him in charge, Holland might have had a shot at the trophy.

Last December the time came to negotiate, and everything fell

apart. Ireland are expected to stick to 4-5-1 against Holland, using one striker supported by five mid-fielders. Manager Jack Charlton can use first-choice full-backs Dennis Irwin and Terry Phelan, suspended for the 0-0 draw against Norway.

But Ireland's problem is not defence. They are having trouble

through. Cruyff asked for too much money (no great turn-up for the books, that); Lotto, kit sponsors of the Dutch team, took fright at his plans to promote Cruyff Sportswear at the tournament (another old story); the chairman of the Dutch FA pushed Cruyff to sign the contract in a week that Barcelona had three matches; and, when a final fax from the chairman came through at Casa Cruyff, the print was illegible.

So Dick Advocaat, a gritty 1970s midfielder, is managing Holland,

scoring. They scored only twice in three first-round games, though the manager says his team had to play in the toughest group.

"We have fully justified our presence here by qualifying [for the second round]," Charlton said. "It's still a difficult situation for us, but I said from the beginning that if we

and the players are uninspired. English players always try hard, but Dutch ones are different.

The Dutch squabble, a pastime that cost them the last World Cup and could cost them this one, too. It is a tradition inspired by two men: John Calvin, who taught the faithful to ignore priests and read the Bible for themselves, and Johan Cruyff, who taught them that a good scrap motivates people.

Thanks to these two, a Dutch player believes that he is quite as likely as his manager to have the

got there we would be dangerous since the pressure would be off.

"We'll see what happens next but we've already got a solid sense of achievement." The Irish have a fully-fit squad. "We've now gone to the second phase of two World Cups and we would like to go a bit further," added the manager.

Truth. Hence Gullit thought he had a right to tell Advocaat how to play, while this week the players have been lobbying their coach to play an extra defender. Authority figures have a hard time in Holland.

This team lacks leaders - figures who will remind the rest that this is a World Cup, who will chase opponents after 80 minutes in the heat, who call for the ball when nothing seems to be working.

Ronald Koeman, the Dutch captain, lacks the cosmopolitan charisma of Gullit or Cruyff, and has

the job for want of an alternative. At 33, Jan Wouters spends most of his time soliciting yellow cards, while Dennis Bergkamp, though already 25 and the best player in the team, is still a shy boy.

Frank Rijkaard, the other great player in the side, has never wanted to lead. If it were up to him, footballers would get as much publicity as accountants or bricklayers, and though he is more gifted than Gullit, he always played in Gullit's shadow.

Dick Advocaat dropped Rijkaard for the game against Morocco - just as Italy took off Roberto Baggio when the going got tough - and after the match a seething Rijkaard explained to the press that "not everyone can play at the same time." Had Gullit been left out, he would have flown home.

In the 1970s there were two Dutch clubs worth mentioning, Ajax and Feyenoord. Ajax players were ballet

dancer types who invented total football, while Feyenoord players looked as though they had been dug out of the ground.

Now there is only one serious club, Ajax, where nine of the players who started against Morocco spent their formative years. The Dutch have no men with beards anymore, and it shows.

Their playing style is holier-than-thou. Though they are now down from four forwards to three, they use four mid-fielders, and the trio at the back includes two creative players in Koeman and Frank de Boer. (A 100-metre dash between them would be enlightening, but would take ages to complete.)

Advocaat, who used to be a defensive coach, is now refusing to play a fourth defender against Ireland. He points out that the Irish play with only one striker. That is true, but their mid-fielders will come down the wings. Ireland against Holland is chalk against cheese, and everyone knows what happens to cheese at 47°C.

Germany and Spain through after effective victories

At least the natural order of western European soccer has reasserted itself, *Jurek Martin* writes. Two big wins, Germany and Spain, disposed of two little ones, Belgium and Switzerland, in World Cup second-round play on Saturday with no more than a modicum of fuss. Germany beat Belgium 3-2 and Spain beat Switzerland 3-0.

In both matches, speed counted. Spain, playing after a light rain had fallen on Washington, seemed yards faster than the ponderous Swiss, whose creative and quick mid-fielder, Sutter, watched glumly from the sidelines in his socks, out with a broken toe.

The fastest Spaniards were Sergi, Hierro and Ferrer. Hierro took the middle road to score Spain's first-half goal. Sergi left to set up the second, by Enrique, and Ferrer the right to be upended by the goalkeeper, Beguiristain converting the penalty.

The Swiss drew a couple of good saves from Zubizarreta but the more they trudged forward in the second half the more they were open to swift Spanish ripostes. The final margin could easily have been wider.

The German result in an unseasonably cool Chicago was also closer than the balance of

play warranted. Albert's 90th-minute goal set up a frantic finish, with Preud'homme, the admirable Belgian keeper, up in the German penalty area and almost getting his head to an injury-time cross.

Without Preud'homme's performance, the Germans could have scored something closer to double figures than three, and rendered academic hot - and possibly justified - Belgian appeals for a second-half penalty after Weber had been brought down.

Klinsmann, maintaining his goal-a-game pace, and Voller were too quick and co-ordinated for a Belgian back line already run ragged by Saudi Arabia. Matthäus, who set up Voller's first goal, sat out the second half with a foot injury but looked much more offensively-minded in the first 45 minutes than hitherto.

Shock follows Escobar murder

Colombian police reported the arrest of two suspects and said two others were being sought in the murder of national team player Andres Escobar.

Twenty-seven year-old Escobar, whose own goal in Colombia's

game against the US led to his team's 2-1 upset defeat and contributed to their elimination from the tournament, was shot 12 times on Saturday as he left a bar in Medellin, Colombia's third-largest city.

Mayor Luis Alfredo Ramos said other Colombian players living in Medellin would be given bodyguards. A \$62,500 reward was set for the assassins' capture.

Fifa, soccer's governing body, said in a statement from Dallas that it was "profoundly horrified and dismayed" by the slaying.

Italian coach Arrigo Sacchi summed up the shock that reverberated around the soccer community when he said: "The unjustified death of a young player is without sense. It also means that soccer is not only and no longer a sporting event, but something whose importance goes beyond our beliefs."

Kantor seeks break for US

No game has received more anticipatory ink and airtime than today's between Brazil and the US. But the best word comes from Mickey Kantor, US trade representative and baseball freak,



Germany's Jürgen Klinsmann jumps over Belgian keeper Michel Preud'homme during Saturday's game

caught with his family on Saturday at the Spain-Switzerland game.

He fancied Spain, though not, he insisted, because Swiss markets are insufficiently open.

When Brazil declared independence early last century, the first country to afford

recognition was the US. Is it not time, Kantor wonders, for Brazil to acknowledge that favour, especially since it is playing the US national team on the 215th anniversary of US independence?

Meanwhile, President Clinton telephoned coach Bora Milutinovic and members of the US team on

Saturday night, wishing them well against Brazil and inviting them to the White House.

Clinton, calling from Camp David, said he would be watching the game - the first second-round appearance for the US in the World Cup since 1930 - with his wife Hillary and daughter Chelsea.

Results

Saturday			
Germany	3	Belgium	2
Spain	3	Switzerland	0

Other Second Round Games

Holland vs Ireland
Today Orlando (5pm EST)
Brazil vs USA
Today San Francisco (8:30pm)
Nigeria vs Italy
Tomorrow Boston (6pm)
Mexico vs Bulgaria
Tomorrow New Jersey (8:30pm)

Quarter-finals

Saturday, July 9
Match A: Spain vs winner of Nigeria-Italy, Boston 5pm
Match B: Winner of Holland-Ireland vs Brazil-US, Dallas 8:30pm
Sunday, July 10
Match C: Germany vs winner of Mexico-Bulgaria, New Jersey 5pm
Match D: Winner of Romania-Argentina vs Saudi Arabia-Sweden, San Francisco 8:30pm

Semi-finals

Wednesday, July 13
Winner match C vs Winner match A, New Jersey 5pm
Winner match D vs Winner match B, Los Angeles, 12:30am Thurs

Final

Sunday, July 17
Los Angeles 8:30pm

EDS

The technology services behind WorldCupUSA94
For further information call Bill Wright on (44) 81 754 4318

There is only one thing worse than knowing your team is losing. Not knowing.

A sophisticated real time database designed by EDS is providing over three billion television viewers around the world with the latest news and results from World Cup USA 94. It's not often a computer system gets this emotionally involved.

OECD set to attack UK over Pergau aid

By Jenny Burns and James Blitz

The British government's use of a £234m aid offer to Malaysia to help build the Pergau dam is expected to be criticised by the Organisation for Economic Co-Operation and Development in a long-delayed report to be published tomorrow.

The OECD report is expected to be broadly complimentary about the general conduct of British aid policy. But in the case of the Pergau dam project, it is thought to be critical about the way that aid was linked to

a defence deal. The OECD's criticisms will come at a time when the political controversy over Britain's aid programme for the dam is set to re-open.

In a few weeks time, the House of Commons Foreign Affairs Committee will publish a report into the Pergau project, which is expected to be critical of decisions taken by Baroness Thatcher's government in the late 1980s.

Later in the year, the High Court will decide whether to issue a judicial review of the decision by Mr Douglas

Hurd, the Foreign Secretary, to proceed with the aid deal in 1991. If the High Court issues a review, it could order a halt to the bulk of the £234m of payments to the Malaysian government, which are yet to be made.

The OECD's report is being published by the organisation's Development Assistance Committee (DAC) following an annual review of Britain's aid programme by a team of Finnish and Belgian examiners.

In recent weeks, the OECD has been subjected to criticism for delaying the

report, which was completed in draft form in March. OECD officials have blamed the delay on "production difficulties."

In discussing the UK's involvement in Malaysia, the DAC is thought to have expressed unanimous support for the principle that all aid be subjected to the full standards of normal assessment and that "aid quality should predominate" in decisions by individual member states.

OECD examiners have taken evidence from British officials at the

Overseas Development Administration, which is supposed to manage the UK aid programme. ODA civil servants objected to the Pergau project on economic grounds, but were overruled by ministers.

The UK government last year changed its aid and trade rules, so that a country as prosperous as Malaysia could no longer qualify for assistance. The formal British aid grant offer to Malaysia was the largest ever provided for a single scheme under the government's Aid and Trade Provision.

Britain in brief



Rail union likely to call for talks

The leaders of RMT, Britain's main rail union are today likely to call for a resumption in negotiations to try to resolve the signalling staff dispute that has cost Railtrack £30m in lost revenue through three one-day strikes.

The union's executive is likely to announce plans for further 24-hour stoppages after its meeting this afternoon. It will also discuss calls for an escalation of the dispute through longer stoppages.

Railtrack, the state-owned company in charge of the network's infrastructure, has claimed that the men - traditionally a moderate group - want a settlement and not further stoppages.

Both sides made it clear last night they would like to resume negotiations as soon as possible. Mr Jimmy Knapp, the RMT's general secretary and Railtrack chairman Mr Rob Horton are due to give evidence tomorrow before the House of Commons Employment Committee. They are expected to use the opportunity to stress their desire to settle what has turned into an intractable and complex dispute.

Treasury's forecast for both years is 2.75 per cent.

Tractor output up by 40%

Tractor production at the main UK plants has been running up to 40 per cent higher than last year to meet stronger demand in Britain, continental Europe and North America.

New Holland Ford, the largest of the British manufacturers, said production schedules at its plant in Basildon, Essex, provided for the production of 31,000 tractors this year, 40 per cent more than in 1993.

Massey Ferguson Tractors, whose £58m (£214.5m) takeover by Agco of Atlanta from Vauxhall Corporation was completed last week, reported that it will sell 10,500 tractors by the time its Coventry plant closes for the holidays later this month. In the same period of last year it sold 7,500 units.

UK tractor registration figures, published today, are expected to show a 15 per cent downturn in June from May. But total tractor registrations for the first half of the year of more than 8,500 are nearly 10 per cent higher than at the same time last year.

Report backs 'whistleblowers'

Businesses could learn from practices developed in the US and reward staff for highlighting financial malpractice in the workplace, a report says today.

The report, by Public Concern at Work, an organisation which advises workplace "whistleblowers", says fraud and financial malpractice have been the most prevalent concerns of employees who have approached it for advice.

The report says: "Our impression is that the pervading culture in many organisations in the UK is that staff should mind their own business come what may."

It says this is in contrast to the US, where companies have started to reward staff for minding the company's business. The report cites Bear Stearns, the New York stockbroker, which gives staff 5 per cent of any losses they prevent when they report financial malpractice.

Enterprise Oil chairman's role under scrutiny

By Robert Corzine and Norma Cohen

Mr Graham Hearne, chairman and chief executive of Enterprise Oil, may be forced to relinquish one of his roles following the failure last week of the company's hostile bid for Lasso, its fellow oil exploration group.

The Enterprise Oil board will meet shortly to consider Mr Hearne's position, but it is unlikely that there will be pressure for him to resign both posts.

However, there has been concern about his dual role since the departure of Mr John Walmsley, the former finance director, who had been considered a counterbalancing force on the board.

Mr Hearne telephoned non-executive board members on Friday afternoon just before the bid failure was publicly announced and later said the board remained fully supportive of the takeover attempt.

"They saw it as a good opportunity as long as we got it at a sensible price," he said.

Many industry observers have expressed surprise that Mr Hearne, one of the most highly regarded senior executives in the independent oil sector, should have misread market sentiment so badly.

The £1.6bn all-paper offer for

Lasso attracted acceptances for only 23 per cent of the shares. Additionally, Enterprise acquired 9.8 per cent of Lasso via a £15m cash raid last Wednesday when its advisers, S.G. Warburg and Co, believed that at least 40 per cent of shares would be tendered in favour of the bid. Enterprise is now showing a nominal loss of about £30m on the investment.

The purchase is now raising questions about how the company and its advisers could have misread investors' intentions so badly.

Yesterday, Mr Piers Von Simson, the Warburg director in charge of the bid, said: "A large number of things went wrong. Individually each was not enough to sink the deal but collectively they were."

"It was our impression that the institutions would come in," he said.

If there was any single shortcoming it was Warburg's failure to communicate its client's message effectively, he said. "All along we believed it was an entirely sensible offer," he said.

He said that plans to underwrite "a significant cash alternative" to the all-paper bid were scuppered by volatile equity markets in mid-June, making formation of an underwriting group impossible.

Clarke hints at jobless shake-up

By Philip Stephens, Political Editor

Mr Kenneth Clarke, the UK chancellor, yesterday raised expectations that tougher benefit rules for the unemployed would be accompanied in his November Budget by improved incentives for people to take low paid jobs.

His comments point to an extension of the family credit benefit and to further changes in national insurance contributions for those on low incomes to accompany the replacement of unemployment benefit by a new Jobseekers' allowance.

The new allowance will be payable for six rather than 12 months and will impose tighter obligations on the unemployed to seek work.

But ministers are aware the new system will only operate effectively if the jobless, particularly those with children, do not face financial penalties in accepting work.

Mr Clarke's remarks, which included another strong hint that there would be no room for tax cuts in the next Budget,

follow a recent lecture in which he argued deregulated Labour markets must be combined with a strengthened welfare state.

Despite objections from the Tory right to any increase in the number of benefit claimants, the chancellor intends to develop the argument further in a speech next week to the Social Market Foundation.

The theme is likely to be taken up also by Mr David Hunt, the employment secretary, in a speech tomorrow to an employment conference organised by the Trades Union Congress.

Mr Hunt will underscore a commitment to full employment, but he will combine it with a robust attack on Labour and union support for a minimum wage instead of help for the low paid through benefits.

The chancellor's remarks coincided also with a warning by another centre-left minister - Mr Ian Lang, the Scottish secretary - that the government must resist the pressure from the Tory right for another burst of ideological radicalism.



Kenneth Clarke: no room for tax cuts in the next Budget?

'Summer smog' warning to motorists

British commuters are being asked to avoid using cars today, Michael Skapinker writes. The hot summer weather has raised air-pollution levels.

The Department of the Environment suggested that commuters use public transport or bicycles, or walk to work to help reduce the level of "summer smog". Those who do

drive are asked to share cars.

The department yesterday forecast that air quality would be poor throughout England and Wales today. Scotland and Northern Ireland are expected to enjoy cleaner air.

Motorists were asked to switch off their engines if they expected to be stationary for more than a few minutes, and to avoid over-filling petrol

tanks. Spilled petrol evaporates, releasing toxic hydrocarbons.

The department said air-pollution levels were unlikely to be high enough to warrant restrictions on traffic.

"Summer smog" is caused by high levels of ozone, the largest source of which is motor vehicles. The use of solvents in domestic and industrial paints and glues is another, less-important source. The department recommended water-based or low solvent paints. Cooler weather or rain over the next few days would, however, help to reduce air pollution.

The department advised against strenuous outdoor activity if poor air quality continued.



Wimbledon, another IBM Client/Server success.

If it's out, it's in the system in seconds.

Every winner, every ace, every point from Wimbledon's show courts is recorded faster than the nimblest of ballboys. Information is instantly available to a variety of clients around the complex, namely the press, the broadcast commentators, the public, even the players and coaches.

As recently as five years ago that would have seemed nearly impossible. Television doesn't give any indication of Wimbledon's size. The pure geography of the complex was the primary hurdle. Live information from eighteen courts is needed immediately by an information hungry world.

For the people at Wimbledon this was an enormous task, remember their business is tennis, not technology.

Working closely with IBM, Wimbledon developed a Client/Server system that helps them hold on to their reputation of being the world's premier tournament. During the Championships, the system consists of ninety PS/2s and a team of around fifty people. The information captured from each court is processed by the server computers and promptly dispatched to the various "clients".

TV and Radio commentators have a touch-screen service at their fingertips. It's full of up-to-date information and graphics about the games in progress and games played in the past, as well as player statistics and profiles.

That gives them plenty to talk about in breaks of play or during those "oh so rare" rain delays. Around the complex, similar information systems are available for the press, players and public.

As confirmed by the All England Club "In order to maintain our reputation of excellence, it is important to ensure that the provision of information is equally efficient. At Wimbledon, our Championships Information System has improved our game."

For more information on how to take advantage of Client/Server from IBM, please call your local IBM representative.

IBM

THE WEEK AHEAD

DIVIDEND & INTEREST PAYMENTS

TODAY

African Dev. Bank 11 1/4% Ln. 2010 £5,5625
Anglian Water 5 1/4% LL 2008 £3,0619
Appleby Westward 5.8p
Australian Agricultural A\$0.325 BICO 13.25p
Barr & Wallace Arnold Tst. 8p
Do. A (N/Vtg) 8p
Bowthorpe 5.03p
Chillingham Corp. 9 1/4% Rd. Pl. 4.75p
Claremont Garments 4.5p
Croda Int. 5.45p
Gaskell 2.75p
Gencor 6% Gross Pr. R0.06
Greenway Hldgs. 1.5p
GRE 4.95p
Hamro Countrywide 0.25p
Harrisons & Crossfield 5.4p
Hughes (TJ) 1.75p
Inchcape 9p
Journan (Thomas) 0.5p
Kleinwort High Inc. Tst. 1.875p
Marks & Spencer Fin (Nederlands) 8 1/4% Gld. Bd. 1996 \$412.50
Mitsubishi Warehouse 4.5% Bd. 1998 Y450000.0

NFC 1.4p

Nihon Doro Kodan 9 1/4% Gld. Bd. 1996 Ecu81.25
Nurdin & Pascock 4.44p
Pacific Dunlop 6 1/4% Sb. Cv. Bd. 1997 \$87.50
P&O 11 1/4% Bd 2014 £1150.0
Pharmigen Int. Cap. Tst. 1.4p
Redland 16.75p
Rols-Royce 3p
Sanderson Elect. 6p
Smurfit (Jefferson) IR2.7694p
South Staffs Water 35.5p
Spear (JW) 16p
Tokyu land 6.1% Bd. 1996 Y610000.0
Towles 0.25p
Do. A 0.25p
Do. 5% A Cm. Pl. 1.75p
Do. 6% B Plg. Pl. 3.5p
Transcat 2p
Vaux Grp. 3.35p
Warner Howard 5.04p
Westpac Banking A\$0.08

TOMORROW

Annuites 2 1/4% £0.625
Annuites 2 1/4% £0.6875
Bank of China FRN 1998 \$20.22
Bankers Inv. Tst. 4% Perp.

Db. £2.0

Baring Stratton Inv. Tst. 2.29p
Beattie (J) A 4.7p
Black (A & C) 9.25p
Bourne End Properties 0.25p
Capital Gearing Tst. 0.45p
Castle Comms. 4.5p
Consolidated 2 1/4% £0.625
Dunedin Worldwide Inv Tst 2.4p
Gates (Frank G) 2.75p
Kingfisher 10.5p
Metropolitan Water Staines Reservoirs Joint Cmtee. 3%
Do. £1.50
Nat West Bank 12 1/4% Sb. Un. Ln. 2004 £6.25
Pacific Dunlop A\$0.11
Peak 2.35p
Premark \$0.40
OS Hldgs. 3.83p
RIT Capital Partners 1.51p
Scottish American Inv. 1.19p
Walker Greenbank 2.1p
Yule Catto 3.65p
Do 11 1/4% Cm Pl 1998/2003 5.75p

WEDNESDAY JULY 6

Blockbuster Ent. \$0.025
Blue Circle Inds. 6 1/4% Un. Ln. £3.125
BMSS 1.5p
British Gas 8.1p
Centex \$0.06

Clarkson (Horace) 1p

Courtaulds 5% Cm. 1st Pf 1.75p
Do. 5 1/4% Un. Ln. 1994/96 £2.75
Edinburgh Inv. Tst. 5.8p
English & Overseas Props 0.5p
Ferguson Int. 8.25p
German Inv. Tst. 0.08p
Havlock Europa 2p
Huntingdon Int. 0.875p
Irish Permanent Bldg. Scty. FRN 1996 £141.49
Mitsui FRN 1998 Y201111.0
Morgan Crucible 6.85p
Do. Cm. Pl. 3.75p
PWS Hldgs. 0.5p
Reckitt & Colman 11.1p
Smith (W) 5 1/4% Rd. Un. Ln. £2.5625
Smith & Nephew 3.02p
Value & Inc. Tst. 2p
Whitbread 7 1/4% Un. Ln. 1998/2000 £3.875
Do. 10 1/4% Un. Ln. 2000/05 £5.25

THURSDAY JULY 7

Albion 1.6p
Allied-Lyons Fin. 6 1/4% Gld. Cv. Sb. Bd. 2008 £33.75
Baird (Wm) 5.35p
British Assets Tst. 1.09p
Govett American Endeavour

Fd. \$0.0552

Harrington Kilbride 3.2p
Radamec 1.2p
River & Mercantile Tst. 2.25p
Scottish National Tst. 1.55p
Scottish Value Tst. 1p
FRIDAY JULY 8
Bailey (Ben) Construction 0.5p
Berry Birch & Noble 3.3p
Browning-Ferris \$0.17
Chesterfield Props. 6p
City Merchants High Yld Tst 2p
EIS 5p
FR Grp. 5.1p
Gerrard & National 16p
Greenalls 5.334p
HTV 1p
Inter-American Dev. Bank 12 1/4% Ln. 2003 £8.25
Joe Hldgs. 2.875p
Leo 2 Class B Mtg. Bckd. FRN 2032 £184.73
Metro Radio 2.25p
National Australia Bank A\$0.35
Paranbe 0.55p
Pegasus 3p
Polkphand (CP) (Bermuda) \$0.00769
Do. (Hong Kong) HK\$0.06
Do. (UK) \$0.00769
Policy Portfolio 3p
Scottish Radio 4.5p
Sindall (Wm) 0.1p

UK COMPANIES

TODAY

COMPANY MEETINGS:
Borthwicks, Founders' Hall, 1 Cloth Fair, E.C., 11.30
Carlisle Grp., Britannia Intercontinental Hotel, Grosvenor Square, W., 11.30
Castles, The Roundway Room, Holiday Inn, Wellington Street, Leeds, 11.00
Gates (Frank G), The Woodford Moor House, Oak Hill, Woodford Green, Essex, 12.00
Gresham House, 36, Elder Street, E., 11.00
Helene, 222 Gray's Inn Road, W.C., 10.30
Journan (Thomas), Dartmouth House, 37 Charles St, W., 10.00
Kelt Energy, 29 Gresham Street, E.C., 10.30
RIT Capital Partners, The Royal Automobile Club, 89 Pall Mall, S.W., 12.00
BOARD MEETINGS:
Finais:
Assoc. Nursing Services
Bristol
Break for the Border
Budgets
Court Cavendish
European Motor
Evans of Leeds
Howden
Morris Ashby
Phoneline
St. James's Beach Hotel
Sims Food
Scottish & Newcastle Interims:

Caldwell Invs.

Coda
Dwyer
Pyfies
TOMORROW
COMPANY MEETINGS:
Betterware, Stanley House, Park Lane, Castle Vale, Birmingham, 10.00
Bourne End Properties, CAP House, 9-12 Long Lane, E.C., 12.30
German Inv. Tst., 48 Chiswell Street, E.C., 2.30
Pentons, Cafe Royal, 68 Regent Street, W., 12.00
Tie Rack, Royal Society of Arts, John Adams Street, W.C., 10.30
Value & Inc. Tst., 45 Charlotte Square, Edinburgh, 12.15
BOARD MEETINGS:
Finais:
Assoc. Nursing Services
Bristol
Break for the Border
Budgets
Court Cavendish
European Motor
Evans of Leeds
Howden
Morris Ashby
Phoneline
St. James's Beach Hotel
Sims Food
Scottish & Newcastle Interims:
Vibroplant

Worthington

Interims:
C.G.S.
Gardiner
Securicor
Security Services
Torex Hire
WEDNESDAY JULY 6
COMPANY MEETINGS:
Addins Grp., Old Cottages, Lower Bond Street, Hincley, 10.00
Brown (M), Ramada Hotel, Manchester, 2.30
Cedardata, 66 Wilson Street, E.C., 12.00
German Smaller Co's Inv. Tst., 48 Chiswell Street, E.C., 12.00
Land Securities, Claridges, Brook Street, W., 12.00
R.E.A. Holdings, 7 Bedford Squares, W.C., 10.00
RPO, 12 Suffolk Street, S.W., 11.30
Sainsbury (J), The Queen Elizabeth II Conference Centre, Broad Sanctuary, S.W., 12.00
BOARD MEETINGS:
Finais:
Bespak
Bogod
Border TV
Dixons
Dudley Jenkins
GEC
Hamlet

Northamber

Taunton Cider Interims:
M & W
St. Davids Inv. Tst.
THURSDAY JULY 7
COMPANY MEETINGS:
Allied-Lyons, London Hilton Hotel, Park Lane, W., 11.30
Channel Hldgs., The Chartered Accountants' Hall, Moorgate Place, E.C., 12.00
Chesterfield Properties, 38 Curzon Street, W., 11.30
Fine Art Developments, The Devonshire Arms, Bolton Abbey, Skipton, N. Yorks., 4.00
Fleming Far Eastern Inv. Tst., The Chartered Accountants' Hall, Moorgate Place, E.C., 12.00
Gerrard & National, 33 Lombard Street, E.C., 12.00
M&M, 30, Furnival St, E.C., 11.00
Sindall (Wm), Gonville Hotel, Cambridge, 11.00
Westbury, Westbury House, Lansdown Rd, Ch'ham, 12.00
BOARD MEETINGS:
Finais:
British Bloodstock Agency
Farepak
Gibson Lyons
Gold Greenlees Trott
Greene King
Vardy (Reg)

Wilshaw

Interims:
Kleinwort Charter Fd. P & P
FRIDAY JULY 8
COMPANY MEETINGS:
Ingham, Royal York Hotel, Station Road, York, 12.00
Oceana Cons, 25, Luke Street, E.C., 10.30
Premier Health, Butlers Wharf, 36, Shad Thames, S.E., 9.15
Reed Executive, 114 Passcoe St, Windsor, Berkshire, 3.00
Smith (James) Estates, Cisswood House, Lower Breeding, H'sham, W S'sex, 11.30
UMECO, Everland Road, Hungerford, Berks., 12.00
Vesper Thornycroft, Victoria Rd, Woolston, S'thpton, 2.30
BOARD MEETINGS:
Finais:
Abstract New Dawn Inv. Tst.
Assoc. British Eng.
Brown & Tawse
Reliance Security/Interims:
Cardiff Property
Company meetings are AGMs unless otherwise stated.
Please note: Reports and accounts are not normally available until approximately six weeks after the board meeting to approve the preliminary results.

INVITATION TO TENDER

SUPPLY OF FERTILIZER (UREA) UNDER JAPANESE GRANT AID FOR ECONOMIC STRUCTURAL ADJUSTMENT OF SOCIALIST REPUBLIC OF VIET NAM

JAPAN INTERNATIONAL COOPERATION SYSTEM (JICS), acting as procurement agent on behalf of Socialist Republic of Viet Nam, invites ALL INTERNATIONAL TRADING FIRMS AND COMPANIES which have:

- 1) Branch(es) and/or registered office(s) in Socialist Republic of Viet Nam and Japan and
- 2) Experience in supplying fertilizer

to submit Tender for supply and delivery of fertilizer (Urea).

This supply is to be financed by Japanese Non-Project Grant Aid to the Socialist Republic of Viet Nam on the basis of the Exchange of Notes concluded on 21st March, 1994 between the Governments of both countries.

Tender Documents will be available from 14:00 to 15:00 JST on 5th and 6th July, 1994 on payment of 20,600 Japanese yen (VAT included) per set at JICS office in Tokyo, Japan (The address is as mentioned below). Submission of Tender will be closed at 17:00 JST on 27th July 1994.

For further information, please contact JICS office directly.

Procurement Office for Non-Project Grant Aid,
Grant Aid Management Department
JAPAN INTERNATIONAL COOPERATION SYSTEM (JICS)
P.O. Box 301, 6F, Shinjuku Mitsui Bldg.,
1-1 Nishi-Shinjuku 2-chome, Shinjuku-Ku, Tokyo, 163-04 JAPAN
Tel: 03(5322) 2441-2444 Fax: 03(3340)5505

Give people with cancer a fighting chance!

We're fighting to find cures for over 200 forms of cancer

Please help others by donating to our vital research
Over 90p in every £1 donated goes directly into our vital research

Please return your donation for Imperial Cancer Research Fund
RFBPST (WC4040/1)
London WC2A 3ER

Imperial Cancer Research Fund
(Registered Charity Number 204001)

Focus on Britain 1994

A comprehensive review of the British state in 1993, in which leading journalists and academics offer thoughtful analysis, comment and interpretation. Fully indexed and cross-referenced, the book is a key reference source for business executives, civil servants, researchers and sixth form, college and university libraries.

This large-format, 256 page hardback is fully illustrated with charts, diagrams and tables. Topics covered include: - elections, parliament, political parties, Europe, law and order, fiscal and monetary policy, the labour market, industry, the City, competition, energy, education, health, the media and the environment.

Contributors include: - Peter Kelner, Ivor Crewe, Andrew Sentance, Robert Penson, Richard Gourlay, David Smith and John Clime.

Available now for £29.50 per copy (add £5.50 for post and packing, for orders from outside the UK) from:
Philip Allan Publishers Ltd., Market Place, Deddington, Oxon OX15 0SE
Tel: 0209 38602 Fax: 0209 38603
Please ring or fax to pay by credit card. All cheques should be made payable to Philip Allan Publishers Ltd.

CONTRACTS & TENDERS

Invitation of proposals to establish and operate Audiotex Services in Pakistan

To promote the role of private sector in the telecommunication services, applications are invited from reputable firms to develop, establish and operate Audiotex Service in Pakistan.

The intending applicants must have capability and experience to operate and maintain the Audiotex Service for general public use. Proposals may be made on all Pakistan basis or on regional basis. Interested firms may apply along with following documents/information:

1. Feasibility study of service, system configuration design and scope of service.
2. System performance guarantee based on international standards.
3. Proposed system of integration with the Pak Telecom network including numbering and other technical details.
4. Acceptable formula for calculation of royalty payable yearly to the Government of Pakistan, and tariff structure. Details of charges, billing and revenue share with the Pakistan Telecommunication Corporation be indicated.
5. Detailed specifications of the system to be provided.
6. Details of maintenance philosophy and facilities, quality assurance be provided.
7. Proposal of investment plan covering both foreign exchange and local components.
8. Manpower, training and employment plan.

If a proposal is found technically and financially viable by the competent authority, the selected firm(s) may be granted license for a period of 15 years.

Applications along with the required information and documents should reach the undersigned by 25 August 1994. The envelope should be marked: PROPOSAL FOR AUDIOTEX SERVICES.

Muhammad Rashid
Joint Secretary II, Government of Pakistan, Ministry of Communications,
Block-D, Pak Secretariat, Islamabad-44000, Pakistan
Tel: (92-51) 823736, Fax: (92-51) 825454

All Advertisement bookings are accepted subject to our current Terms and Conditions, copies of which are available by writing to:
The Advertisement Production Director
The Financial Times,
One Southwark Bridge,
London SE1 9HL
Tel: 071 873 3223 Fax: 071 873 3064

Signal

130+ software applications
RT DATA FROM \$10 A DAY
Send SOFTWARE GUIDE
Call London 021 44 71 231 5555
for your guide and Signal price list.

Petroleum Argus Daily Oil Price Reports
All the spot price information you require for Global Crude and Products markets
Petroleum Argus
CALL NOW for a FREE TRIAL (44 21) 350 5790

CONTRACTS & TENDERS

REPUBLIC OF HUNGARY

Ministry of Transport, Communication and Water Management, Motorway Directorate retained the Transport Consulting Management Ltd to publish an

INTERNATIONAL PREQUALIFICATION INVITATION to submit a prequalification proposal to construct a traffic control and information system for the M0 motorway and its connecting road network.

The Republic of Hungary, Ministry of Transport, Communication and Water Management, Motorway Directorate retained the Transport Consulting Management Ltd to publish an international tender to construct in stages a traffic control and information system for the M0 motorway by-passing Budapest and its connecting road network leading into the city.

Proposals are expected from firms possessing adequate skill and experiences in the construction of traffic control system for road networks.

Purpose of the system construction:

Owing to the gradual implementation and operation of the system the route selection options of the drivers, the conditions of the traffic flow hence the uniformity of capacity utilization of the road network will improve compared to the state without an information system.

The system must be compatible to the existing and operating traffic control system of the road network within and around Budapest.

The works on the first stage of the system must be executed during the year 1995.

The prequalification guide can be obtained against the payment of a non refundable fee of USD 200 (for Hungarian Tenderers HUF 20,000) as of 9.00 o'clock, July 15, 1994 at the following address:

UTIBER Központi Bíráló Bizottság
H-1115, Budapest, Csöka u. 7-13
4 floor, room 407
Phone Nos: (36-1)666-8365, 166-8842 and 165-5979 ext 407
Fax: (36-1)666-6678

Payments should be made to the account No. 214-90174-3483 of the Motorway Directorate kept with Kereskedelmi Bank Rt.

The prequalification proposal must be submitted to the above address of the UTIBER Transport Consulting Management Ltd as indicated in the Guide till 14.00 o'clock August 15, 1994.

Each Tenderer will be informed about the result by the committee performing the prequalification.

UTIBER Transport Consulting Management Ltd.

The Financial Times
plans to publish a Survey on
Britain's Ethnic Businesses
on Thursday, October 13.

The survey will report on the important contribution made to the economy by ethnic minority businesses in the United Kingdom. It will examine how their future prospects will be affected by competition at home and from abroad, and how they are responding to the challenge of economic revival in the UK.

For more information on editorial content and details of advertising opportunities available in this survey, please contact:

ANTHONY G HAYES
Tel: 021 454 0922 Fax: 021 455 0869
FT Surveys

INVITATION TO TENDER

KOMPLEX TRADING CO. LTD

IMPLEMENTATION OF

AN AIR TRAFFIC CONTROL CENTRE SYSTEM "MATIAS"

In the name of the Air Traffic and Airport Administration of the Ministry of Transport, Communication and Water Management of the Republic of Hungary, the KOMPLEX Trading Co. Ltd invites bids for the supply, installation and commissioning of a "MATIAS" - Magyar Automated and Integrated Air Traffic Control System - with a complete software documentation/ at the Budapest Ferihegy Airport. The Republic of Hungary has signed a finance contract with the European Investment Bank / EIB / for the partial financing of the project.

The two-stage tender is open, under the same conditions, to all firms / natural persons or corporate bodies / from at least the member countries of the European Union / EU / and Hungary. Tenderers may form consortia only at the first stage.

The complete tender documents will be available starting July 1st 1994 from:

KOMPLEX Trading Co. Ltd, H-1807 Budapest VI. Andrassy ut 10., Hungary

Attention: Dr. Novák Lajosné, Head of Department
Tel: (36)-1 132-0592 Telex: 22-5957 Fax: (36)-1 131-6527

The tender documents may be consulted on the premises of the KOMPLEX Trading Co. Ltd between 09.00 and 14.00 on workdays and purchased against payment of a non-refundable USD 2000 / or, in case of Hungarian companies, of the equivalent in Hungarian Forint converted at the current official exchange rate /.

Payments must be made either in cash or into Komplex Trading Co. Ltd's account no. 219-98564/0100-100913-001 at the Unicbank R.T. Budapest.

Bids, in English and accompanied by a bid security for 5 percent of the bid amount, shall be forwarded to the Komplex Foreign Trading Co. Ltd at the above mentioned address before 10.00 on September 30th 1994, when the tenders will be opened by the tender board.

The short list will be made public 30th November 1994. The firms on the short list will get a final contract specification on January 31st 1995. Modified tender shall be submitted till 31st March 1995.

The tender results will be made public on June 30th, 1995.

INVITATION TO TENDER

Air Traffic and Airport Administration and Komplex Trading Company Ltd.

IMPLEMENTATION OF THE EN-ROUTE NAVIGATIONAL EQUIPMENT

In the name of the Air Traffic and Airport Administration of the Ministry of Transport, Communication and Water Management of the Republic of Hungary, the KOMPLEX Trading Co. Ltd invites bids for the supply, installation and commissioning of the En-Route Navigational Equipment (DVOR/DME, NDB with Remote Control and Maintenance System) in Hungary.

The Republic of Hungary has signed a finance contract with the European Investment Bank / EIB / for the partial financing of the project.

The tender is open, under the same conditions, to all firms (natural persons or corporate bodies) from at least the member countries of the European Union / EU / and Hungary.

The complete tender documents will be available starting July 1st 1994 from:

KOMPLEX Trading Co. Ltd, H-1807 Budapest VI. Andrassy ut 10., Hungary

Attention: Dr. Novák Lajosné, Head of Department
Tel: (36)-1 132-0592 Telex: 22-5957 Fax: (36)-1 131-6527

The tender documents may be consulted on the premises of the KOMPLEX Trading Co. Ltd between 09.00 and 14.00 on workdays and purchased against payment of a non-refundable USD 1000 / or, in case of Hungarian companies, of the equivalent in Hungarian Forint converted at the current official exchange rate /.

Payments must be made either in cash or into Komplex Trading Co. Ltd's account no. 219-98564/0100-100913-001 at the Unicbank R.T. Budapest.

Bids, in English and accompanied by a bid security for 5 percent of the bid amount, shall be forwarded to the Komplex Trading Co. Ltd at the above mentioned address before 13.00 on September 15th 1994, when the tenders will be opened by the tender board.

The tender results will be made public on October 17th 1994.

MANAGEMENT

Neil Buckley reports on how the retailing and pharmaceuticals group used textbook techniques to revive its profitability

Late in 1992, workers at Boots factories in Nottingham found themselves wearing a new badge on their overalls. The famous blue oval carrying the Boots name in cursive script was replaced by one sporting two interconnecting squiggles. At the same time, workers had to get used to the idea that they were working not for "Boots", but for a new business unit, Boots Contract Manufacturing.

The logos were visible signs of important developments in the group - changes that might have come straight from a modern management textbook, but which were greeted with suspicion inside and outside the 111-year-old company.

"There was some cynicism about the business-school speak," says a company insider. "But now people think and speak the new language."

If the changes are gaining acceptance in the group, Boots' announcement last month of a 19 per cent increase in pre-tax profits to £484m for the year to March (before exceptional items) helped to convince the outside world of their effectiveness. In spite of uncertainty surrounding the pharmaceuticals division, losses at the Do It All DIY chain, and disappointing performance from other legacies of the 1990m acquisition of Ward White in 1989, it seemed that chief executive Sir James Blyth had found a way of unlocking extra value.

Working with Marakon, a Connecticut-based management consultancy, the then highly centralised Boots group split 18 months ago into 10 business units. All units have a specified market and competitors, their own management team, identity and logo.

Each draws up its own profit and loss account, balance sheet and cashflow statements, and presents an annual "prospectus" to the group centre detailing its strategy, and the capital and resources required to fulfil it. This is discussed with the group chief executive, and becomes a "strategy contract" signed by both sides.

The contract includes performance targets that determine unit managers' incentive payments. This, says Sir James, marks a big improvement on the practice in many companies of allocating capital through annual budgetary procedures, where the amount each division receives often depends on the "baronial powers of individuals".

The group centre, meanwhile, has



Divide and thrive at Boots

slimmed to 100 people in seven roles: personnel, corporate affairs, corporate development, financial management, information technology, quality control and treasury.

"Boots has tried to create an environment in which the group centre becomes a shareholder in each business unit, with only a limited range of services. But it is a demanding shareholder," says Sir James.

The centre is also responsible for new business development and restructuring, as well as exploiting synergies, or so-called "key affiliation benefits". These include the transfer of retail skills between businesses, development of the Boots brand, vertical integration, and the sharing of information.

Sir James sums up the changes: "What used to happen at board meetings was that directors would spend a great deal of time talking about numbers. Now all the discussion is about strategy."

The goal of that strategy, as with any public company, is maximising shareholder value. Sir James defines this specifically as "maximising the long-term cashflow of each business

unit". According to Sir James, the concentration on free cashflow reflects a growing shift by institutional investors from looking at earnings per share. "There is a much stronger correlation between cashflow per share and market value than between earnings per share growth and market value," he suggests.

The new structure at Boots also makes it easier for insiders and outsiders to assess the contribution of different parts of the business.

While the future of the prescription pharmaceuticals arm is under review following the withdrawal of the Manoplax heart drug last year, Boots Healthcare International, the over-the-counter drugs arm, and Boots Contract Manufacturing, which manufactures products for the other two as well as health and beauty products, are emerging as businesses with great potential.

"Historically, for 25 years, we had been seen as a cost," says John Watson, managing director of BCM. "Now we are seen as a profit." BCM's operating profits rose by nearly a quarter last year to £16.2m, and as a standalone business it is the third-biggest manufacturer of its type in Europe. Eighty per cent of its output goes to other Boots companies, 60 per cent to Boots the Chemists alone. It already makes own-label products for several of the UK's large grocery retailers, and is keen to expand its third-party business.

Boots Healthcare International, whose brands include such well-known products as Optrex, Nurofen and Strepsils, has also been earmarked for expansion. BHI will concentrate on developing four product groups - cough and cold remedies, pain relief, eye care and skin care - and plans acquisitions in France, Italy and Germany.

The dominant business unit, however, remains Boots the Chemists, responsible for 60 per cent of group operating profits. Its recent results - a 13 per cent profit rise to £322m - suggest it is weathering the everyday-low-pricing strategy operated by the rival Kingfisher group.

The resilience of BTC stems partly from changes wrought by

managing director Gordon Hourston. In 1986 BTC was in danger of losing its identity and focus, with larger stores carrying everything from toothpaste to televisions. A wide variation in store sizes also made functions such as inventory management difficult.

Hourston's solution was to split the business in half, with stores larger than 600 sq m operating separately. He also divided the central buying and marketing department into business centres responsible for particular product areas.

Under Hourston, Boots the Chemists became a pioneer of retail systems and one of the biggest users of electronic point-of-sale technology in Europe.

These moves helped BTC reduce stockholding and operating costs. They also increased flexibility, allowing it to respond almost instantly to price initiatives by competitors, simply by reprogramming its computer, rather than having sales assistants alter prices by hand. TMI sales information allows BTC to determine the profit contribution of all products and stop or reduce unprofitable lines - one famous example being pet food.

Mistakes were made - Boots sometimes overlooked the fact that an unprofitable product might nevertheless be attracting shoppers to the store. But the final result was a more focused range, with the positioning and shelf space of each product in each store controlled by a computer system called Space-man.

Another important strategy has been the development of the Boots brand. Own-label products are important as they cost retailers less than proprietary brands, and so carry a bigger profit margin or the

same cash profit at a lower price. Own-label products now account for 43 per cent of BTC's sales - one-third of them made by Boots Contract Manufacturing.

George Charters, director of merchandise and marketing, divides own-label into three categories:

- Basic products, such as shampoo, which compete with rivals' own-label products.
- Brand competitors, such as the shampoo-and-conditioner Duo, designed to compete with proprietary brands, but at prices 5 to 10 per cent cheaper.
- Value-added products, such as the global and natural collections, which compete with rival retailer Body Shop.

Charters says the third area, which has the highest margin, is the fastest growing. That means operating margins, which have more than doubled from 5 per cent in 1985 to 11.5 per cent last year, should still have room for growth.

There is also scope for physical growth. BTC has identified 240 potential sites for more small stores, and it has a pilot programme of opening shops within superstores operated by J Sainsbury, the UK's biggest grocery retailer.

The hope now is that Boots the Chemists' retailing skills can be passed to the group's less successful retail chains - Halfords, Children's World, Fads, and Do It All.

A longer-term aspiration is that countries such as France, perhaps under pressure from the European Commission, might relax restrictions on companies holding multiple pharmacy licences, allowing Boots the Chemists to take its business overseas.

Pictured above: Sir James Blyth (left) and Gordon Hourston



DESERT ISLAND MANAGER

Julia Cleverdon

The 44-year-old chief executive of Business in the Community, the charity which under the presidency of the Prince of Wales seeks to involve companies more closely in the community, would not enjoy a lonely sojourn on a desert island. Renowned for her organisational skills and strong sense of purpose, she has too much to do to sunbathe on a beach.

How would you keep yourself occupied?

"It would be a very great strain. I would probably turn to gardening, getting vegetables into straight rows. I would need to have some feeling of achievement - I could not go to bed and sleep well after a day just lounging on the beach."

How would you cope with loneliness?

"I would say my prayers and reflect on my family and comfort myself with a marvellous range of memories about them and my friends."

What additional item would you need for your beachside office?

"A fax and a telephone. I can have a fax and a telephone. Well, that changes things. I would say I would be able to use my fax and telephone and things. I would be ringing up the shareholders and have some through one Community Enterprise awards, asking them how they were making a difference to their local communities. An additional item you say? I would have a telephone to try out my speeches because I normally never have time to plan them."

If you could take one person with you, who would it be?

"My husband, John. I would like to have him. He would be my grandfather, James Windsor-Lewis, a friend of mine. He was in South Wales in the 1930s. I never met him but my mother says I am very like him. At least in the way we arrange our finances. He was a great 'take-charge' of things. I would love to talk to him."

One luxury?

"Photographs spanning the years of all the family and my children, Murphy and Victoria."

One film?

"Four Weddings and a Funeral. I roared with laughter, after having had a former marriage myself."

One book?

"Trollope, Anthony rather than Joanna. Can I take the whole of his *Barchester Chronicles*? I adore the politics and the factions. They mirror the world that Business in the Community has to tread through. Life does not change."

Some music?

"Shirley Bassey. I think I listen to one a week on my exercise bike which I use every morning."

How would you like to be remembered if you were unable to get off the island?

"As somebody who tried to invest in people. One of the most important leadership roles is to grow people. It is very much like gardening. You tend them and supply fertiliser. But sometimes you have to prune to make them grow stronger."

Lisa Wood

Cooking up deals in a motorway café

Next time you find yourself having a cup of coffee and a stale Danish pastry in a motorway service station, look around you. What are those men with briefcases doing at the next table? Are they travelling salesmen comparing double glazing brochures? Or are they tycoons stitching together a secret deal?

Forget the Savoy Grill: big business these days is done in motorway cafés. This information comes to me from a senior partner at one of the biggest consultancy firms, who spends half his life travelling from a Welcome Break on the M25 to a Happy Eater off the M1.

If you want to be discreet, smart restaurants are out, as are the offices of the other party and their advisers. To meet in any of these places would be tantamount to issuing a press release. The service station is the ideal solution: handy yet anonymous. Everyone else is too intent on bolting their snack and getting back on the road to wonder what fellow travellers are up to.

Alternatively, you could meet in the middle of a field where the likelihood of running into journalists or business acquaintances is even lower. But you might look conspicuous there, and you couldn't get a cup of coffee - not even a bad one.

We all know about downsizing, rightsizing, rationalising and other euphemisms for firing people. Yet until last week I had not come across "involuntary separation". Nor had the 1,200 Du Pont employees who on Thursday were bounced into this process by their employer.

There is no acceptable way of telling people that they have been sacked, but companies nevertheless continue to search for the perfect, painless phrase. According to consultancy Drake Dean Morin, there are more than 30 clichés in common use among managers giving their workers the chop.

They talk of "careers that have plateaued", of "decruitment", "deselection" and "displacement". They



Lucy Kellaway speak of "exiting the organisation", of the "opportunity to look elsewhere", of "releasing people", of "retrenchment", of employees being "surplus to requirements". They say: "your future lies elsewhere" or "we are re-engineering". The aim is to place the moral responsibility somewhere other than on the employer. Du Pont's "involuntary separation" is particularly blatant, and well it might be. The company has its motto - Part of Our Lives - to live up to.

I had a leisurely time last week, having picked up the extra second

on Friday courtesy of the Central Bureau of the International Earth Rotation Service. Now that I have acquired the taste for additional time, I long for a whole extra hour - which would bring Britain into line with the rest of Europe. It is bad enough trying to get hold of anyone in this country during the business day - they are permanently in a meeting, out at lunch, or travelling from one motorway service station to another.

But pinning down anyone on the Continent is more or less impossible. There are only four hours - between 9 and 11 in the morning and 2 and 4 in the afternoon - when there is any point in even trying. The rest of the time either side is at lunch or in transit somewhere.

Technology buffs would have you believe that in the age of the virtual company people can be reached 24 hours a day, so time zones don't matter. As someone who has just bought an answering machine, I have found out this is nonsense. The beauty of technology is that when properly used it makes you less, rather than more, available.

On my interminable journey into work on Wednesday I read the Financial Times Annual Report Service, trying to guess what business each company was in from the pictures on their annual reports.

I could just see the link between autumn leaves and the French funeral service company, OGF/PG. But what has the smiling black man in a jungle wearing a sheet over his shoulder got to do with Norsk Hydro, the Norwegian oil and metals group? Why have Crédit Suisse

and Telus Corporation both chosen pictures of rowers for their annual reports? Why does Sora, the French reinsurance company, have a child's drawing of tents and elephants on the cover, or Sema, the information technology company, have a botanical drawing of a bud?

If you strain, you can make the connection between rowing and team work, or buds and growth. But why should investors have to strain? When it comes to annual reports we are not talking about metaphors, but about hard facts.

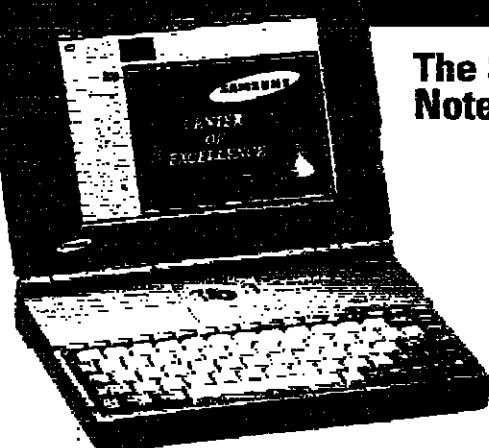
My favourite reports have a clear picture of the product on the cover, or failing that, the company's name and the date. This information should also be down the spine, and the format should not change from year to year. You would have thought this was too obvious to be worth saying. But ICI has chosen a different style every year for the last five, each worse than the last. Last year it just said "annual report" on the spine. This year, nothing at all.

Masters of the screen

Whatever the display you require, Samsung offers a wide range of fully-featured, attractively priced "green" monitors and colour notebook PCs with active matrix displays. Before making your next choice, call Samsung Computers and Peripherals on 081-391-0158

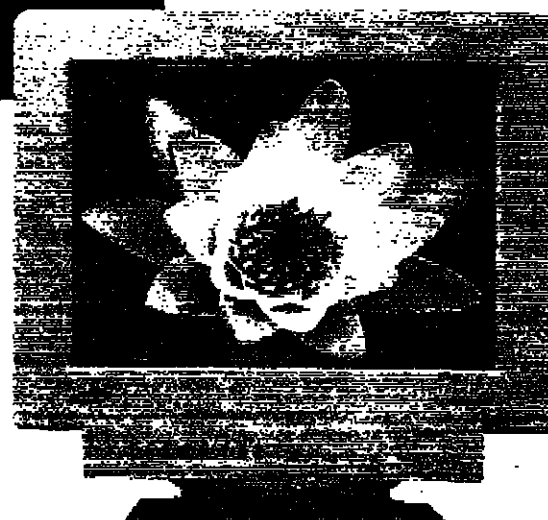
SAMSUNG
ELECTRONICS

Samsung Electronics (UK) Ltd.,
Samsung House, 225 Hook Rise South, Surbiton, Surrey KT6 7LD
Telephone: 081 391 0158 Fax 081 974 2782



The Samsung NoteMaster notebook

- Active matrix display
- Removable HDD
- Standard internal trackball
- Advanced power management
- Local bus and accelerator
- Highly competitive pricing
- Upgradeable 486SX-25



The Samsung SyncMaster monitor

- Energy-saving
- Economical to run
- Emission-free
- Ergonomically designed
- Environmentally-friendly
- Efficient to operate
- Full range: 14", 15", 17" and 20"

Downside of the hero's return

SPORT: LAURA THOMPSON



I suppose I should have been sorry that Nigel Mansell left the French Grand Prix with only two thirds of it completed. But there was, to me, something unseemly in the atmosphere permeating the build up to yesterday's race.

I know there is no reason why Nigel Mansell should not have taken a day out from IndyCar racing, in order to drive the Williams-Renault car. Nobody can blame the team for wanting to borrow so good a driver, or for Mansell for wanting to make such a well choreographed appearance, or the motor racing fans for wanting one of their familiar heroes to return to their sport's depleted stage.

But did nobody feel just a little uneasy with the whole episode? Those lovers of the sport who were following events with such fascination - were they the same people who, nine weeks earlier, had mourned so assiduously the man whose place Mansell was now filling?

Of course the Williams team could not let the loss of Ayrton Senna bring its season to an end. It had a business to run, one which deals, however reluctantly, in death. By giving Senna's place to Damon Hill and bringing in a young unknown, David Coulthard, to drive the number two car, Williams handled the tragedy in the most decent way possible.

Yet the temptation to lure a big name to the team was very strong (stronger according to press reports, for Renault than for Williams); and I shall hate to sound as if I believe myself to have finer feelings than those who orchestrated so popular a manoeuvre.

But yesterday's Grand Prix produced the sense that Senna's death, had, however obscurely, led to an event which was a cause for celebration. Necessity decreed that the empty place on the Williams team must be filled. Yet should it have been filled with so much publicity, so great an eagerness to forget motor racing's terrible recent past? Perhaps it is hypocritical to say

that it should not. But the tone in which the race was previewed felt strange to me; and doubly strange for the fact that all this excitement had been disseminated by Nigel Mansell.

When Mansell was a fixture in Formula One, who, apart from his army of flag-waving fans, would have believed that he could ever have commanded such a reaction? Who, apart from those same fans, would have thought that this graceless figure would, one day, be regarded as the natural replacement for the aristocratic Senna?

By leaving Formula One, Mansell finally achieved what he had never been able to do when he was part of it: he made it want him. When he was on the Grand Prix circuit, he maintained an air of being hard done by which was hugely irritating in a multi-millionaire.

Yet there was a genuine sense of being under-appreciated, which was proved to have some foundation when Mansell was virtually first to make way for Alain Prost on the Williams team, despite the fact that he had just won the world championship.

This incident - the truth of which has never come out - finally compelled Mansell to do what he had threatened to do several times before: retire from Formula One. Nobody believed that he would do it, thinking instead that this was another one of his uncharacteristic shows of temper. But he left, and he made a success in IndyCar

racing, and ever since then Formula One has wanted him back.

Why? One cannot help wondering. Even though Mansell's performance itself was a non-event, the build up to the French Grand Prix created an image of a conquering hero returning to his people. This image would certainly be re-created if Mansell decided to make appearances at subsequent races. Hype, of course, has helped; but it is not all hype. Formula One wanted Mansell back because it thought that he could help to salvage an almost ruined season. Strange as it may seem, this resolutely unimpressive man is popular enough to do it.

I have never heard anyone say a good word for Nigel Mansell; and yet people seem to like him. They criticise him for his demeanour, while, at the same time, almost admiring his refusal to be charm-

ing, or aspire towards the more gracious life that celebrity status can bring, or be anything other than a richer version of the man he has always been.

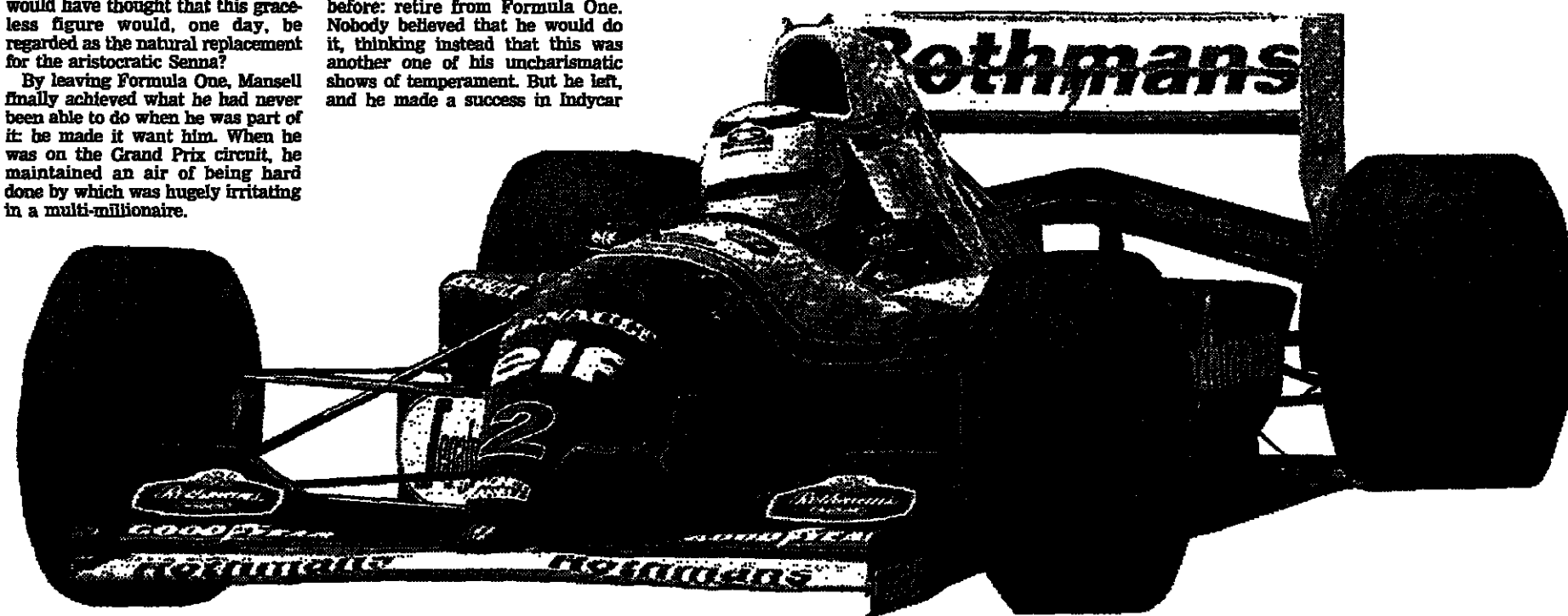
It may be that, in some unconscious way, people connect these traits with Mansell's refusal to give up on a race. Ayrton Senna was equally obdurate, but his determination had an otherworldly quality, which alienated people because they could not understand it. Mansell's is absolutely of this world; gritty, grubby, gutsy. It is the determination of the nobody who will not be done down by the somebodies.

People see themselves - or part of themselves - in this. And they responded when Mansell made his comeback. They know that he doesn't need the money and that \$1m is far too much for a few days

of unsuccessful work. But they sensed that he wanted to prove a point; that he wanted Formula One to want him. They know that he will want to go on proving points all his life, whatever the cost might be.

The exotic, mysterious Ayrton Senna had little in common with the dour, unglamorous Nigel Mansell. But Senna, too, dared all whatever the cost, and for this reason it is not, after all, so inappropriate that Mansell should have been driving in his place yesterday.

Perhaps Senna would have seen the fitness of it, behind all the misplaced celebrations. To me he was the dominant figure at the French Grand Prix, his sombre brown stare gazing at the events he had set in motion; and Michael Schumacher, the smiling young man that neither he nor Mansell could catch.



SCHOOLS

Trading places

Several recession-hit independent schools will close for good at the end of this school year. Parents caught up in a closure will face a dilemma over choosing a new school, for there will be no shortage of other schools offering places.

Those with daughters at Felixstowe College already know the phenomenon. A strong hint the school might be considering closure came about a month before it was formally announced, when they received a letter from another local private school, Amberfield, suggesting they might want to move their girls there.

However, Felixstowe was in a stronger position than many schools when they close. As a member of Allister Schools, a group which also includes Stowe and Harrogate Ladies' College, it was able to steer parents in the direction of other schools.

Rather more anger was generated at the Waterside School in Bishops Cleeve, where the staff were dismissed by the receiver two weeks ago after the school had become insolvent. One group of parents distributed a press release claiming children had woken "to find the school had gone overnight".

Amanda Robertson of Coopers & Lybrand, the receiver, said she was "deeply angered" by this reaction. She said she had made it "blatantly obvious" to parents at a meeting in the second week of June that the school had a "zero per cent chance" of surviving beyond the following Tuesday. Investigators were found for those pupils who had not finished their GCSE exams, and school meals stayed available until the end of the week.

But it is difficult to close a school without pain for the pupils. The only way for parents to avoid this is to ask some searching questions about the accounts before enrolling children at a new school. According to Robertson: "Waterside's accounts showed fat losses each year and were publicly available."

John Authors

FINANCE

Expats beware

If you are a UK expatriate, you are entitled to receive gross interest from your UK bank and building society after completing a form to declare your non-resident status. But the ability to receive gross income does not mean it is tax-exempt, since most UK sources of income are taxable.

The interest can only be excluded from liability to tax under extra-statutory concession B3 but this involves considerable restrictions.

Donald Elkin, director of Wilfred T Fry Ltd, of Worthing, West Sussex, points out that any interest you receive during "broken" years of departure from and arrival in the UK, will be fully taxable. Moreover, in intervening years of non-residence, allowances will be set off against the gross paid.

Interest you thought was exempt. If the interest is your only UK income, these will not be a problem. But if you have other sources, such as a pension or are renting out property, Elkin says you stand to suffer an unnecessary loss.

"Suppose, for example, that while non-resident you receive UK letting profits of £3,400 per annum and gross paid building society interest of £3,000. You might well have assumed you would have no tax liability, the £3,000 interest being exempt and the £3,400 letting profit fully covered by your £3,445 personal allowance. In fact, that allowance will be set off first against the interest, leaving only £45 to reduce the liability on the letting profit. You would, therefore, have to pay tax on £2,955 (£3,400 minus £445) which at 25 per cent equals £738.75."

Fortunately, this is a problem

from which it is easy to escape simply by transferring your account outside the UK. But it is always worth taking tax advice before doing so.

Most UK banks and many building societies have offshore branches in the Channel Islands or the Isle of Man. But remember the UK's Deposit Protection Scheme for banks and building societies does not operate outside mainland Britain, so it is important to stick to reputable depositors.

Of the three main offshore islands, only the Isle of Man has a comparable scheme, which protects up to 75 per cent of first £20,000. If you are with a building society, the Building Societies Act requires all the liabilities of a subsidiary to be guaranteed by the UK parent.

Scheherazade Daneshkhin

HEALTH

Sun downers

The sun may be the best tonic for blues on the job. But it can also cause long-term damage to those who worship it too much, in the form of premature ageing and skin cancer.

"Prevention is always better than cure," says Dr Mike McKiernan, director of health, safety and environment at Lucas Industries in Birmingham. Dr McKiernan, who learned of the severe damage

sun can do while working in Australia, believes a current health promotion campaign from Down Under, which advises sunbathers to "slip, slop, slap" (slip on a T-shirt, slop on some sun cream and slap on a hat) is the best pre-emptive measure for those who want to play outside when the winter gloom lifts.

Using a protective sun cream with a high sun protection factor (SPF) is vital. For those with light skins, Dr John Hawk, consultant dermatologist for sun related skin diseases at the St John's Institute, recommends creams with an SPF factor of 15 to 20. People with darker skins may opt for weaker protection, though a high SPF can never hurt.

Summer frolicers may choose between sun blocks based on chemical or physical protection. Those with chemical components absorb the sun's dangerous ultraviolet rays, while physical blocks contain a reflective barrier. For cosmetic reasons, most people may prefer chemically based

READING MATTER

Going for brokers

The Bucks Stop Here by Jim Parton. Published by Simon & Schuster. Paperback, £5.99, 252pp.

"I couldn't see the point of suffering in the City of London if the sums I earned were only mildly revolting as opposed to completely obscene." It's the kind of opening that hints at plenty of juice to come; Parton delivers on the promise.

There's always the fear with this kind of book - self-confessed hopeless stockbroker bares soul and puts boot into former employers - that embarrassment or failure to amuse lurk over the very next page. Relax. Parton avoids those sins. He has written a very funny book, required reading for all the forlorn City saps who are still playing the game.

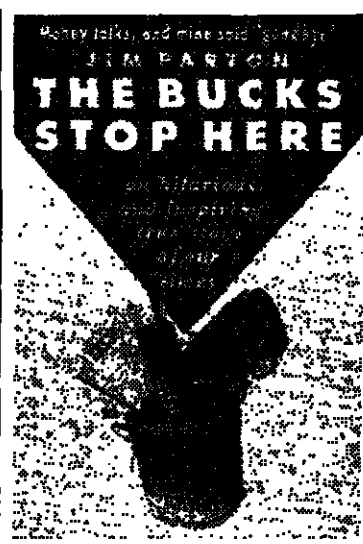
Parton kicks off with him married to a Japanese television workaholic, five years into the City broking life, employed by UBS Phillips and Drew. His facility with the Japanese language plus a modicum of chutzpah has persuaded successive

ignorant City firms that he will one day land them a tidal wave of Japanese cash, as eager Tokyo investors suddenly discover European equities.

What goes up - Parton freely admits he was never good enough to go very far up - must come down. He nosedives into unemployment and, yes, does discover an alternate life, playing the piano, writing, enjoying himself without loads of cash.

That might sound twee. But buckets of black humour, ready self-criticism, and side-swipes at City taboos - including this newspaper - suffocate sentimentality on sight. It's just too funny, even when things turn sombre; for instance, when Parton's wife dumps him and walks off with their child.

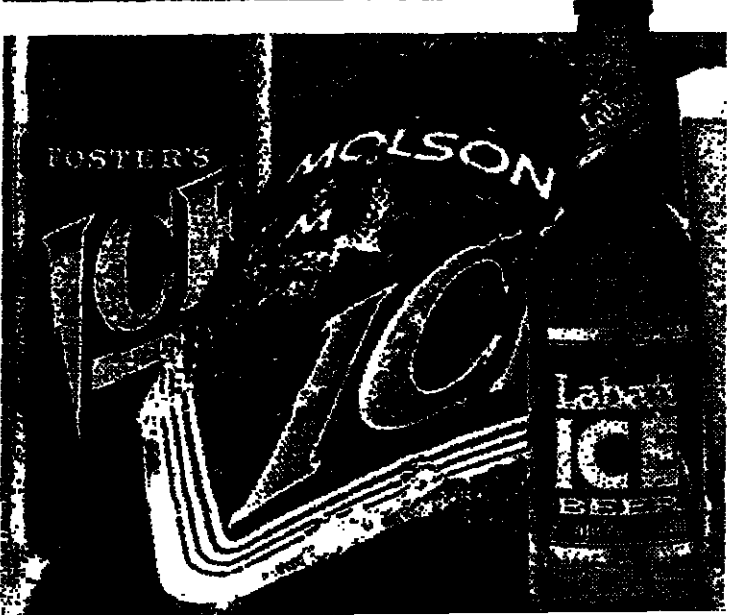
Everyone deservedly gets a going-over: broking firms; headhunters - Parton calls them all "Donald" since they are individually indistinguishable; even the "colleague" who told Parton that he would not speak to him if he wore a checked shirt to the



office. So, for the price of an up-market City sandwich you can buy an afternoon's wonderful hilarity, far funnier and less pompous than *Liar's Poker*.

Gary Mead

AT THE BAR



The ice men cometh

If you haven't heard of ice beer you will. It's no good muttering "fad" and ordering something else. Putting ice cubes in your pint won't do either. Ice beer is brewed like that - it's served *sans glace*.

And if the North American consumer is anything to go by, it tastes just great. A year after its launch, ice beer has 12 per cent of the Canadian market; 2 per cent in the US. But it's not cheap - I paid \$4.99 (\$7.50) for two bottles at a central London pub.

Labatt's quotes £1.50-£1.90 as a pub price range. Molson £1.90-£2.00 and Foster's £4.79 for a four pack from the off licence. All are aiming for the trendy premium packaged lager market. Bottling is fashionable and the buzz word is ICE.

Of course ice beer is a sophisticated product and the result of various brewing processes too complicated to worry about - suffice to say they all involve super-chilling or freezing to produce ice crystals. All should be served cold. Labatt's recommends 4°C.

When you and I get the stuff, the crystals have gone. Taking the

ice out can flush out proteins and compounds and 'improve' the taste and freshness and/or strengthen the beer. Very little is new in brewing - the Canadian's used to leave cider out in buckets to freeze, and after removing the ice, would fall around for weeks on the resulting concentrate.

What's left after you take the ice out of Labatt's Ice Beer, Molson Ice, and Foster's Ice is a premium lager which is one of two things. If you're the brewer it's smooth, clean, clear, crisp, and strong at between 5 and 5.6 per cent alcohol by volume. If you're the consumer the word bland may creep into your over-beated brain: the memory of drinking defrosted beer from the fridge lingers around the taste buds.

My own judgment is that the lack of after-taste does make ice beer very smooth. It's an odd sensation, the tingling clean taste on the tongue just fades away. Then nothing happens. The alcohol content provides taste. It is refreshing, and different, and on a blazing summer day the word ICE on the label is going to empty a few shelves.

If the market takes off expect further competition in the UK.

Jim Kelly

EATING OUT

Award winning spontaneity

When Fredy Girardet won three rosettes last November in Michelin's first guide to Swiss restaurants, he reacted simply, "Well, we just have to work harder."

Certainly, the 57-year-old master of *cuisine spontanée* shows no signs of fatigue. Slim and fit - he cycles regularly in the nearby Jura mountains - he produces wonderful surprises and still inspires younger chefs throughout the world.

I first became aware of Girardet through his student Kiyomi Mikumi, whose Hotel de Mikumi became a favourite occasional retreat from Japanese fare while posted in Tokyo.

Stepping into the master's discreet restaurant on a quiet street in Crissier just north of Lausanne a few nights ago, the connection was immediately clear. The dining room itself is plain, with only a dozen well spaced tables and a few austere abstract/landscape paintings by Girardet's friend Yves Maffei on the walls. Nothing distracts from the cuisine.

"I see the echoes," I said clumsily to Girardet as he made his first of two cruises through the dining room. "Mikumi is echoing me," he corrected gently.

We will not soon forget his foie gras with grapes jellied in Madeira or the half cooked wild salmon with rough sea salt kernels sprinkled on top or even the astonishing variety of homemade breads. The lime and raspberry soufflé alone would be worth a detour.

Because the restaurant is so small, it is best to book well in advance for Girardet. I rang in early April for a mid-June evening and found Thursdays, Fridays and Saturdays were already fully booked.

Girardet, 1, rue d'Yverdon, 1023 Crissier, Switzerland. Tel (41-21) 634-0505. A la carte or set menus at SFr165 or SFr180. No credit cards. Closed Sundays, Mondays, three weeks from the last Saturday in July, three weeks from Christmas day.

Ian Rodger in Zurich



creams, because those with reflective blocks tend to leave an opaque sheen on the skin. But for those with sensitive skin, chemically based creams may cause uncomfortable rashes.

In the early days of summer, unprotected sun exposure should be limited to no more than half hour stretches, especially during the peak hours of sunlight, around noon to 2 pm in the UK. If holidaying in hotter areas like the Mediterranean, Dr McKiernan advises: "Add an extra hour on either side. Take that siesta from 11am to 3pm."

Even one bad burn could lead to serious problems later in life. "The skin never forgets," says Dr McKiernan.

If warts, moles or other such lesions do appear on the body, or if existing ones change shape, colour or start to itch, seek medical advice immediately.

Motoko Rich

NordicSport: known around the world for excellence, quality and superior results.



The Best Investment To Reduce Inflation... NordicSport Ski!

NordicSport is the affordable, easy way to lose weight and help keep it off.

Let's face it - other exercises, like exercise bikes, stairclimbers and treadmills, offer only half a workout, because they only work the muscles in the lower body. The NordicSport Ski™ exercise works all your major muscle groups - for a total-body workout. NordicSport burns more fat and calories than machines that work just your lower body - up to 1,100 calories per hour.

That's not all. NordicSport tones your entire body to help build more lean muscle - your body's main calorie burner. Plus, only NordicSport Ski technology lets you enjoy a smooth, safe workout that's less jarring and won't strain your back, knees, feet or ankles.

©1994 NordicSport, LLC. All rights reserved. NordicSport is a U.S. and Canadian registered trademark. Use of other trademarks, either as application for a trademark.

Only NordicSport Ski features MC™ resistance.

The MC™ unit of your NordicSport Ski allows you to vary the intensity of your workout - from fast, slick snow to slow, sticky snow - working your legs differently to get the most from your cross-country skiing experience.

Exercise you'll enjoy for years.

An amazing 9 out of 10 NordicSport owners say they would recommend NordicSport to a friend or family member. More importantly, NordicSport owners work out an average of 4 times a week, 30 minutes a day, making NordicSport the preferred workout!

Discover how NordicSport is your key to successful weight loss. Call today.

For a free brochure and video or to ask about our retail locations Freefone 0800 616179

EAL FT1G4

or write: NordicSport (UK) Ltd, Dept. FT1G4, 3 Colton Road, Heston Industrial Estate, Wexham CV4 6TE

☐ Please send me a FREE brochure ☐ Also a FREE video (VHS)

Name (Mr/Ms/Mrs/Ms)

Address

City

Post Code

Tel

FT1G4

nordicsport
by NordicTrack

	Mon	Tue	Wed	Thur	Fri
Beige	30°	30°	30°	28°	27°
Hong Kong	32°	32°	32°	33°	34°
London	26°	28°	28°	27°	28°
Frankfurt	38°	33°	33°	30°	30°
New York	28°	32°	34°	33°	32°
L. Angeles	28°	24°	32°	30°	27°
Milan	32°	30°	34°	30°	28°
Paris	34°	30°	30°	28°	30°
Seoul	34°	31°	30°	27°	27°

Standard temperature in Celsius

Information supplied by Meteo Consult of the Netherlands

entirely, eating just enough to keep hunger at bay. I drank every non-alcoholic drink I was offered. I had no jet lag at all.

I followed the same routine on a trip to Hong Kong, with the added challenge that this was an overnight flight. I was in Hong Kong in the middle-morning, having snatched a few hours sleep on the flight. I went straight to a welcome lunch and then on to two interviews, finishing in the early evening. I was slightly weary, but without the feeling that

my mind and stomach were operating to a different clock.

This is not the only way to avoid jet lag. In the same book the actress Maureen Lipman says she heard it was a good idea to put brown wrapping paper, cut to the shape and number sole, inside your socks.

She does not say whether she has tried it herself. How anyone? Does it work? Answers on this or any other jet lag remedy to me on 071-873-4343.

**GIFTS THAT
MEAN BUSINESS**

1995
FINANCIAL
TIMES
DIARY

The FT Collection of superior business gifts comprises the renowned range of FT desk and pocket diaries and high quality leather business accessories.

FT diaries are impressive business gifts in their own right, available in a choice of colours and finishes, and when they include your own bound-in corporate information pages they make an even greater impression.

The business accessories are made from a luxurious leather, soft and supple to the touch, with distinctive edge-stitching, strengthened and

and organisers are available, all carefully lined in hard wearing FT Pink monogrammed moltré silk.

As that finishing touch all gifts can have your company logo and/or the recipient's name gold blocked on the covers of both diaries and leather accessories.

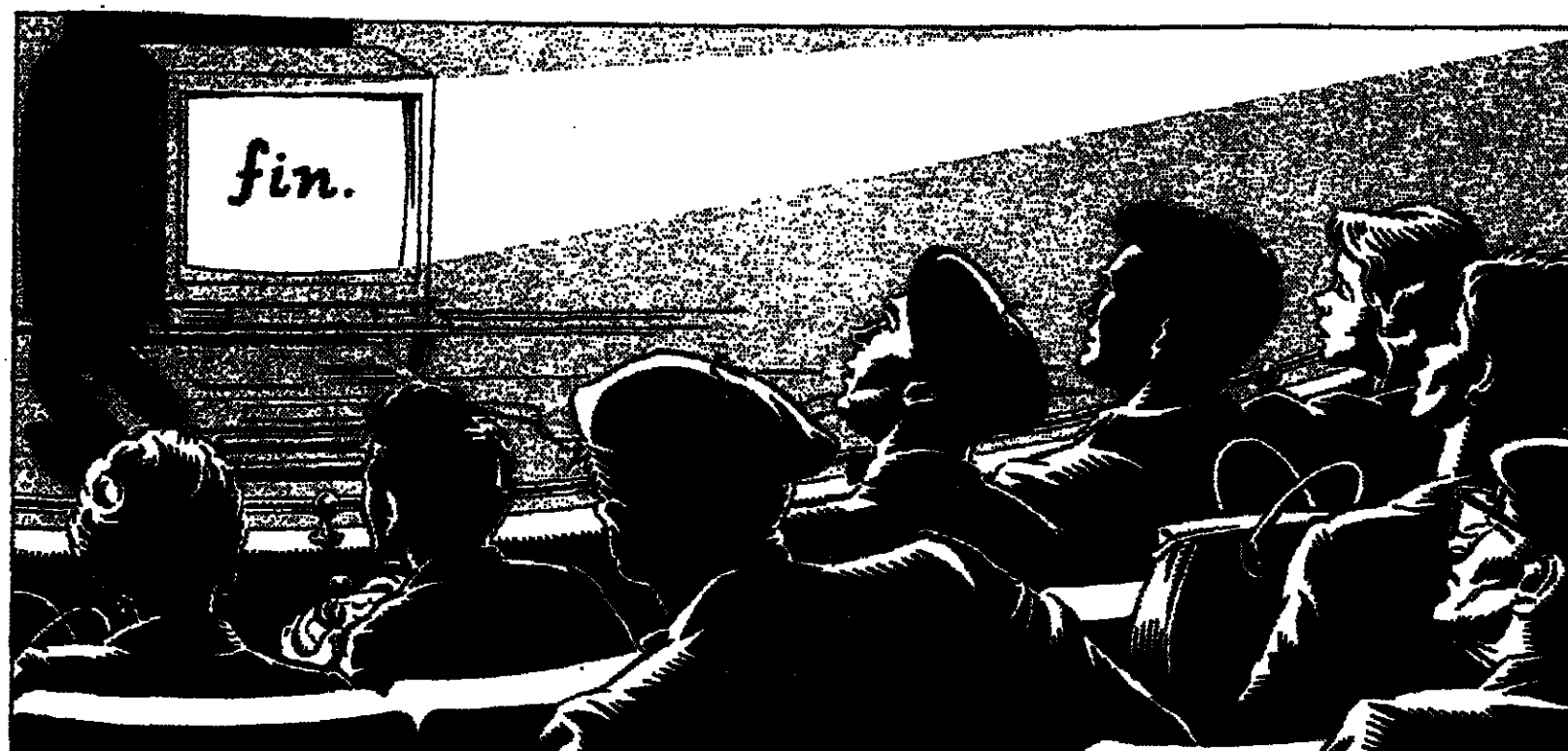
The FT Collection is so much more than just a selection of top quality gifts. All items have been designed to act as your ambassador, conveying your corporate message to your chosen customers, so that your company is always front of

☐ Yes: FT Collection, FT Business Information, 10 Bishop Road, Guildford GU1 3SL
☐ Please send me a complimentary copy of the FT Collection Catalogue: **REF-36**
☐ I am interested in the FT Collection as business gifts.

Name (Mr/Mrs/Miss/Ms) _____
 Job Title _____
 Company Name _____
 Address _____

Postcode _____ Telephone No. _____

FT
 FT Business Information Ltd., a registered office, Twenty One, Southwark Bridge,
 London SE1 9HA, Registered in England No. 464494.



For the past month, Parisian movie buffs have had a new source of satisfaction.

By popping a card in their videopay cable box, they can link up to a new pay-per-view movie channel launched by France Télécom and its multimedia partners. For FF29 (€3.45), excluding the rental cost of the cable connection, subscribers can save a trip to the cinema.

The pay-per-view movie channel is one of the services leaving the drawing board of France Télécom Multimedia. Set up in March, its aim is to keep pace with the international multimedia industry, particularly in the US, and exploit what the state-owned telecommunications company sees as "a major growth market" for the group. With the liberalisation of Europe's telecoms market scheduled for 1998, the development of multimedia is also a source of alternative revenues for the world's third largest telecom operator.

The task of tapping this new source of income falls to Gérard Eymery, chairman of the new multimedia operation. "We have to find new products and services," he says. "It is not a problem of networks or terminals, but one of discovering what consumers want."

As Eymery points out, interactive telecommunications services are nothing new to France Télécom or the French public. For the past ten years, millions of French fingers have been tapping away daily on the keyboards of Minitel teletext monitors, searching for information on everything from job opportunities to dating partners, paying bills and booking rail tickets.

There are now more than 23,000 different services," says Jean-Paul Maury, director of the Minitel project when it was launched in 1979. After its first decade of service, and with 6.5m Minitel terminals now installed, he says the Minitel is making a return on investment. But if it has come of age, the next generation of multimedia activities is still in its infancy. "We are at the testing stage," says Eymery, referring to his new projects.

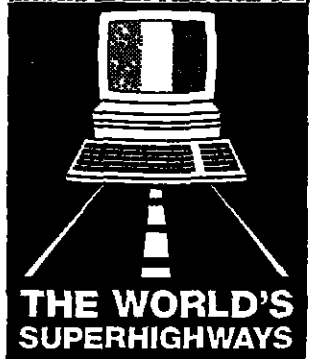
Next to be tested, following the launch of the pay-per-view movie service, are a video game channel and a home shopping channel. The games channel, to be developed in conjunction with Matra-Hach-

The French connection

John Ridding looks at the country's growing multimedia businesses

ette, the electronics-publishing group, is due to be launched this Autumn. The tele-shopping channel is expected to start services by the end of the year, and is due to be followed by other products, such as a channel for betting on horse races and one for small advertisements.

The various projects reflect France Télécom's strategy of entering Multimedia through partnerships. The pay-per-view movie company is a joint investment with Lyonnaise des Eaux, the construction and communications group which operates the cable television network in the Paris area. TFI



the television channel, and CLT, the Luxembourg broadcasting group are also partners in the project. Negotiations are currently under way to determine the allies in the tele-shopping venture.

Further afield, France Télécom has taken an unspecified equity stake in General Magic, the California-based international multimedia group. Last month the French state telecoms group announced it would take a 15 per cent stake in a Japanese multimedia group, alongside 19 Japanese companies, including Mitsubishi, Casio and Seiko.

The search for partners, says Eymery, is driven by strategic considerations. "We are seeking to develop higher-value added services, so we need to tie up with companies with expertise in relevant areas."

Financial considerations are a secondary consideration, partly because of the relatively small scale of the investments involved. The total outlay on

the pay-per-view service has been about FF90m. The home shopping channel is expected to require a total of between FF80m and FF90m.

But what of the returns? Eymery accepts that progress will be gradual. "All new media services take a long time to establish themselves," he says. "That has always been the case, ever since the introduction of the television."

Maury concurs. Even in the US, he says, expectations have exceeded reality in predicting the impact of multimedia. In France, an additional constraint is presented by the low rate of cable subscription. The government's ambitious "Plan Cable" launched in the early 1980s, cleared the way for the construction of a state-of-the-art cable network. But the high costs of construction, partly passed on to consumers, and the controversial decision in the second half of the decade to grant licences to new terrestrial and satellite broadcasters has resulted in a disappointing level of penetration.

There are currently about 5.5m households linked to the cable network, but just 1.4m subscribers. This is one of the lowest rates of penetration in Europe, and compares with 15m subscribers in neighbouring Germany. "France has made just about every mistake in cable that it was possible to make," says Eymery. He believes the creation of new television channels has been largely to blame for the cable industry's problems.

Despite such obstacles, however, France Télécom says that pay-per-view has had an encouraging start. Subscribers are watching an average of 1.7 films per month, more than in the US, for similar services, although the novelty factor may be a consideration. Within five to ten years, claims Eymery, annual revenues from pay-per-view could reach between FF300m and FF400m. Turnover from all of France Télécom's multimedia activities could climb to between FF10m and FF15m by early next cen-

tury, he believes.

Annual revenues from Minitel are already approaching FF70m, derived from almost 90m hours of connections by subscribers per year. But will the traditional videotext service be threatened by new products from France Télécom's multimedia subsidiary?

Both Maury and Eymery believe not. At least not yet. "We will provide an extension to Minitel services," says Eymery, who argues that the limitations on image quality on Minitel and the different services being provided by the multimedia division will lead to complementarity rather than competition.

Maury believes there is still a solid foundation for Minitel. "If you just need a telephone number then you don't need multimedia," he says, referring to the system's core directory service, still the single largest source of demand from Minitel users.

He believes growth will be maintained through the addition of more sophisticated services and through higher quality sound and images, particularly through connections via personal computers.

Within the next few months, France Télécom is due to launch the high-speed Teletel Vitesse Rapide which, it says, will permit faster connections and improved image quality for Minitel users. A Minitel terminal with a smart card reader is also due to be launched, allowing remote payment from home using bank cards.

In the longer term, however, with the promise of information superhighways, both Minitel and the existing cable network may run into technical constraints. "Down the road, business and private consumers may want faster systems with higher quality images," says one telecommunications analyst in Paris. "This would require the creation of a fibre optic network linking households and companies," he adds.

The creation of a nationwide fibre optic network, linking households, is currently a topic of hot debate in France. Anxious not to be left behind by developments in the US and

Japan, the government has commissioned a report into so-called "autoroutes d'information" or information superhighways. The report, by Gérard Théry, former managing director of France Télécom, is due by the end of July.

France Télécom is already expanding its network of fibre optic cables. Charles Rozmaryn, managing director of the company, says the target is to install 2m km of optical fibres in the national network by the year 2000, compared with a current figure of 800,000km.

For the moment, however, the fibre optic network is not being extended to households. And many are sceptical about the costs and returns that such an extension would generate.

"It would take an investment of maybe FF200bn to link French households through fibre optic cables," says Eymery, who argues the investment would not generate adequate returns in the near future. Besides, he already has enough on his drawing board.

Previous articles in this series: Italy (May 30), Japan (June 13).

Telecoms look for an outside edge

By Andrew Adams

Amid the hype about multimedia and superhighways, one quiet but genuine revolution stands out in the telecommunications industry - the gradual transformation of the large national telecoms operators from utility-minded monopolies to market-minded service providers.

The revolution is everywhere incomplete; in some cases it has barely started. "We discovered marketing last year, and can't get over the excitement," quips a senior executive of British Telecommunications, one of Europe's more go-ahead operators.

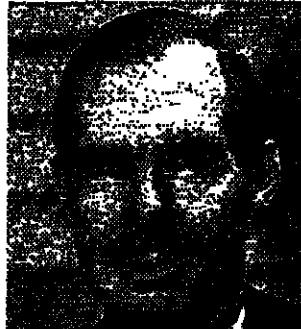
What are the tell-tale signs? Flashy logos, more and better marketing and advertising, ambitious joint ventures at home and abroad. But a less obvious, and perhaps more fundamental, change is the wholesale replacement of the senior management of the large telecoms companies.

It is not just a change of personnel; the type is changing too. Out goes the engineer and career posts and telecoms bureaucracy; in comes the financial services or consumer goods executive, hired to turn telecoms into a brand and to fire a large proportion of the existing staff, not excepting the senior engineers.

Last month's FT conference on European telecommunications highlighted the trend. The heads of six large telecoms companies were on the programme. Only one was a career telecoms engineer; the other five were outsiders who joined their companies within the last six years.

Bessel Kok, chief executive of Belgacom, was chief executive of Swift, a dedicated financial data processing operator, prior to his appointment in 1992. His main occupation is building Belgium's politicians to get his state monopoly into the private sector.

Wim Dik, chief executive of KPN, the recently privatised Dutch posts and telecoms monopoly, went to the job in



Ross: BP experience



Hepher: trained as actuary



Harris: union of old and new



Young: politics and building

1986 from Unilever. He boasts of not having spent a day in the public sector prior to KPN, and still serves on the board of AEN Amro, the Dutch bank.

Michael Hepher, BT's managing director, trained as an actuary, and was managing director of Abbey Life, the UK group, before moving to BT in 1991.

Cándido Velázquez-Gastelu, chairman of Telefonica, the private sector Spanish monopoly, was director general of Tabacalarias, the Spanish tobacco group, until 1989.

The fifth speaker, Mike Harris, chief executive of the UK's Mercury, is a union of old and new. He came to Mercury two years ago, fresh from masterminding the launch of the UK's first telephone bank, First Direct.

Cable & Wireless, Mercury's parent company, is the model revolutionary, having dispatched its entire *ancien régime* to chairman Lord Young, a former politician and construction tycoon.

James Ross, chief executive, was until two years ago managing director of British Petroleum. Linus Cheung,

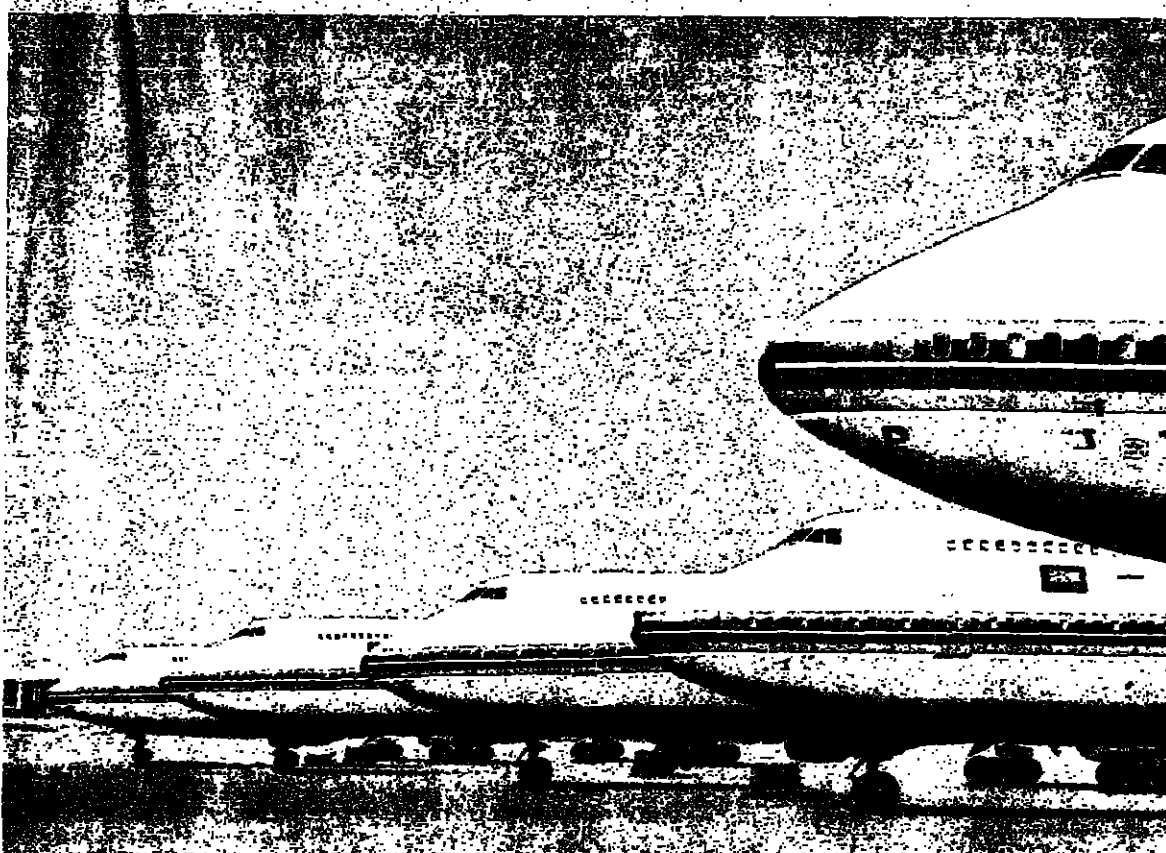
chief executive of Hongkong Telecom, C&W's largest business, was recruited last year from Cathay Pacific, the Hong Kong airline.

Oil, construction, airlines, banking - C&W has everything but telecoms experience among its senior management. For advice on the widgets, the management board relies on Sydney O'Hara. Even he is a new arrival from BT, where he was deputy director of the company's research labs.

The sixth executive at the conference was, perhaps, the exception which proves the rule. Charles Rozmaryn, chief executive of France Telecom, is every inch the telecoms careerist: a graduate of the Ecole Supérieure des Télécommunications, who held a succession of posts in the Direction Générale des Télécommunications before his current post.

Yet France Telecom defies all the maxims about state control equalling inefficiency and a dynamism deficit. What next, if it becomes Europe's only telecoms operator run by people who know what they are talking about?

It's amazing what can grow and flourish in the desert.

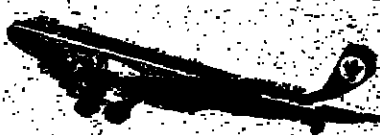


Fifty years ago next year, Saudi Arabian Airlines, began flying passengers and cargo across the Kingdom in a single, twin-engine DC-3.

Today, we have a fleet of more than 160 aircraft and we fly more people in and out of the Middle East than any other airline, offering our passengers

Now, we're poised to take off into the 21st century. We've placed a massive order for new aircraft, fitted out to our own, luxurious specifications, which will make our fleet probably the most modern and sophisticated in the world.

Ahlan Wasahlan. Welcome aboard.



DC3 - in service with Saudia 1945-75

a blend of smooth, modern service and traditional Arabian hospitality.

saudia
SAUDI ARABIAN AIRLINES

Proud to serve You

Games Blockbuster plays

By Michael Skapinker, Leisure Industries Correspondent

In the mid-1980s, two friends working in a garage could produce a perfectly acceptable video game. Today, says Robert Devereux, chairman of Virgin Interactive, teams of 12 to 20 people have to work on games for up to 18 months.

Devereux says: "We very rarely develop anything for less than a seven figure sum. We've got \$40m of product in development at the moment. You can make half a dozen mid-priced movies for that."

Devereux's company is developing a basketball video game called Hoops. It will have 19,000 frames of animation. The data storage systems required for these games are increasingly complex and expensive, he says.

The escalating cost of making video games is one of the reasons why Devereux welcomes last week's announcement that Blockbuster Entertainment of the US is to increase its stake in Virgin Interactive Entertainment (VIE), Virgin's video software subsidiary, from 20 per cent to 75 per cent.

VIE develops games and entertainment software compatible with Sega and Nintendo hardware systems. It also develops games for personal computer and compact disc read-only memory (CD-Rom) systems. It will shortly release games



Robert Devereux: games business about to enter difficult period

based on the Walt Disney film of the Jungle Book and the animated feature movie The Lion King.

Blockbuster, which is the world's biggest video rental company, is to sell its entire VIE stake to Spelling Entertainment, the Hollywood film production company in which it has a majority stake.

Devereux says Blockbuster admits it knows little about the development of video games software. That is why VIE will be owned by Spelling, which is more familiar with entertainment production.

The London-based Devereux, who is also in charge of Virgin's television, radio and book publishing activities, will

remain chief executive of VIE. Steven Berrard, Blockbuster's president, will become chairman of VIE.

The advantages of the link with Blockbuster, Devereux says, are the marketing muscle it will give VIE and the size of the US company's distribution network: 4,250 shops worldwide.

Another reason why Devereux says he is pleased to be linking up with Blockbuster is that the video games business is about to enter a difficult period.

The first problem is that players are becoming bored with the range of games on offer, he says. The second is that the machines on which the games are played are going to change in ways that will confuse the consumer.

The industry is moving from cartridge-based games to CD-Rom. Devereux believes this Christmas will be the last to see substantial sales of the current generation of 16-bit cartridge-based machines.

Not all of the large games companies, however, will move on to CD-Rom machines. Sega and Sony will, but Nintendo is bringing out a 64-bit cartridge-based machine. Another growing development, Devereux believes, will be CD-Rom games for personal computers.

The fragmentation will make games players reluctant to buy machines until they know which system is likely to survive, he says.

PEOPLE

The chef, the hotelier – and their profits

Nicholas Lander talks to French chef Joël Robuchon about his new venture

Joël Robuchon is the most highly esteemed chef in France. His talent has taken him to the heights of his trade, in a country which believes it has taught the world how to cook.

Among fellow chefs he is respected for his integrity and professionalism. Those who have eaten his food recognise his ability to extract the finest flavours, not only from ingredients such as lobster, caviar and truffles but from the more prosaic potato and salad. His "pommes purées" are considered the best. By reintroducing them onto a top French menu in the early 1980s, Robuchon started a trend that spread around the world.

His relatively simple salad of fresh herbs would have delighted the nuns who ran the seminary kitchen he started work in 37 years ago. It was there that he fell under the spell of food and its cooking.

Despite his talent, Robuchon is not a man who likes to shock or steal the limelight. Softly spoken, with deep-set eyes, he smiles easily. He enjoys talking, particularly about food, the quality of the produce he uses and about the art and profession of cooking.

Yet the latest stage in his career casts an intriguing light upon the economics of being a modern day super-chef. Last year he shocked peers and countrymen by announcing he would be closing his three star Michelin restaurant in Paris, Jamin, and transferring his entire brigade to the kitchens of Le Parc Victor Hugo, a new luxury hotel. In the process, Robuchon stepped into the arms of an international hotel chain.

Le Parc Victor Hugo is owned by La Compagnie Internationale Phénix Hotels, which operates 31 hotels, predominantly in Paris but also in London, Amsterdam and Geneva. Its main shareholders are Compagnie Générale des Eaux, one of France's leading utilities and Assurances Générales de France, a large, state-owned insurance company shortly to be privatised.

Robuchon's standing has allowed him to command impressive terms from the two corporate giants. The combined workforce of the two companies is more than 250,000. Yet last week at the official opening of Le Parc Victor Hugo the collaboration between Robuchon and

CIP was described as a "partnership". However, in spite of the status the deal gives him, a troubling question remains: why is it that a man at the peak of his career, as chef and proprietor of a three star Michelin restaurant, has chosen to compromise his independence?

The most suitable analogy for this unlikely partnership lies in the Middle Ages. Robuchon is the brilliant artist and CIP the powerful nobleman, whose patronage will ensure Robuchon's survival and eventual fortune. For these days few celebrity chefs can live by cooking alone.

Born in Poitiers in 1945, the son of a mason and a mother who cooked simple French food, Robuchon entered a seminary at the age of twelve to train for the priesthood. He worked in the kitchens, alongside the nuns, and it was they who alerted him to the pleasures and satisfaction of cooking.

"Cooking is one of the very few professions," Robuchon stresses, "which demands that you use both your hands and your head to the same level of skill."

The need to supplement the family income forced Robuchon, aged 15, into the kitchen as an apprentice in the hotel and restaurant, Relais de Poitiers. A year followed as a Compagnon du Tour du France, during which like a medieval journeyman, he travelled the France, reporting in each city to an appointed "master" who set him to work.

Robuchon believes, despite the hard work, that this training as part of a team, was invaluable. "There are many, many chefs who can cook expertly but the hardest task facing any chef today is building a brigade, maintaining a team."

In 1965 Robuchon left the provinces for a job at The Berkeley hotel in Paris to work under head chef André Moreau, who believed passionately in the professionalism inculcated by culinary competitions. It was Moreau who recognised Robuchon's talents and made him compete at every available opportunity. This competitive era convinced Robuchon to strive for the top. In 1968 while many of his colleagues were gripped by revolutionary fervour and several left



the profession, Robuchon ploughed on.

By 1970 he had become the youngest chef to win the Prix Tattinger, perhaps France's most arduous culinary contest, and by 1974, aged 28, he was head chef of the Hotel Concorde Lafayette, responsible for 90 chefs serving 3,000 customers. In 1981 he opened Jamin which gained three Michelin stars within three years.

Chefs became media stars in the 1980s, Robuchon believes partly because none of those cooking at the very highest level make a profit in the dining room. Dinner chez Robuchon will cost \$200 per person with modest wines – but the perishable raw ingredients are only the very best and the labour costs are very high. At Robuchon's restaurants, staff of 45 serve no more than 50 customers.

Robuchon believes that without a strong financial parent top chefs have had to find other sources of income – by writing books, making television appearances or endorsing a range of foodstuffs – to support their restaurants.

So he was particularly vulnerable

when the recession of the early 1980s brought empty tables, smaller bills and shrinking profits. In 1980 Robuchon met Jean-Marie Oury, CIP's chairman, as the company was embarking on a \$5m plan to convert five 1912 townhouses into Le Parc Victor Hugo. Oury lured Robuchon to the hotel with a deal in which Robuchon owns the restaurant but pays rent to CIP. He does not get a salary but keeps the restaurant's profits and acts as consultant to the hotel's brasserie, which is considerably cheaper than the restaurant.

Robuchon believes the security of this partnership will allow him to set new culinary standards and to shape the future of French cuisine. "Cooking has changed fundamentally since I began in 1960. It used to be the quality of the sauces that was important. The produce itself was secondary and often you could not tell what you were eating. Today what is important is to respect the produce you are working with and fix in your mind its taste and flavour so that you can recognise the precise moment it is cooked. That is what I must teach."

NAMES IN THE NEWS

Wagoner rides ever higher at General Motors

To say that Richard Wagoner's rise to the top of General Motors has been meteoric is to risk understatement, writes Martin Dickson.

Two years ago, at the age of 38, he was plucked from Brazil, where he was head of GM's operations, to become the group's chief financial officer.

Last week he was promoted again, to run GM's North American vehicle operations (NAO) – the troubled heart of the world's largest industrial company. And he is still only 41.

Little wonder, then, that he has emerged as the front-runner eventually to succeed Jack Smith, GM's 56-year-old chief executive, who gained the position after a boardroom coup in 1992 and has been running NAO himself until now.

Smith displayed his confidence in Wagoner last year when Jose Ignacio Lopez de Arriortua, the volatile Spaniard who had been running GM's worldwide parts purchasing operation, suddenly quit this key position – and an offer to head NAO – to join Volkswagen. Smith added the Lopez job to Wagoner's finance portfolio.

Wagoner is a tall, extremely articulate man with self-deprecating sense of humour and a maturity of manner beyond his years. He comes leadership and as finance chief won over Wall Street with his clear, frank briefings on GM's problems.

After gaining a Harvard

Europe in charge of finance. Wagoner faces a huge challenge at NAO, which will return to the black this year but is a long way from producing a decent financial return.

It employs too many workers and bureaucrats, with lower productivity than rival manufacturers, making too many vehicles which lack design flair and are poorly marketed.

Wagoner's firm but friendly style, methodical approach to problems and desire to build consensus should help him in slimming GM in cooperation with the group's belligerent union leadership.

He has gone some way to smoothing relations with GM's part suppliers, who were angered by Lopez's confrontational approach. "He listens well and has a desire to bring people together more," says one supplier.

As head of Brazilian operations in 1991-2, he is reputed to have brought in the kind of cultural change and lean production systems now required at NAO.

A potential weakness is that he comes – like Mr Smith – from the financial side of GM, rather than motor manufacturing. He may thus find it hard to produce the kind of engineering excitement and design flair that many GM vehicles badly need.

Still, he may be able to make GM vehicles more attractive to a segment of the market where it is badly lagging – young Americans. He's almost one himself.

Schmidt sweeps up at Denmark's ISS

The battle for power at the world's biggest cleaning company has been settled, writes Hilary Barnes.

Waldemar Schmidt, 63, has been tapped to take over from Poul Andreassen as the next chief executive of the Danish-based International Service Systems (ISS).

Schmidt, managing director of ISS Europe in London since 1989, has been appointed deputy group managing director and will take over the top job in May 1994. He will have a hard act to follow in Andreassen who joined ISS more than 30 years ago when it was one of many small Danish cleaning companies. Since then he has built it up into the world's largest

cleaning group with 120,000 employees in Europe, North America and Brazil, and a 1993 turnover of \$153.5m.

Schmidt's main contender for the job was Henrik Sipsager, 58, chief executive of ISS's US business. Sipsager announced last Thursday that he plans to quit at the end of the year, but will continue as a member of the board of the US business.

Hibert's policy for happy longevity

"Maverick" is a word that sticks to Stephen Hibert. A dozen years of wheeling and dealing has brought the 46-year-old founder of his insurance group Conesco his share of controversy, writes Richard Webster.

It has also brought him to the brink of his biggest coup, a \$2.7m takeover of Kemper, the embattled insurance, fund management and stockbroking group.

Hibert is an unusual animal in the US life insurance industry, as well as its most lavishly rewarded executive. His rise stems from a single big idea, hatched in 1978: that the fragmented insurance business, burdened with heavy costs, was due for an overhaul.

Starting out with \$10,000, it took Hibert until 1983 to get the backing to launch Conesco, and since then he has bought 11 insurance companies. Along the way, some of the US's biggest investors have thrown their considerable weight behind him. Calpers has \$100m in Hibert's latest acquisition vehicle, GE Capital, whose own bid for Kemper Hibert topped last week, was an investor in an earlier Conesco partnership.

Based in Carmel, Indiana, Hibert's rapid rise has brought him enemies. But he has withstood the criticism of Wall Street and the regulators and came back fighting – even if his share price has retreated a third from its high point 18 months ago.

As he once told the Indianapolis Business Journal: "I believe the only way you really get rid of all the negative comments is to outlive everyone else." A message the venerable but labouring Kemper will no doubt take to heart, as it prepares to forfeit its independence.

For the business that's going places.

FT Exporter Survey. Thursday, July 7

On Thursday, July 7 the Financial Times will publish FT Exporter, a 24 page quarterly review providing comprehensive, up to the minute news and information for exporters.

It will give expert analysis of developments in world trade following the signature of the GATT agreement.

And it will look at those areas which may pose some unexpected difficulties for bigger exporters.

If your business is serious about succeeding in overseas markets make sure you buy the FT on Thursday, July 7.

Financial Times. Europe's Business Newspaper.

ARCHITECTURE

Stonehenge: danger major road ahead

Colin Amery backs the suggestion by Jocelyn Stevens that a tunnel should run under the famous monument

Jocelyn Stevens, chairman of English Heritage, is much too good to go. He is rumbling and threatening to resign if the Department of Transport goes ahead with plans for a new major road close to the site of Stonehenge. He is right to be angry with the short sightedness and folly of the DoT.

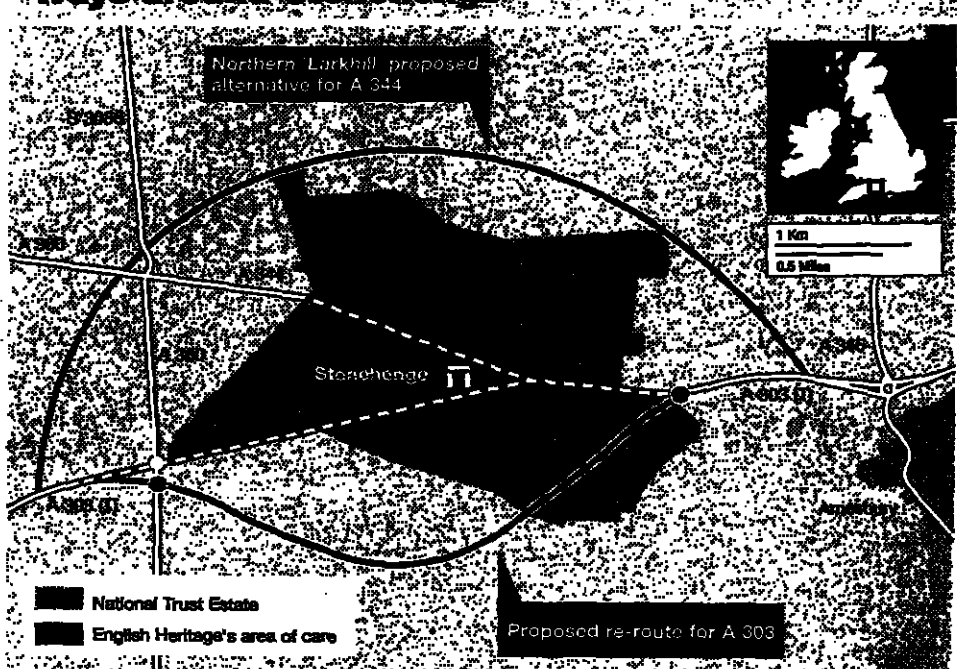
Stevens has incredible enthusiasm for his job and he has galvanised much of English Heritage into greater efficiency. When it comes to Stonehenge, he and the National Trust (which owns much of the site) have taken their time to realise how terrible the present situation is for visitors and for the reputation of archaeology in England.

If you attempt to visit the stones today you will see the ugliness of the car park, the closeness of the roads and the sheer unpleasantness of the tunnel approach to the site. The stones themselves are isolated as if in a concentration camp and surrounded by a high wire fence.

The public accounts committee of the House of Commons condemned the presentation of Stonehenge as, "a national disgrace" and ever since the stones were placed in the care of English Heritage in 1984 ways have been sought to improve things.

Stonehenge is one of the world's most important prehistoric sites and has been recognised by Unesco as a World Heritage Site. There are more than 450 archaeological monuments within the boundaries of the site and in the years 3000 BC to 1200 BC the area was filled with settlements, tombs, and sites where the flint indus-

Ways around Stonehenge



try thrived. Money is the uncertain factor in the debate.

The tunnel could cost up to £200m so the DoT has proposed an alternative northerly route that takes the A303 through Ministry of Defence land at Larkhill. That is expected to cost £30m.

Because this road passes close to an ammunition dump and the officers mess of the Larkhill Garrison it has been partly re-routed so it now impinges on two other crucial archaeological sites. Stevens thinks that this route is not the answer – only a proper tunnelled road can ensure that Stonehenge is seen in a timeless setting, free of the detritus of the 20th century.

How successful the campaign for the tunnel will be depends upon the outcome of a conference that is being held in London this week (Stonehenge – The Great Debate – July 8, Queen Elizabeth II Conference Centre) where international experts will explore the monument's future. Stevens is determined to put

the DoT on the spot.

The minister, Steven Norris, will face several learned professors in road economics and engineering, including world experts in engineering tunnels.

Proponents of the tunnel believe the debate will show that the costs of a short tunnel will be much less than government estimates.

Stevens is optimistic that the visitors' centre, near Amesbury, will generate considerable income from shops and hotels.

It is doubtful that it will pay for the tunnel, but private enterprise has to be involved and the possibility of a toll tunnel cannot be ruled out.

Can Stevens succeed in selling the Ministry of Defence and the Ministry of Transport his vision for Stonehenge? It is a potent vision – a gloriously peaceful park dedicated to the mysterious rituals of the great stones.

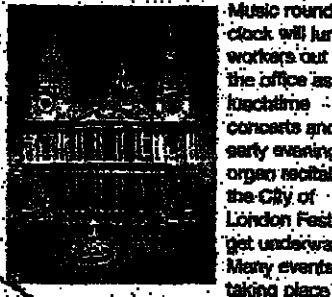
If the road lobby wins, I suspect that the nation will feel that Stevens is right when he says that if the government sanctions a low-cost, destructive road we will know that "nothing is sacrosanct". Not even Stonehenge.

OPENINGS

PARIS

The San Francisco Ballet makes its debut at the Palais Garnier in Paris and runs a season of two well-versed programmes this week with works by Balanchine, Mark Morris and Agnes de Mille (above from her "Rodeo" pictured right). Worth sampling.

CITY OF LONDON FESTIVAL



Musicians round the clock will have city workers out of the office as the festival's programme of concerts and early evening opera recitals of the City of London Festival get underway. Many events are taking place in the city's historic churches and ancient, ivy-clad halls. At the Barbican, which has the theatre, jazz or cabaret most weekday lunchtimes. The festival ends on July 23 with a traditional visit to St. Paul's Cathedral, this year for Walton's "Belshazzar's Feast".

GLASGOW

BE King (below) brings his trusty Lucille to the Glasgow International Jazz Festival tonight. On Wednesday, soul-jazz pianist Horace Silver has the Brass Ensemble in tow at the Old Fruit Market, and on Thursday Al Grey's swaggy-fisted trio will be playing boogie at the Royal Concert Hall. A rare visit by the Most Famous Quartet on Saturday should rattle the memories of the great drummer's association with Bird and Diz.



NEW YORK

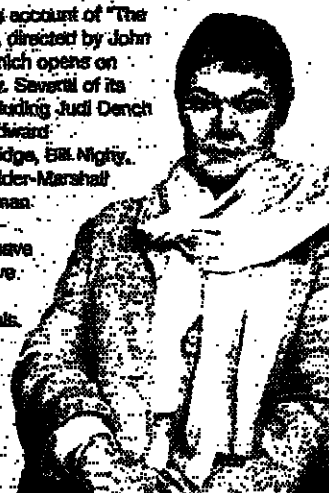
The Mostly Mozart Festival opens tomorrow at the Lincoln Center with a concert in which baritone Thomas Hampson will sing arias from Mozart operas and Shura Cherkassky will play Chopin. Guest conductors during the seven-week festival include Mark Elder, Jane Glover (right) and Joshua Rifkin. One of the more unusual programmes is a concert on July 29 when three pianists of contrasting styles - Hélène Grimaud, Robert Levin and Cecilia Licad - will play three different Mozart concertos.

AVIGNON

France's leading theatre festival begins on Friday with a new production of Euripides' "Andromache" directed by Jacques Lassalle. The programme, one of Avignon's strongest of recent years, also includes Shakespeare's "Henry VI" directed by Stuart Seide, the French premiere of Tony Kushner's "Angels in America" and three short plays by Edward Bond. Japan will be represented by classical and contemporary Noh theatre, a traditional dance-theatre production and several prominent directors.

NATIONAL THEATRE

The British Chekov tradition has enjoyed a rich run. Its latest addition is the National Theatre's account of "The Seagull", directed by John Caird, which opens on Thursday. Several of its cast-buzzing Judi Dench (right), Eileen Atkins, Anne Cullen-Marsden and Norman Rodway already have impressive Chekov credentials.



Firebrand or fashion victim?

Can Peter Jonas, controversial ex-director of the ENO, win over conservative Munich audiences, asks Andrew Clark

This is probably the most important week of Peter Jonas's career. The former general director of English National Opera arrived in Munich last September with a mandate to modernise a notoriously conservative institution, the Bavarian State Opera. The Munich opera festival, opening on Wednesday, is his first major test. It will show how far he has won over the Munich public to his controversial views on music-theatre.

Jonas's appointment as the State Opera's first non-German intendant aroused high expectations. In London, he had played a key role developing ENO's reputation for bold theatrical ideas and enterprising repertoire. He talked about "making opera open to everybody", "extending the frontiers of taste" and "going along the paths of adventure that are important to us". That was what attracted Munich's city fathers.

What they apparently overlooked was the price ENO paid for Jonas's radicalism. The fashionable production values and brash marketing campaigns of the late 1980s alienated many of ENO's core supporters, without winning the imaginary new audience to replace them. Jonas and his colleagues seemed to prize a first-night scandal above a solid artistic success. There was an air of conceit.

By the time Jonas left London last summer, ENO audiences had fallen to 56 per cent, the deficit had risen to £2.3m, and the company had a sharply diminished stock of revivable productions. Not all of this could be blamed on the recession.

On his arrival in Munich, Jonas made clear he would pursue "interpretative rather than representational theatre" - productions designed to provoke rather than comfort. He would aim to reach a wider audience than the State Opera's traditional public. He would build on four pillars - Mozart, Wagner, Verdi and newly-commissioned works.

As in London, the radical nature of Jonas's agenda was camouflaged by his legendary charm and eloquence. He talked about policy in a way Germans could understand. Unlike his predecessor, Wolfgang Sawallish, he was image-conscious and knew how to court the press. The first evidence of a new direc-

tion came in March with Richard Jones's *Jurassic Park* treatment of Handel's *Giulio Cesare*. The premiere was accompanied by the kind of booing and cheering that had been *de rigueur* at ENO. German critics found the production cheekily entertaining, and it developed a cult following among Munich's younger, more progressive theatre-goers.

Jonas is hoping Wednesday's new production of *Tannhäuser* will cause an even bigger splash. Wagner is a house god, and Jonas has chosen one of his most provocative ENO collaborators, David Alden, to stage it. Next season brings a transfer of David Pountney's ENO version of *The Adventures of Mr. Brown*, a Nicholas Hynes staging of *Don Giovanni*, and *Parsifal* directed by Peter Konwitschny, a graduate of the didactic Ruth Berghaus school of east German opera production.

The question now being asked in Munich is whether this programme amounts to "aesthetic renewal" as Jonas claims - or merely a grafting of the "powerhouse" aesthetic from ENO.

Jonas, who controls a budget of DM124m (£50m), has never hidden his contempt for the wealthy Munich bourgeois who bankroll his organisation. "I have never in the whole world seen so much fake jewellery and dyed hair," he said earlier this season. "Many women look like gilded Christmas trees." He talks of "the possessiveness these people feel about their opera - they regard themselves as owners of the works being performed and shareholders of the company. But we're too dependent on them to slap them across the face."

He believes his 11 years with the Chicago Symphony Orchestra and nine years with the ENO have prepared him well for his role at Munich. "One's got a great deal of experience of how these things work. In London it was pretty difficult, because we were much more dependent on speculative customers, coming through the door on the day. In Munich it's more like Covent Garden. The subscription audience provides a huge backbone - about 11,000 people, some of whom have several subscriptions." It is, he says, all a question of

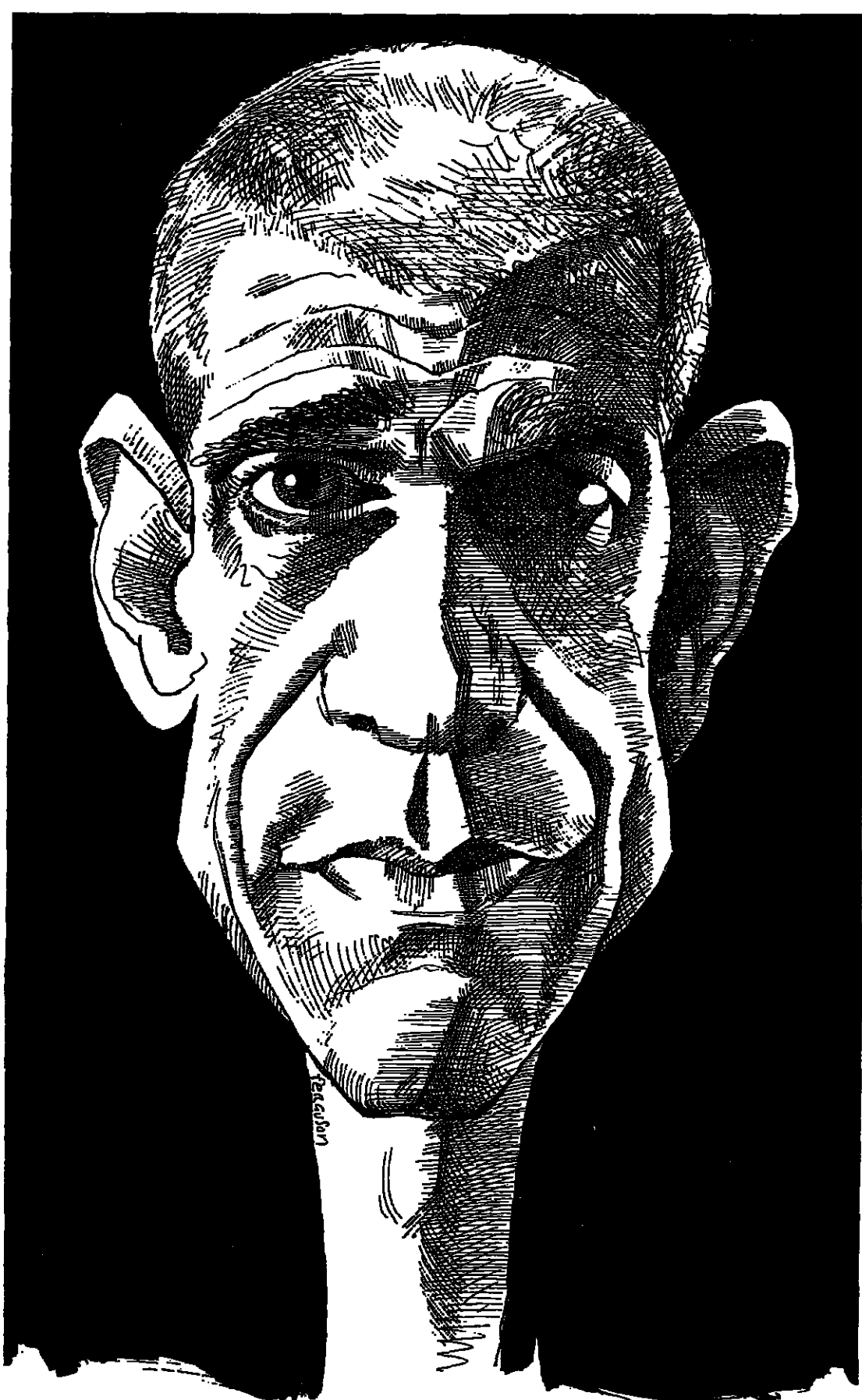
balance. "You have to be able to create an artistic policy that will convert some of this traditional audience and draw some new people. Ultimately, you have to rely on instinct - the feel you have on the tiller of the direction you're going."

This sensitivity, however, is the very quality Jonas's critics find missing. "He doesn't seem to have a feeling for what is appropriate for Munich," says Marianne Reissinger of the *Abendzeitung*, citing Jonas's disinterest in the Strauss tradition and his approach to Verdi. In the past, Verdi's operas have been successful in Munich only when tackled from the highest musical level: *Simon Boccanegra* with Abbado, *La traviata* with Kleiber, *Macbeth* and *Aida* with Muti, *La forza del destino* with Sinopoli. Jonas handed *Un ballo in maschera* to the German conductor Peter Schneider, and the performance was about as un-Italianate as you can get.

Whether Jonas was wise to choose Schneider as the company's music director is open to debate. Schneider is likable and hard-working, but lacks a strong artistic personality. One member of the orchestra expresses the widely-held view that Jonas "doesn't have much interest in the musical side. He doesn't talk about opera in terms of music or making people happy."

On that last point, Jonas is inclined to agree. He says comic opera "is never going to be very visible with me around, because I've always been more interested in the *Sturm und Drang* kind of thing. I just have a certain taste. One is chosen for one's competence, I suppose, but also for one's taste. That may be my undoing or it may be my glory. Whatever the outcome, I'm not going to change."

One area of his London experience Jonas is unlikely to repeat in Munich is his begging-bowl speech-making from the stage. "It's extremely liberating here. In that the basic argument about the necessity of the arts was won a long time ago. Having a State Opera in this town is an accepted fact. We meet the politicians, of course, but it's not oppressive. The civil servants are helpful. What is difficult is the bureaucracy. There



are rules and regulations, who you can hire and what you can pay for. It can be quite onerous. But I'd prefer that kind of circumscribed difficulty, and have the essential matters accepted."

A fastidious 47-year-old, Jonas says life in Munich involves less struggle than London. His home is a short walk from the theatre. He

takes part in his ballet company's work-outs. The son of a German-Jewish father and a half-Scott, half-Lebanese mother, he occasionally delights the locals by wearing the kilt he bought for his last night at ENO.

He has joined the MCC - Munich Cricket Club. And he uses a cricketing metaphor to describe

himself as "a leg-glancing professional giving the appearance of treating difficult things rather lightly, a concept that's foreign to the Germans. I hope I can make this job work. But if they believe it has to go in a different direction, or back to what it was, that's fine - they can just get rid of me."

Opera/Film More beast than beauty

The theme of transformation is central to Cocteau's magical film *La Belle et la Bête*. Not only does the Beast turn into a Prince, his castle is also alive with statues that become human, invisible hands that open doors and jewels that turn into worthless trinkets.

Now the composer Philip Glass has endeavoured to make his own transformation of the film. Last week's "Meltdown" festival on the South Bank brought film and music together as part of its theme of new work in the arts crossing boundaries. Glass's re-working of *La Belle et la Bête* is almost impossible to classify. He calls it a "live opera/film event", the programme an "opera for ensemble and film".

What it involves is as follows. The Cocteau film (its original un-edited version) is shown on a big screen, but without its soundtrack. A quartet of singers sing the words that would have been spoken by the actors and a small ensemble combining keyboards and saxophones provides the live accompaniment. This showing was billed as part of the "world premiere tour", but the conductor, Michael Riesman, seemed practised at keeping the music in sync with the film.

As in Nyman's film scores (so fashionable of late) the constant motor rhythms of the minimalist school can become wearing over a film's unbroken hour-and-a-half duration. Glass varies the pace more, but still not enough. In the intimate encounter between Beauty and the Beast one longed for the repeated chords to relax their pulse just for a few minutes.

Otherwise Glass has put together an atmospheric score, which captures the grand guignol fantasy of the film. Whirling upward scales set the mood, underpinned by ominous rumbling bass lines; bells peel along the chateau's dark corridors, their ring electronically twisted into the shriek of ravens. Unfortunately the amplification of the music drowned the singers' words.

Like most multimedia events, *La Belle et la Bête* falls between two stools. As a straight opera, there is probably not enough interest in its vocal writing. Whether there is any future in opera/film as a medium beyond this one-off exercise is another question again.

Richard Fairman

INTERNATIONAL ARTS GUIDE

BERLIN

CONCERTS

The Talis Scholars give a concert of music by Palestrina and Lasso tomorrow in Berlin Cathedral (854 2040). On Wed in the Philharmonie, Monica Huggett directs Hausmusik London in works by Weber, Spohr and Mendelssohn (854 2040). On Thurs at Gendarmenmarkt, Katia Ricciarelli is soloist in an open-air opera concert conducted by Jacques Delacôte (514 2741). Melvyn Tan gives a pianoforte recital on Sat late afternoon at the Staatsoper (854 2040). The Hanover Band plays Bach at the Philharmonie on Sat evening (854 2040). Ulf Hoelscher is violin soloist with Sinfonia Varsovia on Sat at the Philharmonie, with music by Bach, Mendelssohn and E.T.A. Hoffmann (854 2040).

OPERA/DANCE

Staatsoper unter den Linden Rudolf Nureyev's production of Glazunov's ballet *Raymonda* opens tonight in a new staging by Eugene Polyakov (repeated July 8, 9, 11,

13). Tomorrow: Ariadne auf Naxos with Margaret Price and Reiner Goldberg. Thurs and Sat: Il barbiere di Siviglia with Jennifer Larmore and Dmitri Hvorostovsky. Sun: Salome (200 4762/2055 4494). Deutsche Oper Tonight and tomorrow: La bohème. Thurs: Bartok and Schoenberg double-bill with Karan Armstrong and Doris Soffel. Fri: Peter Schaufuss' production of *Sleeping Beauty*. Sat: Nutcracker. Sun: Meistersinger with Wolfgang Brendel and Eva Johansson. End of season (841 0249).

DRESDEN

Semperoper Tonight: Daniel Nazareth conducts Middle German Radio Symphony Orchestra in Mahler's *Resurrection* (Christa Ludwig) and Bruckner's Seventh Symphony. Wed: Ute Lemper cabaret evening. Thurs: Christa Ludwig song recital. Sat: Daniel Nazareth conducts Cammina Burns. Next Tues: Grigor Sokolov piano recital (0851-484 2323).

FRANKFURT

The Frankfurt Ballet performs choreographies by Saburo Teshigahara and William Forsythe tonight. Wed and Thurs at the Opera House (069-236061). New York Harlem Theatre opens a season of Gershwin's opera *Porgy and Bess* at the Opera House on Sat, continuing daily except Tues till July 29 (069-236061). English Theater Frankfurt has Bill Marshall's comedy *The Owl and the Pussycat* daily

except Mon till July 16 (089-2423 1620).

GENEVA

The city of Geneva organises a series of concerts throughout the summer, some of them free open-air events. The international music series begins on Wed at Théâtre with the French Dodecad group Les Haricots Rouges, followed on Fri by Styl 80, with further concerts till Aug 24. The jazz series runs every Mon till Aug 15 at Cour de l'Hôtel de Ville, beginning next week with the French duo Martial Solal and Didier Lockwood. The classical music series, also at Cour de l'Hôtel de Ville, opens on Thurs with a madrigal programme. Geneva Chamber Opera presents Grétry's *Zémire et Azoré* on July 12, 13, 15 and 16 (022-788 5545/022-312 4353).

HAMBURG

Maximilian Schell stars as Professor Higgins in *My Fair Lady*, opening at the Deutsches Schauspielhaus on Fri (previews from tomorrow) and running daily except Mon till Aug 7 (040-248713). Justus Franz conducts Sinfonia Varsovia in works by Beethoven on Thurs at the Musikhalle (040-346920). Johnny Cash sings at Freilichtbühne Stadtpark on Sat afternoon.

NEW YORK

THEATRE

Three Tall Women: a moving, poetic play by Edward Albee,

dominated by the huge, heroic performance of Myra Carter. She, Jordan Baker and the droll and delightful Marian Seldes represent three generations of women trying to sort out their pasts (Promenade, Broadway at 76th St, 239 6200).

Angels in America: Tony Kushner's two-part epic conjures a vision of the US at the edge of disaster. Part one is *Millennium Approaches*, part two *Perestroika*, played on separate evenings (Walter Kerr, 219 West 48th St, 239 6200).

Four Dogs and a Bone: John Patrick Shanley's satirical comedy about movie-making and power plays in Hollywood (Lucille Lortel, 121 Christopher St, 924 8782).

Laughter on the 23rd Floor: Neil Simon's 27th Broadway play, about a group of writers trying to come up with a new show, is one of his finest comic efforts. Directed by Jerry Zaks (Richard Rodgers, 226 West 46th St, 307 4100).

The Sisters Rosensweig: Wendy Wasserstein's most successful play to date. A comedy with serious undertones about the reunion in London of three American Jewish sisters (Ethel Barrymore, 243 West 47th St, 239 6200).

Carousel: Nicholas Hytner's bold, beautiful National Theatre production from London launches Rodgers and Hammerstein towards the 21st century (Vivian Beaumont, Lincoln Center, 239 6200).

44th St, 239 6200

Crazy for You: the musical based on Gershwin's *Girl Crazy* recently passed its second anniversary on Broadway. A highlight of this glitzy entertainment is Susan Stroman's choreography (Shubert, 225 West 44th St, 239 6200).

Avery Fisher Hall The Lincoln Center's Mostly Mozart Festival opens tomorrow with a programme featuring baritone Thomas Hampson singing Mozart arias and Shura Cherkassky playing Chopin. The festival runs daily except Sun till Aug 20 (675 5030).

Metropolitan Opera The Royal Ballet opens a two-week season on Wed with Anthony Dowell's production of *The Sleeping Beauty*.

The season also features MacMillan's *Mayerling* and a mixed bill including Ashton's *A Month In The Country*. This is the Royal Ballet's first visit to New York since 1991 (362 6000).

PARIS

DANCE

San Francisco Ballet is in residence this week with two mixed bills, including choreographies by Balanchine, Mark Morris, Helgi Tomasson and Agnes de Mille (4742 5371). Paris Opera Ballet presents the Nureyev production of *La Bayadère* at the Bastille tomorrow, Thurs, Sat, Sun and next Wed, Fri and Sun (4473 1300).

OPERA

Carmen runs at the Bastille till July 23 with changing casts including Marta Serrà/Kathryn Harries/Beatrice Uria-Monzon in

the title role, Sergey Larin/Alberto Cupido/Daniel Galvez-Vallejo as Don José and Alain Vernhes/Gino Quilico/Harry Peeters as Escamillo. Jose-Luis Gomez's staging is conducted by Serge Baudo/Cyril Diederich. This week's performances are tonight, Wed and Fri (4473 1300). Roberto Alagna and Nicola Focile head the cast in Gounod's *Roméo et Juliette* at the Opéra Comique, conducted by Michel Plasson and staged by Nicolas Joel. Final performances are tomorrow, Thurs and Sat (4286 8883).

VIENNA

The Roman ruin in the park of Schönbrunn, the former residence of the Hapsburgs, provides an open-air venue for Vienna Kammeroper's summer productions. *La nozze di Figaro* opens tonight and runs daily except Wed and Sun till July 30. Don Giovanni follows from August 9 to 27 (513 0851).

Klangbogen, Vienna's summer concert series, runs till the end of August at various venues throughout the city. This week's programme includes Mozart arias and orchestral works on Thurs at the Rathaus Arkadenhof, and a concert by the Estonian Chamber Chorus on Fri at the Augustinerkirche. Kathleen Battle gives a song recital at the Konzerthaus on July 12 (4000 8410).

Vienna's jazz festival runs daily till July 15, and features Tony Bennett tomorrow, Natalie Cole on Wed, B.B. King on Thurs and Stéphane Grappelli on Sun. Most events take place at the Staatsoper (4000 8410).

ARTS GUIDE

Monday: Performing arts guide city by city.
Tuesday: Performing arts guide city by city.
Wednesday: Festivals guide.
Thursday: Festivals guide.
Friday: Exhibitions guide.

European Cable and Satellite Business TV

(Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel: FT Business Today 1330; FT Business Tonight 1730, 2230

MONDAY
NBC/Super Channel: FT Reports 1230.

TUESDAY
EuroNews: FT Reports 0745, 1315, 1545, 1815, 2345

WEDNESDAY
NBC/Super Channel: FT Reports 1230

FRIDAY
NBC/Super Channel: FT Reports 1230
Sky News: FT Reports 0230, 2030

SUNDAY
NBC/Super Channel: FT Reports 2230
Sky News: FT Reports 0430, 1730;

The impossibility of being president

At the economic summit in Naples the world's press, once again, is likely to be impressed by President Bill Clinton's youth, energy, intelligence, warmth and persuasive rhetoric. Set against his elderly and cautious Group of Seven peers, he cuts a rather impressive figure. Being an American he at least possesses a modicum of optimism: unlike his world-weary colleagues he believes that severe social problems - such as high global unemployment - are solvable.

Yet in spite of these virtues and some solid legislative achievements, Mr Clinton's approval ratings at home are depressingly low. The boost that he hoped to get from robust economic growth has been largely offset by continuing doubts about his character - doubts fuelled by the White-water affair and Paula Jones's sexual harassment charges. At the same time he is condemned as indecisive in foreign affairs and criticised for running an ill-disciplined White House - a charge that prompted another reshuffling of top aides last week and the appointment of Mr Leon Panetta, the affable former budget director, as the new chief of staff.

While not denying that Mr Clinton has made many mistakes, I believe much of the criticism of his presidency is misplaced. The US media are like a pack of wolves: happy only when dismembering their prey. They would find grievous faults in any occupant of the Oval Office because the job of an American president is now beyond the ability of any mortal. This is largely the consequence of an 18th century constitution designed by Virginia landowners whose main objective was to limit the powers of a central government.

The goal of minimal government was admirable; but the ensuing legislative arrangements create enormous tensions in an era when the American people (and the wider world) expect an administration to solve countless problems. In the US system cabinet officers, as unelected appointees, have much less authority than in parliamentary regimes. All important decisions on foreign and domestic policy are



MICHAEL PROWSE
ON AMERICA

thus funnelled into the White House for the attention of the chief executive. Mr Clinton is engaged in formulating policy in spheres such as macroeconomics, healthcare, crime and welfare at a level of detail that in Britain would be left to the relevant secretaries of state - if not senior civil servants.

Former President George Bush tried to solve the "overload" problem by ignoring domestic policy. But this led ultimately to electoral defeat. Mr Clinton has set himself important goals in the domestic arena. He cannot afford to delegate domestic policy because nobody but the president has the clout to influence the other main power brokers in the US system, the men who run the key congressional committees - such as Daniel Patrick Moynihan, the unpredictable chairman of the Senate finance committee.

Such batons have limited respect for presidents, even from their own parties, because they do not select them. Congress has to work with a president independently chosen by the American people. But for Mr Clinton's personal involvement, for example, Congress would never have voted in favour of the North American Free Trade Agreement. The task could not have been entrusted to cabinet officials such as the trade representative and treasury secretary. Healthcare reform may be stymied despite Mr Clinton's passionate involvement; without a presidential push, defeat would be virtually certain. Mr Clinton thus has no choice but to try to keep on top of every aspect of policy, from Bosnia to handbags; inevitably he drops some balls.

Other facets of the Washington system conspire to undermine him. One key to understanding Mr Clinton is to remember that, unlike his recent predecessors, he is comfortable with ideas. He is the product of a superior liberal education - of a tradition that abhors dogmatism and stresses the virtue of critical analysis from various points of view. The result is a "semiaristocratic" chief executive who mulls the arguments for and against policies and makes decisions slowly. Having an open, inquiring mind is not normally a sin; yet as president, Mr Clinton pays a heavy penalty.

Since nothing is secret in the American political system, every step in his tortuous decision-making process is relayed to a confused public at home and abroad. Policy-information is endlessly "analysed" in superficial news reports. Yet the "soundbite" style of presentation militates against true understanding.

A thoughtful president who quite often gets it right - think for example of his two Supreme Court nominations - ends up looking indecisive and muddled. The system would treat a dictatorial leader with a closed mind far more kindly. Yet this is hardly what the US wants. Would Americans, in fact, even favour a retreat to the Bush era: to a president who rarely uttered a coherent sentence and was ignorant of the detail of domestic policy?

I am not trying to imply that all of Mr Clinton's problems reflect the inherent difficulties of being president. In many areas of policy, his mistakes reflect an intellectual map that is seriously outdated: like many products of elite US colleges Mr Clinton has an exaggerated faith in the competence of government and a poor understanding of the efficiency of free markets. This explains last year's unhelpful "soak the rich" budget and his continuing appetite for managed trade and other interventions. But since Mr Clinton is one of the brightest US presidents in memory it is safe to predict that many of his difficulties reflect the job. His successors are not going to be popular either.

The prospect of a second Korean war has receded with the agreement by North Korea to talk to its southern neighbour for the first time since the second world war. The talks, later this month, will indicate whether the secretive northern regime of Kim Il-Sung can be discouraged from building nuclear weapons.

But whatever the outcome of the discussion, tensions on the Korean peninsula have raised pressing questions about the International Atomic Energy Agency, the United Nations nuclear watchdog. It was the refusal of North Korea to allow the agency to inspect its nuclear sites which triggered the current crisis.

The Nuclear Control Institute, a respected Washington-based lobby group, attacked the agency last week for failing in its job of "blowing the whistle" on the spread of nuclear weapons. Officials at the US Bureau of Political-Military Affairs, responsible for US strategy on North Korea, agree privately that the agency "has not been as aggressive as it could have been".

The IAEA, a mouthful of vowels pronounced easily by nobody in a UN country, was born in 1957 as part of US President Dwight Eisenhower's "atoms for peace" plan. In line with prevailing optimism about the potential of civil nuclear power, it was given the job of helping UN countries acquire nuclear skills, particularly safety techniques and medical treatments.

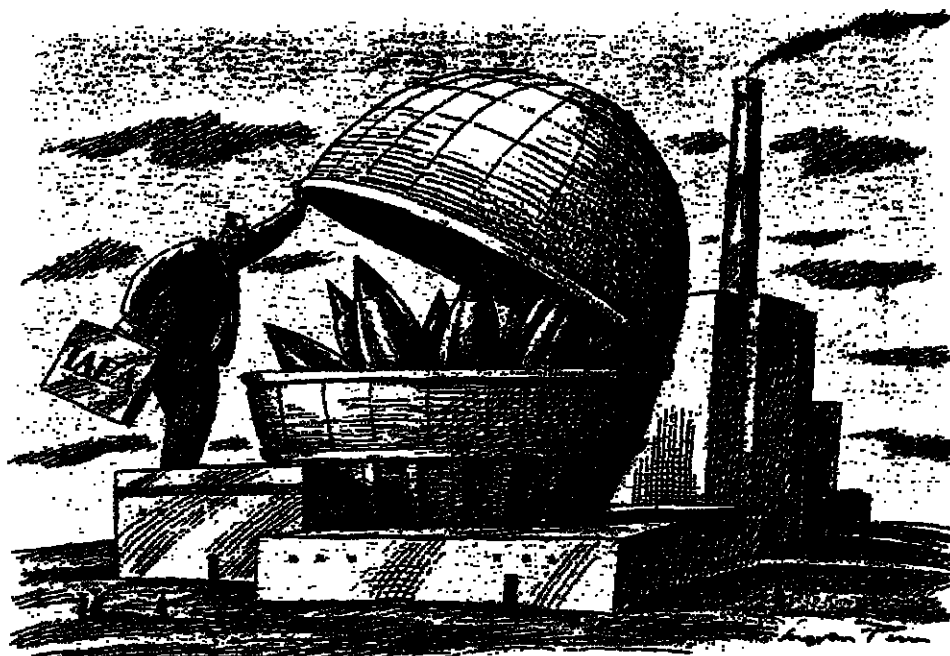
It was also given a second, separate role: "safeguarding" or supervising civil nuclear reactors to ensure that their contents were not diverted to bombs. Although the cold war had dented hopes that the superpowers would scale down their nuclear arsenals, it still seemed probable that nuclear weapons' capability could be restricted to a tiny handful of countries.

The signing of the 1970 nuclear Non-Proliferation Treaty by 184 countries has put much weight on that second role: signatories without nuclear weapons were obliged to submit to regular IAEA scrutiny of their civil nuclear programmes. Although inspections now take up only a third of the agency's annual \$200m budget, the agency's role as watchdog wins it a disproportionate share of headlines. The treaty's renegotiation next year will put its record under the spotlight.

Criticism of that record

Soft bark and a weak bite

Bronwen Maddox asks whether the UN's nuclear watchdog has the teeth to do its job



begins with a single word: Iraq. In the decade before the 1990 Gulf War, the agency failed to detect Saddam Hussein's \$3bn clandestine weapons programme, saying that Iraq complied fully with the treaty. The episode is by common agreement the agency's most embarrassing hour. Mr David Kyd, spokesman at the agency's Vienna headquarters, acknowledges that "Iraq was a shock for us".

After the war, it became clear that Iraq had imported sensitive western technology for a decade, and employed 10,000 engineers in attempting to make nuclear explosives in a dozen desert factories. Those included the site of Iraq's two small reactors, which was regularly visited by the IAEA.

To the agency's critics, the crisis over North Korea's nuclear intentions and capability suggests that the lessons of Iraq have not been assimilated. In particular, they feel the agency was slow to raise the alarm. "The place runs like a well-oiled machine," says Mr Paul Leventhal, president of the Nuclear Control Institute.

Mr David Kay, the former IAEA inspector in charge of the agency's post-war inquiry into Iraq, who now advises the US nuclear industry, also sees the agency's endeavours in North Korea as technically inept. His video cameras "are essentially consumer technology", he says. He believes tension in the North Korean capital Pyongyang was heightened unnecessarily because agency inspectors entered and exited nuclear sites repeatedly to replenish batteries and tape, although "there are cameras available which they could have used to beam straight back to Vienna".

In response to these attacks, the IAEA says that people frequently overestimate the scope of its action. "There is a public perception that we were super-cops [in Iraq], but we were super-accountants," according to Mr Kyd. The agency carried out its task of monitoring the fuel inside Iraq's reactors, he argues, but it had not looked for a weapons programme separate from these civil reactors, because this is an expensive route to acquiring a bomb.

The agency adds, however, that it has accepted the need for some change. "We are being encouraged by our members to be nosier," Mr Kyd says. Members now pass information on from their intelligence services; photographs last year from the US Central Intelligence Agency helped alert the agency to the North Korean threat.

But the agency's ability to become more intrusive is limited by its statute, Vienna officials argue. They say the frequency of inspections is set strictly in proportion to the size of a country's civil nuclear programme. This condition was set in the 1950s when the threat of Germany, Japan, Sweden and Switzerland acquiring nuclear weapons seemed great and, as a result, IAEA inspectors still spend two-thirds of their time on western Europe, Canada and Japan. "But if we liked that principle, developing countries would scream 'discrimination' and leave," Mr Kyd says.

That fear - that countries will resign from the IAEA and the NPT - is the greatest

restraint on the agency's aggression, according to its officials. They see the agency's twin roles inextricably linked in a fragile bargain. "It is industrialised countries who want safeguards inspection, but developing countries mainly want technological assistance, and would not want to be members of something directed entirely at curbing their research programmes," Mr Kyd says.

To those watching the watchdog, this dilemma lies at the heart of its shortcomings. "If some countries can't live with intrusive inspections, and threaten to leave the IAEA, the world should know," says Mr Kay.

To critics, the agency's attitude to Iran over the next few years will show whether it is overcoming its weaknesses. Western intelligence experts are keeping a close eye on Iran's procurement of technology in its current bid to boost its military strength.

Some of the agency's problems, however, arise from political and technological changes that have arisen since it was created. The countries now embracing civil nuclear power with most enthusiasm are in the developing world and in Asia, which lie outside the agency's traditional areas of expertise.

Fresh techniques have emerged for refining uranium and plutonium to the grade where they can be used for bombs. The disintegration of the Soviet Union has increased the possibility for clandestine trade in assembled nuclear weapons. Meanwhile, reprocessing plants such as the UK's Thorp and France's Cogema will begin to inject large quantities of plutonium into the world's stockpile as a by-product of treating left-over fuel.

To monitor these new threats - trade in nuclear technology, and the production of civil plutonium - the IAEA's statute would have to be extended. Whether that is desirable, or possible, is a question which next year's debate on the NPT's future will have to tackle.

But if governments choose to maintain a pact to curb proliferation, they will need some kind of watchdog. Given the IAEA's performance in the two crises of the past three years, it is fair to conclude that the watchdog will need to be more alert than in the past; and probably larger, if it is to succeed in raising the alarm.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Capital not the priority

From Mr D N Vermont.
Sir, While agreeing with much of what Richard Lapper says in his article on reinsurance ("Third force emerges in high-risk world", June 30), I must question his assertion of the pre-eminence of capital among criteria for the well-appointed reinsurer.

Without denying in any way the value and importance of an adequate capital base, proven underwriting and sound management, as exemplified in consistent results and an ability to survive, give better indications of health.

The fragmentation of risk, which is both the method and purpose of reinsurance, allows the small, the medium and the large to co-exist. The slaughter of the innocents and the not so innocent owes more to the apparent inadequacies of management than of capital.

D N Vermont, London representative, Compagnie de Réassurance d'île de France, 6 Leval Lane, London EC3R 8DT

Waving the flag, surely?

From Mr David Webster.
Sir, I read with interest and enjoyment the article, "Celebrating rites of passage" (June 25), by Jurek Martin on the recent graduation ceremonies at Harvard.

I also had a daughter graduating from Harvard. My eyes are certainly older than those of Mr Martin, but it was surely not dollar bills being waved by graduates of Harvard Business School, including my daughter, but small flags representing the many nationalities of the school's students.

They were waving them cheerily but not, I think, greedily, although one of the school newspapers circulated at the ceremonies reported that many of the graduates expect salaries (including bonuses) of \$100,000 in their first year after graduation.

David Webster, communications co-ordinator, Diocese of Rochester, 5 Rosehill Walk, Tunbridge Wells, Kent TN11 1EL

Russian opposition to Latvian stance

From Mr Boris Pankin.
Sir, The article "Held up on the Western line" (June 23) rightly said that the law on citizenship passed by the Latvian parliament on June 21 does not accord with international accepted norms since it imposed draconian quotas on non-Latvian permanent residents.

Moreover, according to the assessments by western legislators, this discriminatory law contradicts the Universal Declaration on Human Rights, the International Pact on Civil and Political Rights, and the Convention on Reduction of Statelessness.

By trying to legitimise the deprivation of civil, political, socio-economic and cultural rights of hundreds of thousands of people, Latvian parliamentarians openly ignored the authoritative views of the Conference on Security and Co-operation in Europe and the Council of Europe experts who strongly recommended that the law be amended so as to expedite the smooth integration of a large Russian-speaking minority in Latvian society.

Even the government of Latvia itself appealed to President Urmasis not to approve this citizenship law.

No wonder the Latvian president ordered parliament to

reconsider a controversial piece of legislation and said in a TV interview that the law undermined Latvian prestige in democratic Europe, deprived permanent residents of citizenship and complicated relations with Latvia's neighbours.

Or maybe it was just probing by the parliament to test the vigilance of the international community? And later, the same law, with decorative amendments, will be passed again? Let us hope that this time the Latvian legislators will take into account the concerns expressed from all quarters. I think that world public opinion would welcome a decision to delete notorious quotas and change the discriminatory essence of the law.

This is all the more lamentable since Russia is prepared to develop good, neighbourly relations with Latvia. On June 19 the Russian government decided to submit a package of agreements, signed recently with Latvia including that on a troop withdrawal by August 31 this year, to President Yeltsin for approval and subsequent ratification by parliament.

Boris Pankin, Ambassador of the Russian Federation, 13 Kensington Palace Gardens, London W8 4QX

Own goal

From Mr Donald McFarlan.
Sir, Can someone please generally sagacious Michael Thompson-Noel to one side and quietly point out to him that a light year is a measure of distance and not of time ("An inter-galactic goal", June 25/26).

I feel sure that the admirable Miss Lee could have set him straight on this point. Donald McFarlan, 3 The Tythe Barn, Merton, nr Bicester, Oxon OX6 0NF, (Lat 51 degrees 51 minutes 30 seconds N, Long 1 degree 7 minutes 10 seconds W)

View fell flat

From Ms Janet Jones.
Sir, The interesting article by Colin Amery about the Pugin Exhibition (Architecture, June 20) included some debatable interpretation.

Observations ranging from the alleged dependence of William Morris to allegedly ill-informed modern designers may not be supported by fact.

Also, your correspondent's comments about flat designs and flat pack furniture might suggest sympathy with the flat earth movement! Janet Jones, Partners - Interiors, 10 Cranbury Place, London N1 2NQ

Productivity the key measure for R&D value

From Mr Richard Barry.
Sir, Following the Department of Trade and Industry's recent ranking of countries by "R&D Scoreboard" (June 17), cries for increased R&D expenditure by the UK have reached a crescendo. So two cheers for your editorial of June 20, "Costly Research". You did leave it to the final sentence, but at least you pointed out that what is really important is R&D output, not R&D input.

Two few commentators stress the importance of R&D productivity. The results of oil industry R&D clearly illustrate the huge differences in productivity achieved by competing research teams.

Although an aberration in the OECD Frascati guidelines means that most oil company

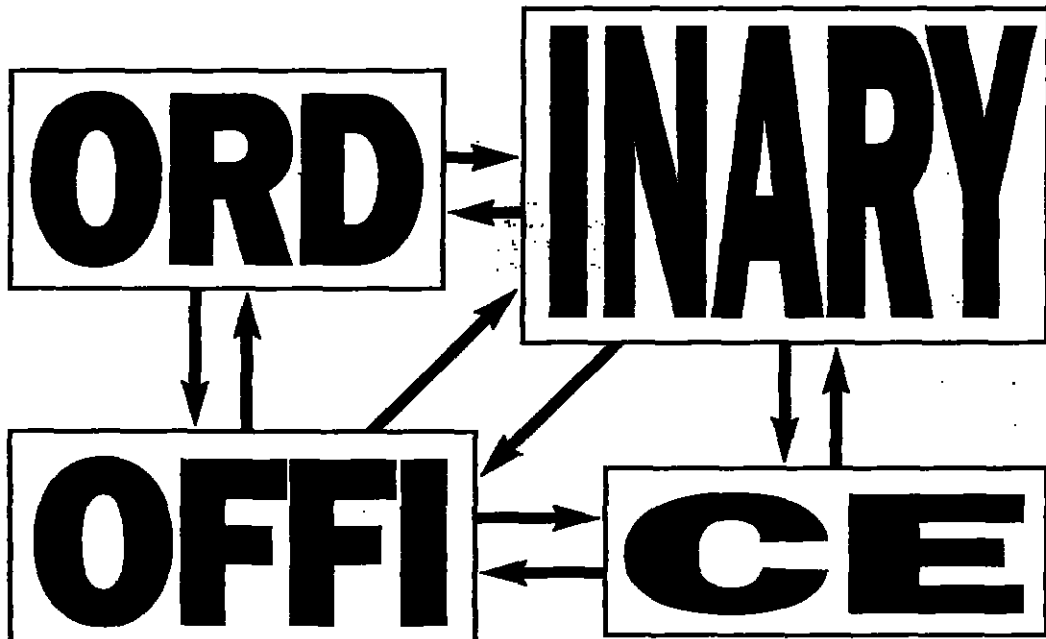
R&D is not actually counted as R&D, it is possible to correct for this and to look at the true picture.

Like their colleagues in the pharmaceutical industry, oil company scientists and engineers spend about 10 per cent of sales on research for new products - in this case, new oil and gas fields. A Salomon Brothers report, "Proved Petroleum Reserves of 30 Large Energy Companies", allows a calculation that, in the eight-year period 1983-90, research teams in the best performing quartile achieved an average productivity of 0.45 barrels found per dollar spent. The poorest performing quartile achieved only 0.10 barrels.

There is no reason to think such spreads are special to oil researchers. Therefore, if UK research productivity is in the

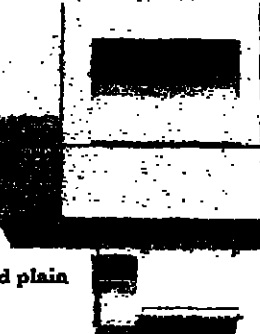
top quartile, calls to cut dividends and spend more on R&D may indeed make good sense. But if our R&D productivity is low, then it is likely to be far more cost-effective to maintain (or even reduce) our spending level while concentrating on improving the quality of R&D management. It is R&D productivity information, therefore, that the DTI should collect, control for quality and then publish.

On the other hand, if top managements do not know the relative standing of their own R&D productivity performance then I'm afraid we should fear the worst. Richard Barry, research fellow, Department of Engineering, Simon Building, University of Manchester, Manchester M13 9PL



OKI OFFICE

Turn your office of today into the office of tomorrow with the revolutionary new OKI DOC-IT. The Windows-based DOC-IT software for PC or network enables you to easily receive and process information, ready for immediate onward communication. Using the integrated plain



paper PC fax, LED page printer, scanner and copier functions, will mean no more chasing paper but a modern office well equipped for the twenty-first century. For more information on DOC-IT or our range of faxes, printers or portable phones call us on 0800 525585.

OKI
People to People Technology

PHONES • PRINTERS • FAXES • INTEGRATED EQUIPMENT

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700
Monday July 4 1994

Swedish bond boycott

The sharp rise in European bond yields this year partly reflects investors' nervousness about deteriorating public finances around the industrialised world. In few countries does such concern look more justified than Sweden. The three-year-old centre-right coalition of Mr Carl Bildt has presided over an explosive build-up of public debt. According to the Organisation for Economic Co-operation and Development, gross general government debt will rise to 93 per cent of gross domestic product this year against only 44 per cent in 1990.

The public deficit, which reached 13 per cent of GDP last year, is now falling slowly as the economy starts to grow after three years of contraction. The most worrying feature is the rise in the structural deficit. According to the OECD, this is only about three percentage points below the actual deficit, partly reflecting large government outlays on the crisis-hit banking industry. The Bildt government has been woefully unsuccessful in reducing government spending, estimated this year at 67 per cent of GDP, against 59 per cent in 1990. Whichever government emerges from the September general election will need to make expenditure cuts a priority.

Against this sobering background, Friday's statement by Mr Björn Wahlroth, chief executive of the Skandia insurance group, that it is stopping purchases of government bonds looks understandable, yet curious: understandable, because Mr Wahlroth appears to be alarmed by the prospect that the

opposition Social Democrats, if victorious in September, could prove even less adept than Mr Bildt in curbing the deficit; curious, because Mr Wahlroth must have known his comments would trigger a sharp fall in Swedish bond prices and the krona. The Skandia group, which holds an estimated 4 per cent of Swedish state debt, has thus suffered a large capital loss on its domestic bond portfolio.

Mr Bildt reacted by pointing to the continuing need for deficit cuts and implied that the Social Democrats were not up to the task. This may seem an inadequate response, but the Bildt government has already unveiled plans to pass spending by the equivalent of 10 per cent of GDP over the next five years.

The debt imbroglio highlights a Swedish paradox. Sweden's plans to join the European Union are predicated on its becoming a "core" country capable of taking part in economic and monetary union. However, Mr Bildt's measures to improve the functioning of the economy have left the country far away from the Maastricht convergence targets. Over the longer term, Mr Wahlroth's broadside should strengthen politicians' will to implement budget cuts. In the short term, however, the Skandia statement will make Swedish bonds difficult to sell, unless real interest rates rise further and the krona falls. Yet these would merely be palliatives. Sweden's integration into Europe demands urgent pruning of public spending and the fiscal deficit.

Rail dispute

The dispute between Railtrack and the RMT rail union has been characterised by bafflingly complex arguments over pay and, at times, almost farcical misunderstandings between the two sides. But this is not an amusing trip down industrial memory lane. It is a deeply damaging conflict for rail privatisation and for the standing of Railtrack and must be resolved before it escalates.

Managerial foot-dragging and the unfortunate timing of last year's 1.5 per cent public sector pay limit caused legitimate grievances over signalling staff pay to fester for too long. That does not excuse RMT's hasty use of the strike weapon, especially when Railtrack had made clear its basic sympathy with the signal staff case. The relative ease with which the strike has been bypassed by commuters and freight users ought to be a reminder that - regardless of the ownership regime - railway staff are in a fight for their jobs against other modes of transport. If the RMT executive were to decide at its meeting today to escalate the dispute (though there are some welcome indications that the union's negotiators may resist any serious escalation of the conflict), in company and the government would have no choice but to challenge the union's monopoly power on the railways and try to keep the trains running without its members.

It should never have come to this. The rather technical differences between the two sides on

modernising the pay structure could easily have been fudged, without conceding any fundamental principle. The fact that the differences have instead been exacerbated suggests either that Railtrack has been looking for a fight or that a culture clash between old British Rail hands and outsiders has led to crossed wires inside the organisation.

The government does not seem to have helped. Hitherto its public sector pay bill freeze has been interpreted with appropriate flexibility and seems to be meeting remarkably little resistance. The 3 per cent increase recommended by some of the Pay Review Bodies was not baulked at by the government and it has even made clear that savings on running costs can be used to boost pay bills. Railtrack should have been left to negotiate alone. That, after all, is part of the point of privatisation.

The pay increases announced on Friday by Railtrack form the basis of a fair settlement. The fact that the offer as it now stands will leave one-quarter of signal staff considerably worse off should not be an obstacle. It is part of the price of a fair pay system. But Railtrack needs to spell out in more detail how it will compensate the relief signal staff affected. Alternatively, given the very high turnover of relief staff it could announce that the new terms apply only to new recruits and those on existing rates can keep them until they give up the job.

Arafat in Gaza

Another important, if still largely symbolic, stage has been passed in the Middle East peace process. Mr Yasser Arafat, having signed an outline peace agreement with Israel and won recognition for the Palestine Liberation Organisation, has now returned to territory freed from occupation. With the toughest part of the negotiations yet to come, it is vital for Mr Arafat and the Palestinians to build quickly on what has been achieved. This means buckling down to the detailed work of creating a viable administration. Miracles are not expected. The heavily populated Gaza strip and Jericho suffer serious economic deprivation and guerrilla organisations do not breed efficient bureaucrats overnight. Mr Arafat also faces political opposition from Islamic and radical forces, thousands of Palestinians are still in Israeli jails, while more than 30 per cent of the Gaza strip remains in Israeli hands, along with virtually all the West Bank.

But the achievements can already be appreciated. The level of violence in Gaza has dropped sharply and the Palestinian police force appears to have made a good start. More than \$2.4bn is available over the next five years to rehabilitate and improve the infrastructure. Some of these funds have also been necessarily committed to budget support and assisting the Palestinians establish a bureaucracy. There is too much at stake for donor governments to insist on unreasonably high standards of trans-

parency and accountability. In return, they have every right to expect Mr Arafat to behave in the democratic manner to which he is committed. Elections for an interim Palestinian self-rule authority are due to be held just as soon as Israel has completed its withdrawal and troop redeployment in the West Bank. Mr Arafat should not be allowed to duck that requirement.

Israel also bears a heavy responsibility for the success of the present experiment. Pulling out of the West Bank carries a much weightier domestic political price than departing from Gaza, but speed and a greater flexibility in Israel's negotiating stance are essential if even the modest momentum so far achieved is to be sustained.

The Israeli government of Mr Yitzhak Rabin should be additionally buoyed by Jordan's agreement to resume direct bilateral negotiations later this month. The issues which divide the two governments are by no means minimal, but should be capable of resolution within relatively few months. The return of Mr Warren Christopher, the US secretary of state, to the region shortly also suggests there is some chance of a breakthrough in Israel's negotiations with Syria.

Symbolism may not be a substitute for substance, but the message behind the television pictures of Mr Arafat, back on his home territory and being cheered by thousands of Palestinians, will not have been lost on President Hafez al-Assad or King Hussein.

Wanted: dynamic leader for new international institution. The ideal candidate will possess global strategic vision, yet be at home with technical complexity, while combining a diplomat's finesse with proven administrative skills and the instincts and forceful leadership of a seasoned politician.

This superman - or superwoman - is being sought to head the World Trade Organisation, due to succeed the General Agreement on Tariffs and Trade early next year. The new body will have a more formal structure, stronger disciplinary powers and, potentially, a far more wide-ranging role than its 47-year-old predecessor.

Governments and trade policy experts worldwide have expressed optimism that the WTO will develop into a pre-eminent forum for international policymaking, which will take the lead in creating a framework for the orderly management of global economic change into the next century.

It is widely agreed that the WTO's influence will depend critically on the choice of its first director-general. "Whoever does this job, and does it well, will leave a mark on history," says Professor John Jackson of Michigan University, a leading authority on international trade law.

That prospect has triggered a race in which the declared candidates so far are President Carlos Salinas of Mexico; Mr Renato Ruggiero, an Italian former trade minister who has also been canvassed as a possible president of the European Commission; Mr Rubens Ricapperse, Brazil's finance minister and Mr Kim Chul-su, South Korea's trade minister. More names may emerge before the lists close at the end of this month.

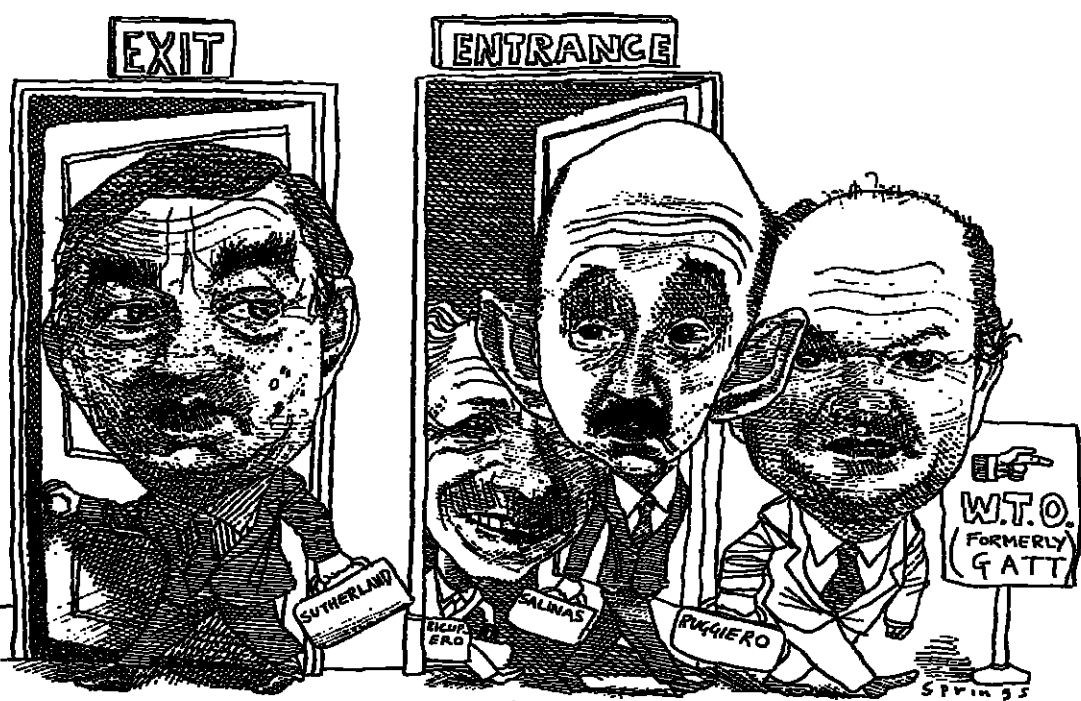
Much as trade policy purists may wish the appointment to be decided solely on merit, political manoeuvring is set to play a big role. The final choice, expected to be reached by informal consensus in late autumn, will be heavily influenced by the interplay of national pride, regional rivalries, economic self-interest and mutual suspicion among Gatt's members.

Already, the competing Mexican and Brazilian claims on the post have divided loyalties in Latin America. An even more bruising confrontation - or a stalemate - may develop if the US backs strongly for Mr Salinas, and the European Union digs in behind Mr Ruggiero.

The decision also risks becoming entangled in wider horse-trading over other heavy-weight international appointments this year. Besides the presidency of the European Commission they include the top jobs at the Organisation for Economic Co-operation and Develop-

The new World Trade Organisation leader will shape its role on the international stage, says Guy de Jonquieres

Someone to sail the trade winds



ment, the North Atlantic Treaty Organisation and the Western European Union.

All this points to a much more complicated choice than last year's appointment of Mr Peter Sutherland as Gatt's director-general, a post he will vacate soon for personal reasons. Mr Sutherland's candidacy swiftly gathered support because he was widely perceived as the right man to tackle the biggest challenge then facing the world trade system - completion of the protracted Uruguay Round negotiations.

The WTO head will be handed a far less clear-cut mandate. Views on the body's role and the job's functions vary widely, reflecting the differing political interests and economic priorities of those who will have a say in filling it.

The WTO was inspired by plans in the 1940s for an International Trade Organisation, intended as a stablemate for the International Monetary Fund and World Bank. When the US Congress vetoed the idea, the Gatt was set up on a "provisional" basis.

But the WTO was conceived in a

world far different from that in which the WTO will be born. While the original design was drawn up for about 50 countries, most with war-shattered economies, the new body will start with more than 120 members, ranging from super-rich to dirt poor.

Gatt has coped with this diversity by allowing countries to opt out of some of its commitments. But every WTO member will be required to sign up to almost all its obligations. Furthermore, in contrast to the IMF and World Bank, where voting power is weighted in favour of wealthy countries, each WTO member will have an equal vote.

Gatt has an impressive record of forging consensus, which has satisfied big countries without trampling on small ones. But some observers believe that will be harder in future. "Creating consensus in the WTO will be enormously difficult," says Mr William Brock, a trade policy consultant who served as President Ronald Reagan's top trade negotiator.

The organisation's cohesion will be tested by a growing array of

challenges, which reflect the changing focus of trade policy and shifts in the structure of the world economy. They include:

- The thrust of liberalisation efforts into largely uncharted territory, such as the treatment of foreign direct investment and services.
- Pressure to address links between trade and complex - and often highly emotive - questions such as minimum labour standards and environment policy.
- The impact of sudden capital market and currency fluctuations from which, some experts fear, countries could seek to insulate themselves through trade barriers.
- The accession of about 20 further countries, led by China.
- Mounting stresses within countries, particularly in the industrialised world, as they face increasingly fierce global competition.

"All the instincts of the main industrialised countries are to seek security and slow the pace of change," says Mr Brock. "Only the really aggressive emerging economies will have a free hand in pressing ahead. Everyone else is con-

strained by problems at home." The head of the WTO can potentially wield much influence over how these problems are tackled, and over the future global policy agenda. However, the job enjoys limited formal powers and resources. The Gatt secretariat, which the WTO will inherit, has a \$894m (\$45m) budget this year and only 175 professional staff. A proposal to add 50 is under discussion.

By common consent, the WTO head will need to rely heavily - as Mr Sutherland has done with great success - on his personal qualities and skills to make an impact. But there is less agreement on what these should be.

Some experts think a master of policy detail is required, who will establish the organisation's authority by perfecting its mechanics - notably its new dispute settlement procedures - and broking behind-the-scenes deals in Geneva. Others, however, want someone with a high public profile, who will focus on broader strategic issues and deal directly with government leaders.

Mr Ruggiero and Mr Salinas personify some of these differences in approach. The former has emphasised his credentials as a capable administrator with wide international experience, gained in Brussels, the Gatt and at world economic summits. But sceptics ask whether he has enough vision and stature for the job.

Mr Salinas's biggest attraction is his boldness in presiding over sweeping liberalisation, which has made Mexico a model of developing country reform. However, some wonder whether, as a head of state, his style is too grand and authoritarian for the WTO.

Regional ties are also an issue. They are aggravated by mutual suspicions between the industrialised powers, which have long dominated Gatt's affairs, and the developing countries which make up most of its membership and account for an increasing share of world trade and economic growth.

Mr Ruggiero must convince doubters that Brussels' backing will not make him a champion of narrow EU interests. Mr Salinas's origins may have wider appeal - but only if he can show clearly that he is not beholden to patronage from Washington. Whether any candidate can meet all, or most, of the requirements on the wish-lists circulating in Geneva and world capitals looks doubtful. But with more names likely to enter the race, the pace of international wheeling and dealing is set to quicken. The final choice may call for all the negotiating skills and talent for last-minute compromise which the Gatt can muster.

An agenda for full employment



PERSONAL VIEW

When I was elected general secretary of the Trades Union Congress 10 months ago I was able to set as one of the organisation's principal objectives helping to raise full employment in the UK to the top of the political agenda. Tomorrow we take a step towards that objective when the TUC and the Employment Policy Institute, the independent think tank, host a conference that brings together the employment spokesmen of the three main political parties with the director general of the Confederation of British Industry and other key figures, including representatives of the unemployed themselves.

None of us underestimates the scale of the task. And I am sure all will acknowledge that full employment is unlikely to be achieved in one country alone, not least one as dependent on international trade as the UK.

But there are some things which can be done to set us in the right direction. For a start I believe there

is some more room for discretionary management of demand. The economy needs to grow above the 2.5 per cent trend to get unemployment down. We cannot create 3m jobs by demand management alone and there are obvious constraints on national action, but I do believe that this recently neglected weapon of economic management can play a substantial role. The conditions are now favourable with low inflation, excess capacity and European recovery picking up.

However, at the heart of any policy for full employment has to lie a strong international trading sector. Without successful competitive companies we shall not be able to raise living standards and deliver quality public services.

In Britain, we do have some highly competitive companies. Almost invariably they pay well, train well and have good industrial relations based on an established relationship with trade unions. Some, like Rover, have turned themselves round in recent years with the help of the workforce. The first task then is to learn from these companies, to spread best practice

in terms of training, industrial relations and the high standards of health and safety which also characterise the best companies. But we cannot rely on the competitive sector alone. If we do, there is a serious danger of reinforcing the growing social divisions with a well rewarded group of insiders, a growing number of working poor and a large pool of unemployed.

At the heart of any full employment policy has to lie a strong international trading sector

It has been argued that one means of filling the jobs gap is for the working poor and jobless to lower their expectations and with them their wage rates. Pricing people into jobs has been tried over the past 15 years and the results are today's unacceptable divisions. In the interests of social stability we cannot afford to widen the gap between the insiders and the rest.

The obstacle to full employment is not just the number out of work but the number of people out of work for a long period of time. As unemployment has fallen in recent months the number out of work for a year or more has not come down with it.

Practical measures to help such people back into work must be an essential element in a programme for full employment. The government's workstart scheme picks up a useful idea first put forward by Professor Dennis Snower to transfer the benefits of the unemployed to an employer who was prepared to take that person off the dole queue. This scheme deserves to be given a better chance than the pilots so far under way. Trade unions will support such schemes provided they are voluntary and can be shown to raise employment levels rather than subsidise jobs that would have been created anyway. Trade unions can and are playing a part in the process; in Barnsley, for instance, the trades union council is working with the local training and enterprise council in delivering help for the jobless.

Finally, we need to generate a greater sense of social solidarity where those who can afford it accept that it is their duty, and to their advantage, to meet the costs of bringing back into society those who currently feel excluded because they do not have work and cannot see an opportunity to get any meaningful work.

Solidarity is a traditional trade union virtue. But the case for solidarity is not just a moral one: it is also an economic one. Left to themselves small and medium-sized firms will not train; they will only poach, and that worsens the inflation/unemployment trade off. We need a training levy to share the finances fairly.

We need co-operative arrangements not just to raise the skill of the nation's workforce but also to ensure that the benefits of productivity growth in the competitive sector are shared among the unemployed and the increasing numbers of low-paid people in precarious jobs.

John Monks

Bottoms up for Greece

■ You'd think Greece would have had enough of presidencies after recent events at Corfu. Not a bit of it. Now it's taken the helm of Black Sea Economic Co-operation.

Set up by Turkey in 1992, B-SEC (as it's pronounced) has the tricky job of welding together 11 member states, some of which have severe bilateral disputes, not least war.

Never mind. The members including Armenia, Azerbaijan, Russia and Turkey - are now establishing a Black Sea trade and development bank. Wasn't the European Bank for Reconstruction and Development set up for a similar purpose? Apparently even the EBRD's intended clients have overlooked its existence.

Previous B-SEC president was Alexandre Chikvaizda, Georgia's foreign minister and a tough act to follow, at least in the joke department.

Chikvaizda says he merits space in the Guinness Book of Records - as the only Georgian minister in living memory who relinquished a political post while sober and healthy.

Spot the director

■ Early days yet, but stock market players might want to consider Observer's latest stock selection

ty. It's called a Paddy Linaker, after the boss of the M&G fund management giant, who steps down at the end of the month.

It works on the principle that Linaker is dead set against companies cutting their dividends and would not join the board of a company which he thought might do so. Thus Linaker's joining a board implies it is most unlikely to cut the dividend.

So far he has joined the boards of the YBS and Fisons. Admittedly, Fisons shares should have risen on the announcement of Linaker's appointment - not fallen. Maybe that just shows the stock market has got it wrong again.

Any more of this contrarian thinking and we'll all be in the soup.

Where's the beef?

■ With the dollar plunging daily against the seemingly impenetrable yen, a leading Tokyo hotel - the Akasaka Prince - has a dish to help dollar-denominated travellers look after both appetite and wallet. It is called, rather unmetaphorically, "310 beef bowl with cup soup". More temptingly, it's also "calculated on today's rate of exchange". Last week the dish cost ¥958, before tax and service. The week before the price was ¥1,020.

Sure, ¥92 gets you little more than a used matchstick in today's Japan; but even a toothpick has its place - with, say,

OBSERVER



"How many performance stars have you got?" the beef bowl soup.

Wind of change

■ Something peculiar is happening to South Africa's currency, the rand, mid-air over the Atlantic Ocean. It suddenly devalues from the rate offered by banks - R5.6 to £1 - to R12 to £1. Or at least, it does if you fly with British Airways.

BA cabin staff on the London-Johannesburg flight have been told that, with effect from July 1, the airline's duty free prices are calculated at R12 to £1. Thus a passenger on Saturday's flight

to London found his R130 were worth only £10.68. A sympathetic purser encouraged him to complain: "We don't understand either."

Well, someone has to foot BA's recent legal bills.

Mercury rising

■ The heat is on the Press Association. PA has informed its customers that because no-one in Britain understands the Celsius measurement of temperature, it's reverting to Fahrenheit.

What about returning to other basics, such as bringing back long-loved British coins like the farthing, the sixpenny piece and the florin? Any chance of the half-crown making a comeback? Come to think of it, Prince Charles has been doing just that.

Junkie food

■ Some thoughts from Paul Preston, holder of a degree in Hamburgerology, chairman of the Employers' Forum on Disability, and chief executive of the UK arm of McDonald's, which is currently spending an estimated £1m on suing for libel two unemployed people in London's High Court. Independent, April 30: "Think of the first Caribbean holiday you ever had. The second one was not so exciting, was it? And the third one even less so. Everything has

to be re-packaged and re-marketed." Sunday Telegraph, January 9 1994: "We cannot afford unhappy people because we have to have them coming back time after time."

Independent, July 16 1991:

"McDonald's isn't a job. It's a life." Financial Times, June 28 1985: "Sometimes I think if you cut a McDonald's employee, he would bleed ketchup."

Make mine a Burger King...

Swizz Cottage

■ London Underground's Customer Charter works, but badly. A colleague has received from the Tube two letters, delivered simultaneously, in response to a claim for a delayed journey in February. One letter apologised but said as the delay was caused by a possible bomb at Cannon Street station, there would be no refund, as security alerts are beyond the Tube's control. The second, signed by the same person, regretted the same delayed journey - and contained a voucher for £1.30.

Dumb-struck

■ This one can hardly be pinned on Mosad. Yasser Arafat was yesterday rendered silent while visiting Gaza, his voice gone after two days of non-stop speechifying. Some Israeli politicians must be regretting they didn't let him home years ago.

MARKETS
THIS WEEK

GERARD BAKER
GLOBAL INVESTOR
Tokyo had everything last week. And despite all that the yen finally reached parity with the US cent. The markets paid little heed to the country's increasingly surreal political developments, but the yen was another matter. Page 20

MARTIN WOLF
ECONOMIC EYE
The US is determined to get protection of labour standards incorporated into world trade law. Martin Wolf argues that this demand lacks justification, will not be honestly enforced and would not help the poor if it were to be. Page 20

BONDS:
Although it has not been hit as hard as other countries, Japan's government bond market has not been spared during this year's worldwide tumble in bond prices. Signs of economic recovery, currency volatility, a heavy supply of new bonds and political uncertainty have combined to push bond yields up by about 1.5 points since January to a high of 4.6 per cent last week. Page 22

EQUITIES:
London: The stock market is looking forward to this morning - effectively the start of the third quarter of 1994 - with more optimism than seemed possible only a week ago.
Italy: July marks the beginning of the summer holidays for many Italian companies. But this year it also marks the end - or nearly the end - of a frantic four or five weeks of globe-trotting presentations by Italian executives, trying to sell their new issues of shares to international investors. Page 23

EMERGING MARKETS:
Hungarians, Budapest's brokers among them, call the summer the cucumber season, when nothing much happens. But Hungary's securities houses are far from vegetating. Page 21

CURRENCIES:
Foreign exchange markets look set for a bumpy ride this week as traders watch anxiously to see whether G7 countries come up with a concerted plan of support for the dollar. Page 21

COMMODITIES:
Representatives of coffee producing countries will gather in Brasilia, the Brazilian capital, on Thursday to undertake the relatively pleasant task of deciding how to manage a bull market. Page 20

UK COMPANIES:
Life insurer United Friendly has started legal action over its purchase of Acuma, the UK pension financial consulting and life insurance company, from American Express. Page 18

INTERNATIONAL COMPANIES:
Mexico's government has proposed a sweeping liberalisation of its long distance telephone market from January 1997. Page 19

STATISTICS

Base lending rates	29	London recent issues	29
Company meetings	7	London share service	29-31
Dividend payments	7	Managed fund service	29-29
FT-A World Indices	29	Money markets	29
FT Guide to currencies	21	New int bond issues	22
Foreign exchanges	29	World stock mkt indices	24

This week: Company news

INA
Test of momentum as big issue comes to market

Italian and international institutional investors will know tomorrow how many shares they have been allocated in the biggest Italian privatisation so far: the sale of 51 per cent of Ina, the state-owned insurer, which closed last week.

Small investors - more than 400,000 of whom applied for shares - should hear about their allocation by Wednesday morning, when dealings will start on the Milan and New York stock exchanges, and on London's SEAQ International.

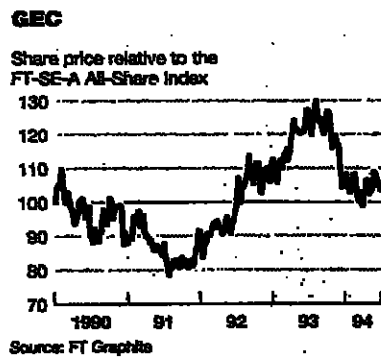
The Italian treasury, which owns 100 per cent of Ina, expects to raise more than L.1,800bn (£2.98bn) from the sale, making it by far the largest privatisation yet attempted, and the first under the new government of Mr Silvio Berlusconi.

Investors and analysts are watching carefully to gauge the success of the issue, which was prudently priced at L2,400 a share, towards the lower end of the range originally suggested by the treasury.

The treasury closed the public offer for shares, which had been sold through the banking network, last Tuesday, three days ahead of schedule.

In view of the recent turbulence on Italian and international markets and suggestions that the Italian public may be weary of large flotations, advisers to the government will be hoping for lively trading on Wednesday as an indication that the momentum of previous issues is being maintained. In the autumn, Mr Berlusconi expects to return to the market with offers of shares in Stet, the telecommunications holding company, and Enel, the electricity generator.

Some 1.3bn shares were intended for the retail investor, 150m for Italian institutions, 250m for international institutions, and 150m for the US, although the actual figures will not be released until Tuesday.



GEC
Spotlight falls again on cash mountain

Analysts are expecting a modest advance in pre-tax profits at GEC, the UK defence electronics group, for the year to March, with forecasts ranging from £56m to £500m (£1.4m) compared with the £36m made in 1993-94. The group's perpetually rising cash mountain is expected to have grown even bigger, possibly reaching £2.5bn compared with £2.2bn.

The backlog of orders is also expected to look healthy, possibly topping £13bn, compared with £12.3bn last year. Although it came too late to affect the forthcoming figures, the company recently announced a large train construction contract in South Korea for GEC-Alsthom, its joint venture with Alcatel Alsthom of France.

The market will be watching carefully for any announcement from Lord Weinstock, the managing director, about how he intends to spend the cash mountain; and also about how long he intends to continue working after his 70th birthday on July 29.

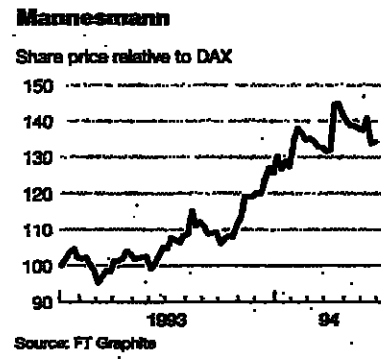
Mr Brian Rusting, technology analyst at Yamichi, whose profit forecast is at the lower end of the range, said: "I would be a little cautious about current trading conditions. The real attraction is the yield on the final dividend." At Friday's close of 288p, the yield was about 4.5 per cent, above the FT-SE 100 average. The consensus forecast for the dividend is about 10.8p, a slight increase on last year's 10.3p.

OTHER COMPANIES
Mannesmann faces shareholder grilling

Mannesmann, one of Germany's largest industrial companies, is likely to face some testing questions from shareholders on Friday concerning Mr Werner Dieter, the chief executive who is being investigated by the state prosecutor for "activities likely to harm the company". Mr Dieter allegedly obliged Recem, a Mannesmann subsidiary, to buy hydraulic machinery at inflated prices from Hydac, a company largely owned by his family.

The state prosecutor in Düsseldorf last week opened an investigation and Mannesmann, which reported a 1993 turnover of DM28bn (£17.1bn), has commissioned KPMG, the auditors, to conduct a separate enquiry. There are growing doubts that the 64-year-old Mr Dieter, chief executive since 1985, will now be elected chairman of the supervisory board as planned. Mr Dieter has described the charges as "laughable" and said they were leaked by the company to wreck his election to the supervisory board.

■ Ciga: On Wednesday the Italian hotels group holds its annual shareholder meeting in Milan, amid continuing uncertainty about the intentions of ITT Sheraton of the US, which holds more than 14 per cent of the company's shares. ITT tried to win control of the heavily indebted group earlier this year, edging out the previous front-runner, Forte of the UK. But that plan failed when



shareholders unexpectedly subscribed to a rights issue, which was supposed to fail and deliver Ciga into ITT's hands via its creditor banks. The Italian stock market authorities must now decide whether the US company has effective control of Ciga.

■ MFI: The UK furniture group is expected today to announce a big increase in full-year, pre-tax profits from £40.2m to about £70m (£106.4m). Analysts raised their forecasts from about £50m after MFI's interim results in January, when it disclosed a much stronger performance in the January sales than in 1993. They are keen to hear from MFI whether the improvement has been sustained.

■ Securicor: Increased profits from Cellnet, the cellular telephone network operator co-owned with BT, should help Securicor push interim profits beyond last time's £29m (£44m) when it reveals its results tomorrow.

Companies in this issue

Acuma	18	Daily Mail	18	Prudential	18
American Express	18	Eurotunnel	17	QVC	18
Bail (AH)	18	First Bank System	18	Robert Fleming Higgs	18
BankAmerica	19	Gencor	17	Rothschild (NM)	18
Billion	17	Glaxo	18	Royal Dutch/Shell	17
Biogen	19	Kidder Peabody	17	Storm	18
CBS	16	Kneezes	18	Telefonica	17
CLT	18	Metropolitan Fin'l	19	Telnet	19
Chiltern Radio	18	Nuclear Electric	18	Unisource	17
				United Friendly	18

Multi-millionaire bond trader sees himself as victim of smear campaign

Jett joins battle with Kidder Peabody

By Richard Waters in New York

As Joseph Jett sees it, it is largely about race. Two and a half months after he was sacked from Kidder Peabody after allegedly mounting a \$350m trading scam, the black trader is beginning his fight back - and out to paint himself as the victim of a smear campaign.

"They depicted me as being an urban black criminal," Mr Jett says now of Kidder and its parent, General Electric.

"That is something I rail against. I have never in my life attempted to use my race as an advantage. I cannot allow it to be used as a weapon against me - and that is what Kidder and GE's public relations blitz was."

The continuing saga of Joseph Jett is proving painful for Kidder. The revelation in April that the firm's profits had been overstated in earlier years by \$350m - fictitious profits that the firm claims

Mr Jett conjured up through his bond trading - touched off a deeper scepticism on Wall Street about the security firm's health.

That resulted at the end of last month in the departure of Kidder's chairman and chief executive, Mr Michael Carpenter.

The Joseph Jett affair is unlikely to end there.

He will not discuss the specific allegations that Kidder has levelled against him, but it is clear that the former trader will try to implicate other senior executives.

Referring to management oversight of his trading strategy, Mr Jett says: "Kidder is one of the flattest organisations on the street. The management is direct, it's right there. The things that made Kidder strong - the flatness of the organisation - meant that management had to be involved."

The rise and fall of Joseph Jett is a story with a moral - whatever your point of view. Accord-

ing to Mr Jett himself, an articulate, Harvard-educated 36-year-old, it is all about how powerful corporate interests gang up on an outsider when a scapegoat is needed.

Kidder was losing money, and needed to blame it on someone, he says.

According to many observers on Wall Street, it is about what happens when an ambitious securities firm with lax controls gives too much power to a trader with a chequered past. Mr Jett was made redundant from two previous trading jobs, yet was made head of Kidder's government bond desk after only two years with the firm.

In an interview last week, Mr Jett attempted to dispel such notions.

Comparing himself with Mr Mike Vranos, the Kidder mortgage bond chief whose



'No institution on Wall Street could do a strip trade without coming through Joseph Jett - We were that big, we were that powerful'

continued on Page 19

Gencor to reveal details of Shell deal

By Kenneth Gooding, Mining Correspondent

Details of the long-awaited, \$1bn deal for Gencor of South Africa to buy the Royal Dutch/Shell group's mining and metals operations are expected to surface this week.

Gencor is already heavily involved in mining and metals in South Africa - producing gold, platinum, coal, and aluminium among other things - and the Shell transaction, involving assets mainly under the Billiton banner, is designed to make it an equally important player on the international stage.

However, negotiations have been dogged with difficulties. First, Shell insisted on an early announcement in May last year after Gencor made its unsolicited approach. Since then various deadlines have passed because untangling the assets Gencor wants from other Shell operations worldwide took more time than expected, and because of the complexities of Gencor's financing problems.

Gencor originally intended to acquire the Billiton assets, which then had a book value of \$1.8bn, merge them with its own operations outside South Africa as well as its \$1.5bn (\$410m), 50 per cent stake in Richards Bay Minerals in South Africa, and to float the new group in London. It was considering taking on a partner or partners to help finance the deal.

Billiton is far from a hidden jewel within Shell. Low metals prices and restructuring charges sent its net losses to \$142m last year, from a \$75m loss in 1992.

And during the course of negotiations two important assets were ruled out of the transaction:

Shell decided to go ahead with the flotation of some of its Australian mining assets, a move being considered before Gencor's approach. These assets, including Shell's 30 per cent stake in the lucrative Boddington gold mine in Western Australia, are expected to raise about A\$400m (US\$294m) and Gencor said it could not match that price.

Shell also put its one-third stake in the Collahuasi copper project in Chile up for auction after Minera, the cash-rich subsidiary of Anglo American Corporation of South Africa, indicated it would exercise its pre-emptive rights to the holding.

This was disappointing for Gencor as the US\$1bn Collahuasi scheme is one of Billiton's better assets while the Australian operations would have provided valuable cash flow to help pay for the debt Gencor has arranged to raise outside South Africa with a consortium of banks. The Reserve Bank, South Africa's central bank, has approved outline debt arrangements as well as giving permission for Gencor to take its Richards Bay Minerals stake offshore.

Spanish telecoms group joins global alliance

By Andrew Adonis in London

Telefonica, the Spanish national telecommunications operator, has joined Unisource, the joint venture of the Dutch, Swedish and Swiss telecoms operators which last month forged a European alliance with AT&T, the largest US telecoms company.

The move came as the three founding companies announced initial steps to merge their international telecoms networks, and the Spanish government agreed to open Spain's undeveloped mobile phone market to competition.

With turnover of nearly \$11bn in 1992, Telefonica is far larger than its new partners.

Its strong international holdings - notably its telecoms stakes across Latin America - make it particularly attractive to AT&T and its European partners.

Telefonica is expected to take a 25 per cent equity stake in Unisource.

Unisource was established two years ago by the Dutch, Swiss and Swedish operators as a means of pooling their efforts to exploit the growing market for one-stop international telecoms services.

Telefonica was attracted to Unisource by its successes in the multinational corporate sector, and by the desire to link up to a wider alliance as Europe's larger operators line up in rival transatlantic groupings.

British Telecommunications last year signed a \$5.3bn alliance with MCI, the second largest US long-distance operator, and is set to compete fiercely with Telefonica in the Spanish market through a deal with Banco Santander, one of Spain's largest banks.

The other transatlantic alliance is between France Telecom, Deutsche Telekom, and Sprint, the third-largest US long-distance operator.

Unlike its Swiss and Swedish partners, Telefonica is in the private sector. Its largest shareholder is the Spanish state with a 32 per cent holding.

Reversing Telefonica's long-standing opposition to early competition in the Spanish telecoms market, Mr Candido Velazquez-Gaztelu, its chairman, said: "We support the Unisource policy toward opening telecommunications markets within Europe."

The Spanish government has taken the first step by abolishing Telefonica's monopoly over mobile telephony. Competitors will soon be invited to bid for a second licence to operate a digital cellular network.

The Dutch, Swedish and Swiss national operators have decided to strengthen their existing Unisource alliance by progressively merging their international networks, with the aim of securing a fifth of worldwide telephone traffic by 2000.

Eurotunnel pessimistic on share inquiry

By William Lewis in London

Eurotunnel's investigation into the alleged downward manipulation of its share price ahead of the pricing of its £258m (£1.3bn) rights issue is likely to prove unsuccessful, according to the company.

Its efforts have been hampered by French secrecy laws which mean details of any market manipulation are unlikely to emerge. "I don't think we will ever find the smoking gun," said Mr Stephen Walker, Eurotunnel's company secretary.

Last month the company issued Section 212 notices to British and French financial institutions to discover if underwriters had sold shares they did not own to buy them back later more cheaply. Eurotunnel believes any large-scale shorting was done in Paris but the details that several French-based institutions have given in their 212 returns are very limited.

Banque Worms, for example, stated it did not own or have an interest in any Eurotunnel shares but held about 9.5m on behalf of approximately 2,000 clients.

"French law imposes banking secrecy obligations which prevent us from giving you further information in the absence of authority from our clients," Banque Worms said.

Exact movements of shareholders in the run-up to the rights issue announcement on May 26 will emerge in about six weeks once NatWest Registrars has computed all Eurotunnel share trading details. However summaries of the 212 replies from UK underwriters indicate the report is unlikely to yield many clues.

SG Warburg, for example, states it had a short position in Registered Units at various times from March 1 to June 9, but over the period its holding was broadly level.

Only amongst non-underwriters is there evidence of large-scale shorting and selling in London. NatWest securities reveals it was a large seller of Eurotunnel shares over the rights issue period. In its 212 reply dated June 23 Morgan Stanley declared that it had a "short nominee interest" of 7.6m shares.

The 212 notices were issued after the Commission des Operations de Bourse, the French stock market regulator, began an investigation.

This announcement appears as a matter of record only

Koninklijke PTT Nederland NV

Offer of
138,150,000 Ordinary Shares by
The State of The Netherlands
at NLG 49.75 per Share

N M Rothschild & Sons Limited
acted as financial adviser to
The State of The Netherlands

June 1994

Robert Fleming chiefs paid more than £1.5m

Jewell case

Rothschild to put Sizewell case

folk would replace all six of the old Magnox reactors that will be taken off line in the next 10 to 12 years.

Last week the group outlined an option for financing a new Sizewell power station which would require an initial government subsidy of up to £1bn. This would help it to offer a rate of return, between 11 and 12 per cent, that would attract private sector investors to fund the rest of the £2.5bn cost.

CROSS BORDER M&A DEALS				
BIDDER/INVESTOR	TARGET	SECTOR	VALUE	COMMENT
Charter (UK)	Emab (Sweden)	Electrical equipment	£390m	Charter continues restructuring
St Jude Medical (US)	Unit of Siemens (Germany)	Medical equipment	£325m	Strategic sale
Hafslund Nymcomed (Norway)	Units of Starling Winthrop (US)	Diagnostics	£292m	Starling selling peripherals
National Westminster Bank (UK)	Central Jersey Bancorp (US)	Banking	£195m	Expanding US retail side
Parlier & Paroley (US)	Bridge Oil (Australia)	Oil & Gas	£180m	Bld increased again
Blockbuster Entertainment (US)	Virgin Interactive (UK)	Computer services	£81m	Increasing stake
Helicopter Service (Norway)	Bond Helicopters (UK)	Aviation	£75m	Creating world's biggest
Gardner Merchant (UK)	Units of Monleon Restaurants (US)	Catering	£68m	Doubling US business
Innes (Malaysia)	Power Corp (Ireland)	Property	£46m	Conditionally agreed
General Re (US)	Cologne Re (Germany)	Reinsurance	n/a	GR taking indirect control

St Jude Medical (US)	Unit o
Hafslund Nymcomed (Norway)	Units Winth
National Westminster Bank (UK)	Centre (US)
Parker & Parsley (US)	Bridge
Blockbuster	Virgin

Blockbuster Entertainment (US)	Virgin
Helicopter Service (Norway)	Bond
Concert Merchand (UK)	Indie

Gardner Merchant (UK)	Units Restor
Innan (Malaysia)	Power

General Re (US)	Colog
-----------------	-------

This advertisement is issued in

A Subsidiary of The Fuji Bank, Limited

Prices for electricity delivered to the premises for the electricity generating and distribution companies in the United Kingdom, based on the average of the prices for the 12 months ending 31 March 1988.

Year	Electricity generating companies	Electricity distribution companies	Electricity generating and distribution companies
1980	10.70	10.70	10.70
1981	9.61	9.61	9.61
1982	8.61	8.61	8.61
1983	7.61	7.61	7.61
1984	6.61	6.61	6.61
1985	5.61	5.61	5.61
1986	4.61	4.61	4.61
1987	3.61	3.61	3.61
1988	2.61	2.61	2.61
1989	1.61	1.61	1.61
1990	0.61	0.61	0.61
1991	0.61	0.61	0.61
1992	0.61	0.61	0.61
1993	0.61	0.61	0.61
1994	0.61	0.61	0.61
1995	0.61	0.61	0.61
1996	0.61	0.61	0.61
1997	0.61	0.61	0.61
1998	0.61	0.61	0.61
1999	0.61	0.61	0.61
2000	0.61	0.61	0.61
2001	0.61	0.61	0.61
2002	0.61	0.61	0.61
2003	0.61	0.61	0.61
2004	0.61	0.61	0.61
2005	0.61	0.61	0.61
2006	0.61	0.61	0.61
2007	0.61	0.61	0.61
2008	0.61	0.61	0.61
2009	0.61	0.61	0.61
2010	0.61	0.61	0.61
2011	0.61	0.61	0.61
2012	0.61	0.61	0.61
2013	0.61	0.61	0.61
2014	0.61	0.61	0.61
2015	0.61	0.61	0.61
2016	0.61	0.61	0.61
2017	0.61	0.61	0.61
2018	0.61	0.61	0.61
2019	0.61	0.61	0.61
2020	0.61	0.61	0.61
2021	0.61	0.61	0.61
2022	0.61	0.61	0.61
2023	0.61	0.61	0.61
2024	0.61	0.61	0.61
2025	0.61	0.61	0.61
2026	0.61	0.61	0.61
2027	0.61	0.61	0.61
2028	0.61	0.61	0.61
2029	0.61	0.61	0.61
2030	0.61	0.61	0.61
2031	0.61	0.61	0.61
2032	0.61	0.61	0.61
2033	0.61	0.61	0.61
2034	0.61	0.61	0.61
2035	0.61	0.61	0.61
2036	0.61	0.61	0.61
2037	0.61	0.61	0.61
2038	0.61	0.61	0.61
2039	0.61	0.61	0.61
2040	0.61	0.61	0.61
2041	0.61	0.61	0.61
2042	0.61	0.61	0.61
2043	0.61	0.61	0.61
2044	0.61	0.61	0.61
2045	0.61	0.61	0.61
2046	0.61	0.61	0.61
2047	0.61	0.61	0.61
2048	0.61	0.61	0.61
2049	0.61	0.61	0.61
2050	0.61	0.61	0.61
2051	0.61	0.61	0.61
2052	0.61	0.61	0.61
2053	0.61	0.61	0.61
2054	0.61	0.61	0.61
2055	0.61	0.61	0.61
2056	0.61	0.61	0.61
2057	0.61	0.61	0.61
2058	0.61	0.61	0.61
2059	0.61	0.61	0.61
2060	0.61	0.61	0.61
2061	0.61	0.61	0.61
2062	0.61	0.61	0.61
2063	0.61	0.61	0.61
2064	0.61	0.61	0.61
2065	0.61	0.61	0.61
2066	0.61	0.61	0.61
2067	0.61	0.61	0.61
2068	0.61	0.61	0.61
2069	0.61	0.61	0.61
2070	0.61	0.61	0.61
2071	0.61	0.61	0.61
2072	0.61	0.61	0.61
2073	0.61	0.61	0.61
2074	0.61	0.61	0.61
2075	0.61	0.61	0.61
2076	0.61	0.61	0.61
2077	0.61	0.61	0.61
2078	0.61	0.61	0.61
2079	0.61	0.61	0.61
2080	0.61	0.61	0.61
2081	0.61	0.61	0.61
2082	0.61	0.61	0.61
2083	0.61	0.61	0.61
2084	0.61	0.61	0.61
2085	0.61	0.61	0.61
2086	0.61	0.61	0.61
2087	0.61	0.61	0.61
2088	0.61	0.61	0.61
2089	0.61	0.61	0.61
2090	0.61	0.61	0.61
2091	0.61	0.61	0.61
2092	0.61	0.61	0.61
2093	0.61	0.61	0.61
2094	0.61	0.61	0.61
2095	0.61	0.61	0.61
2096	0.61	0.61	0.61
2097	0.61	0.61	0.61
2098	0.61	0.61	0.61
2099	0.61	0.61	0.61
2100	0.61	0.61	0.61

[illegible]

4 July 1994



Take a clear view of the fast-moving world of international telecommunications with:

Telecom Markets

Telecom Markets Group, Inc. is a leading provider of telecommunications services and solutions. The company is a subsidiary of AT&T Intellectual Property. The company's services include voice, data, and video services. The company is a leading provider of telecommunications services and solutions. The company is a subsidiary of AT&T Intellectual Property. The company's services include voice, data, and video services.

Energy International N.V.

(incorporated with Limited Liability in the Netherlands Antilles)

Shareholders in the Fund are convened to attend the Annual General Meeting of shareholders to be held on Friday, 29th July, 1994, at 10.00 a.m., at the registered office of the Fund at Picturaal 15, Willemstad, Curaçao, Netherlands Antilles.

The items on the agenda are:


- (1) Approval of the Report of the Board of Management on the Fund's affairs for the year from 1st April, 1993 to 31st March, 1994.
- (2) Approval and adoption of the balance sheet as at 31st March, 1994 and of the Statement of operations for the year ended 31st March, 1994.
- (3) Ratification of the actions of the Board of Management for the year ended 31st March, 1994.
- (4) To declare a dividend of US\$1.50 per share for the year ended on 31st March, 1994 or such dividend as may be recommended by the Auditors as necessary to obtain United Kingdom distributor status for the Fund.
- (5) Election of the Members of the Board of Management.
- (6) Proposal by the Board of Management to amend the Articles of Incorporation so as to amend the provisions relating to the registered share and to remove the provision for the issue of confirmation advice.

A copy of the Agenda and a draft of the proposed amendments to the Articles of Incorporation as amended are available for inspection by shareholders at the registered office of the Fund. Copies of the Fund's Letter to Shareholders concerning the proposal referred to in item 6 above are also available from the Paying Agents and from the registered office of the Fund.

In order to attend the Meeting in person or by proxy and to have their votes registered at the Meeting, holders of shares must deposit their share certificates (or a deposit receipt for the share certificates) mentioning their name, address and nationalities at the registered office of the Fund not later than 22nd July, 1994.

4th July, 1994

By order of the Board of Management



INTERNATIONAL COVERAGE
TM is designed so that information is readily accessible and quickly absorbed, providing the latest on:

- Global deregulation
- Company analysis
- Opportunities in new markets
- Licensing agreements
- Product developments
- Finance news

Take a clear view of the fast-moving world of international telecommunications with:

NEWSLETTERS

Telecom Markets

For a complete and up-to-date view of the international telecommunications market, subscribe to **Telecom Markets** magazine. Published quarterly, it provides the latest news, analysis, and commentary on the global telecommunications industry. The magazine is published by the International Telecommunications Association (ITA), a leading authority on international telecommunications. For more information, contact ITA at 1111 17th Street, NW, Suite 1000, Washington, DC 20036, USA. Tel: +1 202 462 1000. Fax: +1 202 462 1001. Email: info@ita.org. Website: www.ita.org

EMERGING MARKETS: This Week

The Emerging Investor / Nicholas Denton

Low prices and timelags fuel Budapest

Hungarians, Budapest's brokers among them, call the summer the bumper season, when nothing much happens.

But Hungary's securities houses are far from vegetating. Since April hardly a week has gone by without a new public offering or private placement of shares.

Fotex, the private retail group, raised \$70m in April from international institutions in the largest equity issue ever by a Hungarian company. In June there were four significant offerings: Egis and Pharmavit in the pharmaceutical sector, Global TH, the retailer, and Graboplast, the artificial leather producer.

In total, Hungary has seen new issues worth about \$300m since April. That may not sound a lot in western terms, but it represents more than a quarter of the Budapest market's capitalisation of Ft113.6bn (\$1.1bn) at the end of May. The burst of new issues, also,

for the first time, has lifted portfolio investment flows above foreign direct investment.

Hungary, more than any of its east European neighbours, had put the focus of privatisation on trade sales of state companies to western multinationals. Foreign direct investment was \$2.3bn in 1993, taking the accumulated stock to more than \$7bn, about half of the total for the region.

However that success has, to some extent, crowded out financial investors. The Budapest Stock Exchange, the only bourse in eastern Europe when founded almost four years ago, is now dwarfed by its Warsaw and Prague counterparts. The wave of new share issues offers Budapest the chance to catch up.

Mr Andras Simor, managing director of CA Securities, the local Creditanstalt subsidiary and lead manager of the most new issues, said: "It is high

time." In a sense, it was just a matter of time. "Four years have passed since companies became aware of the stock market," said Mr Jozsef Rolyi, managing director of the BSE. "It is less and less of a problem to have the necessary three years of audited figures."

Western industrial investors have also improved the results of many Hungarian companies to the point that the state can float its remaining stake. A core western owner with management control provides reassurance to passive investors.

It does not always work that way. The new issues this spring were to have led up to a flagship public offering this autumn, of a stake in Matav, the telecommunications monopoly. But Deutsche Telekom and Ameritech, the German and US telecoms companies which bought 30 per cent of Matav last December, blocked the transaction.

There are, however, several cases of successful public offerings after a trade sale, like that of the Soproni Sörgyár, controlled by Brau of Austria and offered this April. And a growing number of private start-up companies like Pharmavit are mature enough to attract equity finance.

Hungary, in time, has also come round to the need to win popular support for privatisation by offering more state shareholdings to the public. A particular stimulus to the conservative government was the

NEW EQUITY ISSUES					
Company	Date	Dollar amount	% Lead manager	P/E ratio	
Dentabus	Jan/94	\$23.5m	29%	CA Securities	13.6
Pharmavit	Apr/94	\$16.3m	51%	CS First Boston	6.9
Fotex	Apr/94	\$70.0m	23%	CS First Boston	15.6
Soproni Sörgyár	Apr/94	\$18.4m	37%	CA Securities	8.6
Pick Szeged	May/94	\$23.5m	13%	Samuel Montagu	9.8
Pharmavit	Jun/94	\$35.6m	35%	Samuel Montagu	12.2
Egis	Jun/94	\$43.2m	29%	CS First Boston	7.3
Graboplast	Jun/94	\$13.5m	58%	GiroCredit	9.0

parliamentary election in May, which it eventually lost to the Socialist party.

However, this spring has not been the most propitious to date for equity investors. Falls in bond markets and in the US dollar have dampened equity markets throughout the world.

The allure of eastern Europe's markets has faded, too. Warsaw, Prague and Budapest have all plunged from the dizzy heights they reached in February and March, proving that the region's bourses can submerge as well as emerge.

The BSE index, which leapt 78 per cent in a month to an all-time high of 2,190 on February 2, has since fallen back by a third. Nor do last month's three point increase in forint interest rates and rising yields on government bonds augur well for domestic demand for shares.

So why the increased activity?

One reason is the time it takes for new issues to get to market. The boom at the start

of the year powered the burst of new issues but the issues themselves were only able to follow after a timelag. Hungarian transactions have a long lead time and issuers have to wait until the spring so that they can present fresh annual results to investors.

In spite of the worsening environment, none of the planned offerings was derailed. "We were on the wave of the bullish market and technically there is no way of stopping a transaction once you start," said Mr Lófi Farbott of the Austrian-owned broker, GiroCredit. "There is a loss of prestige if you pull out."

Moreover, all the issues were fully subscribed and only one, the placing of Fotex, was scaled back, from a planned \$100m to a eventual \$70m.

Underpinning demand for new issues are the emerging markets funds set up at the peak of the equity boom. Foremost among them is CS First Boston's \$200m Central European Growth Fund, launched in February. Quantum, con-

trolled by the Hungarian-American speculator, Mr George Soros, has invested in an expansion of the First Hungary Fund.

Other active investors include funds managed by Templeton, John Govett and Fidelity. "There are huge funds on the market. They have to spend the money and they buy everything," said a broker with a leading firm.

But the institutions say that they can take their time. "We are not going to pour the money in," said Mr James Bartha, chief executive of CS First Boston Budapest. The CSFB fund plans to be only 60-70 per cent invested after the first year.

More clinching is the argument that Budapest, after falling from unsustainable heights, is cheap again. The Budapest market is valued at 14 times prospective earnings and many of the new issues have been made at a substantial discount.

The prospect for further gains is limited in the immediate term, however, precisely because of the new issues. They have siphoned off capital from the secondary market. Turnover in shares fell to a 1994 low last week and the index remains static in the 1400-1500 range.

News round-up

■ Thailand

The acquittal of Sia (Tycoon) Song, an influential stock market speculator has prompted Thailand's Securities and Exchange Commission to consider setting up a task force to investigate the trading of suspected share cheats.

The Police Department's economic crime suppression unit, which investigates the activities of market manipulation, is felt to be technically weak and too open to political influence.

The two-year-old stock market watchdog lost its first prosecution case when one of the local courts - which are always reluctant to find against the socially

well-connected - said last week that there was insufficient evidence to show that Mr Song Watcharadong and eleven associates had ramped the price of Bangkok Bank of Commerce shares in 1992. The House of Representatives committee looking into stock market regulation has suggested a task force similar to Singapore's Commercial Affairs Department, which has the power to subpoena witnesses and to confiscate evidence.

■ Venezuela

Venezuela's equity market gave a negative reaction to the new measures announced by the government last week, writes Joseph Mann in Caracas.

The Caracas stock exchange lost more than 10 per cent in the days following the announcement, which included controls on foreign exchange transactions and prices as well as the executive's assumption of extraordinary powers. Further bad news for investors came last Thursday when the administration of President Rafael Caldera assumed direct control over the country's financial system.

A 47 per cent devaluation of the bolivar since the start of the year has pushed prices of strong Venezuelan industrial stocks to the level of "penny stocks".

Over the first half of the year the Caracas stock index rose nominally by 24 per cent, however inflation remains a problem and could reach well more than 80 per cent by the year end.

Emerging markets coverage appears daily on the World Stock Markets page

Ten best performing stocks				
Stock	Country	17/6/94 \$ share	Week on week change \$	%
Eczacıbaşı İlaç	Turkey	0.0784	0.0152	23.98
Yapı Kredi Bankası	Turkey	0.1440	0.0248	20.88
Endotek (E)	Brazil	0.2146	0.0320	17.52
Kordoba	Turkey	0.3280	0.0459	16.28
Endotek (P&I)	Brazil	0.2145	0.0281	15.04
Kordoba	Turkey	0.2167	0.0427	14.98
Ayaz	Turkey	0.3280	0.0263	13.99
Light Services De Electricidade	Turkey	0.0244	0.0044	12.88
Migros	Turkey	0.2740	0.2732	11.01
Yapi Ve Kredi Bankası	Turkey	0.0948	0.0080	10.41

Source: Baring Securities

CURRENCY MARKETS

Market watches for dollar support

Foreign exchange markets look set for a bumpy ride this week as traders watch anxiously to see whether G7 countries come up with a concerted plan of support for the dollar.

While the release of US labour market data on Friday will be closely watched as usual, the prior focus will be on a plethora of important policy meetings around the globe.

In Japan the Bank of Japan branch managers meet today and tomorrow, the Federal Open Markets Committee in the US meets tomorrow and Wednesday, the UK Chancellor meets the governor of the Bank of England on Wednesday.

day, and the Bundesbank council meets the following day. Crowning it all is the G7 summit which starts in Naples on Friday and continues over the weekend.

The weakness of the dollar, and its impact on financial markets and economic growth, will certainly be high on the agenda in Naples. But dollar bulls will be hoping for good news from the central banks before then.

Mr Jim O'Neill, head of global research at SBC in London, predicts erratic trading. He says the market has convinced itself that the G7 will try to help the dollar, and is likely to react sharply to any

dollar sensitive information. Mr O'Neill says a key issue is how the market is positioned. Based on the view that the market is probably reasonably square, he predicts that the dollar will trade in a DM1.56-DM1.61 range, while it could fall as low as Y96 against the yen.

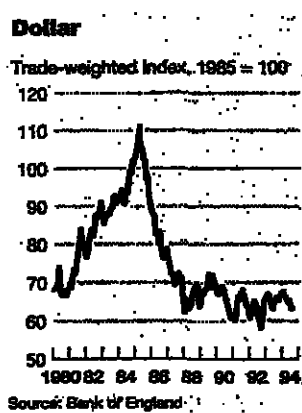
The market will be looking for clear evidence that leading industrial nations are prepared to take active and concerted measures to bolster the dollar. Some analysts have raised the prospect of co-ordinated interest rate changes.

The chances, however, are slim. In particular, few analysts would bet on the FOMC

raising rates. Late last month Mr Alan Greenspan, the Fed chairman, said the inflation outlook was reasonable.

Mr Robert Thomas, currency strategist at NatWest Markets, commented: "Although dollar weakness does not help, this is as much product of expectations about Japan and Germany. The Fed may feel that raising US rates alone will not change these expectations and only risk harming a decelerating economy."

The Bank of Japan has repeatedly said that it is not planning to cut the discount rate from 1.75 per cent. While the Bundesbank may be more keen to cut rates, it is likely to



Source: Bank of England

want to do this at a time of its own choosing.

FT GUIDE TO WORLD CURRENCIES

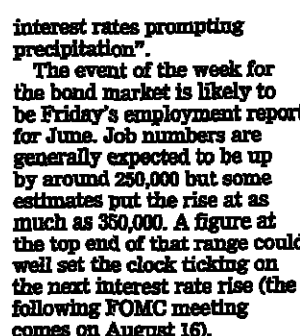
The table below gives the latest available rates of exchange (rounded) against four key currencies on Friday July 1, 1994. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

	US \$	D-MARK	YEN	£ STG	US \$	D-MARK	YEN	£ STG	US \$	D-MARK	YEN	£ STG
Algeria (Algeria)	135.26	98.7074	194.11	205.128	Guinea (Guinea)	14.8516	8.7214	6.0864	19.4511	10.1787	30.8822	1.0131
Angola (Angola)	135.26	98.7074	194.11	205.128	Guinea-Bissau (Guinea-Bissau)	2.4225	1.5846	1.1350	1.1350	1.1350	1.1350	1.1350
Argentina (Argentina)	135.26	98.7074	194.11	205.128	Honduras (Honduras)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Armenia (Armenia)	135.26	98.7074	194.11	205.128	Hong Kong (Hong Kong)	1.00	0.6921	0.4077	0.4077	0.4077	0.4077	0.4077
Australia (Australia)	135.26	98.7074	194.11	205.128	India (India)	171.120	241.13	151.253	244.45	244.45	244.45	244.45
Austria (Austria)	135.26	98.7074	194.11	205.128	Indonesia (Indonesia)	168.813	0.00013	0.00013	0.00013	0.00013	0.00013	0.00013
Bahamas (Bahamas)	135.26	98.7074	194.11	205.128	Israel (Israel)	4.1402	2.8021	1.8882	2.7778	2.7778	2.7778	2.7778
Bahrain (Bahrain)	135.26	98.7074	194.11	205.128	Italy (Italy)	1.4044	0.8484	0.4268	0.4268	0.4268	0.4268	0.4268
Bangladesh (Bangladesh)	135.26	98.7074	194.11	205.128	Jamaica (Jamaica)	1.118	1.8933	1.0331	1.0331	1.0331	1.0331	1.0331
Barbados (Barbados)	135.26	98.7074	194.11	205.128	Japan (Japan)	1.00	0.6921	0.4077	0.4077	0.4077	0.4077	0.4077
Belarus (Belarus)	135.26	98.7074	194.11	205.128	Kazakhstan (Kazakhstan)	177.778	0.7084	0.2788	0.2788	0.2788	0.2788	0.2788
Belgium (Belgium)	135.26	98.7074	194.11	205.128	Kenya (Kenya)	10.714	0.0078	0.0122	0.0122	0.0122	0.0122	0.0122
Belize (Belize)	135.26	98.7074	194.11	205.128	Korea (Korea)	188.738	12.023	77.349	124.53	124.53	124.53	124.53
Belize (Belize)	135.26	98.7074	194.11	205.128	Kuwait (Kuwait)	205.797	138.07	83.9128	135.57	135.57	135.57	135.57
Bermuda (Bermuda)	135.26	98.7074	194.11	205.128	Laos (Laos)	14.8516	1.1848	7.5333	7.5333	7.5333	7.5333	7.5333
Bhutan (Bhutan)	135.26	98.7074	194.11	205.128	Latvia (Latvia)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Bolivia (Bolivia)	135.26	98.7074	194.11	205.128	Lebanon (Lebanon)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Bosnia (Bosnia)	135.26	98.7074	194.11	205.128	Libya (Libya)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Brazil (Brazil)	135.26	98.7074	194.11	205.128	Lithuania (Lithuania)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Brazil (Brazil)	135.26	98.7074	194.11	205.128	Luxembourg (Luxembourg)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Bulgaria (Bulgaria)	135.26	98.7074	194.11	205.128	Macao (Macao)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Burkina Faso (Burkina Faso)	135.26	98.7074	194.11	205.128	Malaysia (Malaysia)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Burundi (Burundi)	135.26	98.7074	194.11	205.128	Mexico (Mexico)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Cameroon (Cameroon)	135.26	98.7074	194.11	205.128	Moldova (Moldova)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Canada (Canada)	135.26	98.7074	194.11	205.128	Monaco (Monaco)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Cape Verde (Cape Verde)	135.26	98.7074	194.11	205.128	Mongolia (Mongolia)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Chad (Chad)	135.26	98.7074	194.11	205.128	Montenegro (Montenegro)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Chile (Chile)	135.26	98.7074	194.11	205.128	Morocco (Morocco)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
China (China)	135.26	98.7074	194.11	205.128	Mozambique (Mozambique)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Colombia (Colombia)	135.26	98.7074	194.11	205.128	Nicaragua (Nicaragua)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Costa Rica (Costa Rica)	135.26	98.7074	194.11	205.128	Niger (Niger)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Croatia (Croatia)	135.26	98.7074	194.11	205.128	Nigeria (Nigeria)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Cuba (Cuba)	135.26	98.7074	194.11	205.128	North Macedonia (North Macedonia)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Cyprus (Cyprus)	135.26	98.7074	194.11	205.128	Paraguay (Paraguay)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Czech Republic (Czech Republic)	135.26	98.7074	194.11	205.128	Peru (Peru)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Dominican Republic (Dominican Republic)	135.26	98.7074	194.11	205.128	Romania (Romania)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Dominican Republic (Dominican Republic)	135.26	98.7074	194.11	205.128	Saudi Arabia (Saudi Arabia)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Dominican Republic (Dominican Republic)	135.26	98.7074	194.11	205.128	Senegal (Senegal)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Dominican Republic (Dominican Republic)	135.26	98.7074	194.11	205.128	Seychelles (Seychelles)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Dominican Republic (Dominican Republic)	135.26	98.7074	194.11	205.128	Singapore (Singapore)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Dominican Republic (Dominican Republic)	135.26	98.7074	194.11	205.128	Slovakia (Slovakia)	1.43842	0.90526	0.66512	0.66512	0.66512	0.66512	0.66512
Dominican Republic (Dominican Republic)	135.26	98.7074	194.11	205								

NEW YORK

Richard Waters

Nor does the Fed seem likely to be panicked by higher commodity prices. Dry weather in the mid-west is one factor behind the rising commodity prices index: as Donaldson Lufkin & Jenrette pointed out, monetary policy is a powerful tool, "but it is difficult to find any examples of higher

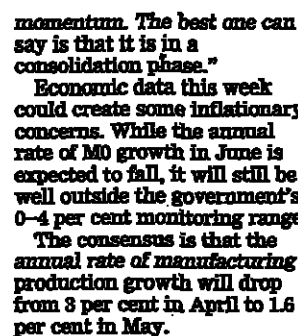


LONDON

Philo Coggan.

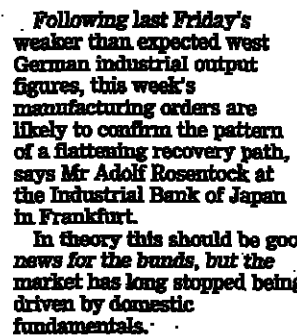
Last week's trading was again volatile, with a Wednesday rally on the successful floating-rate note auction, followed by a plunge on Thursday as the markets absorbed disappointing inflation implications in the purchasing managers index.

According to Mr Peter Fellner, gilt strategist at NatWest Markets, the current situation has "very much the feel of a market which is unable to sustain upward

**FRANKFURT**

David Waller

Ms Alison Cottrell of Midland Global Markets Research thinks that in the context of foreign exchange market turmoil there is a chance of a co-ordinated move on interest rates – with the Fed raising rates while the Bundesbank does the opposite. If both move by $\frac{1}{4}$ percentage point the impact would be “economically insignificant but psychologically important,” she says.

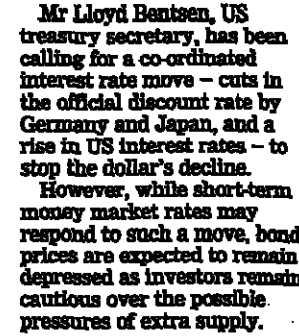


TOKYO

Emiko Terazono

powerful Ministry of Finance. The government, however, is running ¥2,000bn behind its minimum financing requirement for the current business year, indicating the downward pressure on prices will increase later in the year.

Market participants this week will be looking at the quarterly Bank of Japan's branch manager's meeting, and possible easing of monetary policy in reaction to the yen's record highs.



Mr Lloyd Bentsen, US treasury secretary, has been calling for a co-ordinated interest rate move - cuts in the official discount rate by Germany and Japan, and a rise in US interest rates - to stop the dollar's decline.

However, while short-term money market rates may respond to such a move, bond prices are expected to remain depressed as investors remain cautious over the possible pressures of extra supply.

Fear of increased issuance in Japan

Worries about oversupply and the credibility of the new government's fiscal programme are likely to continue to depress the market and in the longer term, the strength of the yen will probably dominate. But as long as Japan's politics remain uncertain and the yen volatile, its bond market is unlikely to settle.

10-year government bond yields

Legend:

- France
- Germany
- Italy
- Spain

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0
Spain	5.0	5.5	6.0	6.5	7.0	7.5

Source: European Central Bank

	Jan	Feb	Mar	Apr	May	Jun
France	6.5	7.0	7.5	8.0	8.5	9.5
Germany	6.0	6.5	7.0	7.5	8.0	8.5
Italy	5.5	6.0	6.5	7.0	7.5	8.0

Merrill Lynch races to top spot

from 15th to ninth place, and at ABN-Amro, the Dutch bank,

Manager	First half of 1994			First half of 1993		
	\$tn Rank	% issues		\$tn Rank	% issues	
Merrill Lynch	16.60	1 6.54	80	7.31	9 3.47	32
Goldman Sachs	13.60	2 8.92	52	14.08	2 6.69	80
CSFB/Credit Suisse	12.36	3 8.44	44	10.32	4 4.90	42
UBS	8.50	4 4.98	25	7.34	8 3.49	35
Morgan Stanley	6.47	5 4.54	37	10.33	3 4.90	37
Deutsche Bank	6.34	6 3.94	37	11.03	1 8.03	82
J.P. Morgan	7.70	7 3.95	31	6.62	12 3.14	37
Lehman Brothers	6.18	8 3.65	31	7.02	10 2.34	45
Swiss Bank Corp	7.26	9 3.22	31	5.15	15 2.45	23
Paribas Bank	6.57	10 3.21	40	7.40	6 3.51	29
Industry totals	195.02	100.0	1042	210.62	100.0	995

\$ttn = \$ billion issue size. Source: Euromoney/Producers.

1993* Rank	Currency	Total raised (\$Bn)	No. of Issues	1993* Rank	Total raised (\$Bn)	No. of Issues
1	US\$	79.61	367	1	75.34	374
2	Yan	26.39	209	5	20.88	92
3	Sterling	20.49	88	3	25.20	119
4	FF	17.78	62	4	22.94	84
5	D-Mark	14.94	66	2	30.83	95
6	C\$	9.27	71	6	17.83	96
7	Lire	9.10	70	8	5.90	36
8	Guilder	6.90	39	7	5.31	27
9	Ecu	4.93	19	9	3.53	23
10	A\$	2.84	36	10	2.05	24

than as a domestic guilder operation. Mr Greenwood says total volume in the six months, down from 14.6 per cent in the first half of 1993.

owers, such as the Province of Ontario, are well ahead in their funding programmes, others are not yet in such an enviable position.

This advertisement appears as a matter of record only.

NEW INTERNATIONAL BOND ISSUES

[illegible]

EQUITY MARKETS: This Week

NEW YORK

Frank McGurty

Pessimistic mood likely to depress prices

With pessimism running so high on Wall Street, stocks are likely to stumble again this week, whether or not the Federal Reserve decides to lift short-term interest rates.

"Even though the economy, inflation and corporate earnings remain favourable, the money at the margin is in a nasty mood," says Mr Byron Wien, Morgan Stanley's portfolio strategist, in a recent investment advisory.

But bearishness has reached such a crescendo that Mr Wien and other market observers are taking the contrarian view that the market is poised for a sustained rally. "The balance of power, we hope, will shift back to long-term investors over the summer."

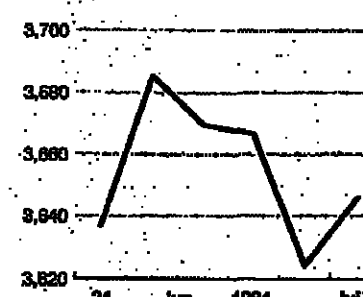
In the meantime, investors will have to be quick on their feet when they return from the long Independence Day weekend tomorrow morning. The central bank's Federal Open Market Committee is scheduled to begin a two-day policy-making session in Washington. It is anyone's guess whether the year's fifth move to tighter money is imminent.

For Wall Street, it appears to be a lose-lose situation. If the Fed stands pat despite the dollar's steady erosion, share prices are likely to slide in sympathy with the plight of the greenback.

With the US currency hitting a series of record lows against the yen last week, the bellwether Dow Industrial Index could only manage a net gain of 10 points last week.

To a lesser degree, the subdued

Dow Jones Industrial Average



Source: FT Graphix

trading was a reaction to the perception of mounting inflationary pressures in the manufacturing sector. A lack of response to these signals by the Fed could drive long-term bond yields even higher, especially with June employment data, the month's most important economic release, due on Friday. Share prices, in turn, would probably swoon.

On the other hand, if the Fed opts for higher rates, more investors are likely to pull out of equities in favour of cash, fearing an autumn of cooling economic activity and withering corporate earnings.

Mr James Solloway, senior vice-president at Argus Research in New York, is one of a minority of Wall Street analysts who believe the Fed will hold off on higher rates. He says the central bank is reluctant to link monetary policy with currency fluctuations, and dismisses the perception that a surge in inflation is on the horizon, despite the recent upturn in commodity prices.

However, he admits to uncertainty on how the market will react to whatever tack emerges from the FOMC session.

"Right now, this market is driven by emotions, not by the fundamentals," says the Argus analyst.

LONDON

Terry Byland

Third quarter starts with modest rally

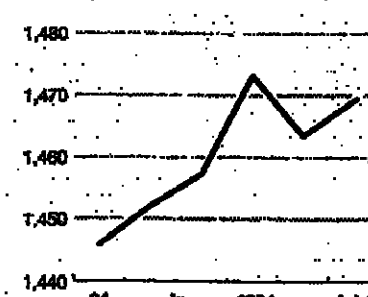
The stock market is looking forward to this morning - effectively the start of the third quarter of 1994 - with more optimism than seemed possible only a week ago. Indeed, it could hardly be worse than the April-June quarter, but there was more than that to the rally in equities at the end of last week.

So far, the rally has been modest enough and concentrated largely on the FT-SE 100 list; the Mid-250 stocks have been on the sidelines, sometimes to their advantage. Charterhouse Tiney Securities says the fall of around 0.8 per cent in the Footsie 100 in June contrasts with falls of 4.2 per cent and 5.1 per cent in the FT-SE Actuaries 350 and FT-SE Actuaries Small Cap indices respectively.

Markets across Europe have begun to move out of the shadow of the US dollar. For the first time for many weeks, European bonds, and therefore equities, held steady as the dollar/ yen rate was hammered lower and US Treasuries fell away. It is not easy to see exactly what the stock market wants from the G7 meetings this week. But fears that the dollar will only be saved by brutal increases in US interest rates seem to have abated.

"If something can be done about the dollar, then this will ensure the chances of stabilising markets...," says NatWest Markets. Other analysts might express themselves more strongly. If the dollar can be stabilised, bond markets will settle down, and the way will be open for UK equities, in particular, to respond to recovery in the economy and in corporate earnings and dividends.

FT-SE-A All-Share Index



Source: FT Graphix

S.G. Warburg calculates that "top-down" corporate earnings, having grown by 50 per cent last year, seem set to increase by a further 30 per cent this year.

The flow of new issues and similar share placings continues to mop up a good part of the liquidity hanging over the stock market. Although liquidity is likely to increase now that fund managers can move into third-quarter planning, the new issue flow will have to slacken if shares are to stage a significant rally.

Unfortunately, there seems little sign of this. Recurrent rumours that the Kuwaiti authorities would like to place the stake in British Petroleum, together with Enterprise Oil's purchase of the Lasso shares held by Phillips & Drew Fund Management, suggest a wealth of potential placing activity in the background.

This week may be spent waiting for the meeting of the Group of Seven ministers but there are signs that some fund managers are unwilling to let UK shares drift any further.

One overseas fund tried, but failed, to put a sizeable sum into the London market last week. Market traders expect the same fund to reappear this week and will be watching eagerly for its traces.

International offerings

Italian investors show signs of issue fatigue

July marks the beginning of the summer holidays for many Italian companies. But this year it also marks the end - or nearly the end - of a frenetic four or five weeks of globe-trotting presentations by Italian executives, trying to sell their new issues of shares to international investors.

The surge in activity on the Milan stock market, prompted by the victory of Mr Silvio Berlusconi's right-wing political grouping in March's general election, was the spur for a series of rights issues and share offerings by Italian companies.

Such has been the density of Italian issues - analysts estimate more than 140,000bn is being raised on the market in July - that some roadshows may well have collided at big London or Frankfurt banks during June.

Among the biggest forthcoming issues is the L1,650bn sale of shares in Cariplo, probably the world's biggest savings bank, which is seeking a stock market listing for the first time, while at more than L4,800bn, last week's sale of Ina, the state-owned insurer, is Italy's biggest privatisation so far.

However, evidence is beginning to emerge of "issue fatigue" on the part of retail investors in Italy. The public

offering of Ina shares, which began trading on Wednesday, was oversubscribed, but enthusiasm was muted compared with previous privatisations. Advisers put part of the blame on the sheer size of the sale.

The smaller issue by Finanza & Futuro, Mr Carlo De Benedetti's financial services operation, which has so far raised about L130bn, had to be re-jigged to account for disappointingly low demand by the Italian public.

However, turbulence on world markets has not substantially dampened international fund managers' interest in Italian share issues so far, partly because the strong performance of the stock market this year, particularly relative to other markets, has buoyed demand.

In addition, "Italy was completely under-owned by UK fund managers," before the start of the privatisation programme, according to one fund manager.

However, the fatigue noted among Italian investors is also beginning to become apparent in Europe and the US. "People have overdone on European paper in general and on Italian names in particular," said one observer.

Salomon Brothers, lead manager of the 200th share international tranche of the Cariplo

deal, has decided against targeting the US specifically, given the relatively small size of the international portion and the relatively unenthusiastic reception to earlier issues. The deal has a 144a option, allowing placement among US institutional investors, but there will be no US roadshows.

Insurance and bank stocks are likely to suffer most, given that the financial sector is falling out of vogue. The pulling of Mediobanca's L1,500bn rights issue last month was viewed as a bad omen by some international investors.

But the more pressing question for the Italian government is whether international investor appetite will be sufficient to help consume the much larger state sell-offs to come.

The results of the Ina sale - and early trading in the issue this week - should give indications of the prospects for selling shares in Stet, the state telecommunications company, and Enel, the electricity generator, in the autumn.

Stet seems likely to attract the strongest interest, given the enthusiasm for telecommunications, although the stock is already readily available in the secondary market.

Andrew Hill and Tracy Corrigan

OTHER MARKETS

AMSTERDAM

Océ-van der Grinten, the office equipment maker, will kick off the Dutch second-quarter reporting season on Friday when it publishes results for the three months to May 31, writes *Emilio Terazono*.

The figures are expected to underline the company's return to the path of stronger growth first detected in the fourth quarter of last year and confirmed in the first quarter of this year, when net profit jumped by more than 60 per cent.

In the latest quarter, Océ is again expected to show a marked rise in net profit compared with the particularly

weak second quarter of 1993, when results plummeted by 47 per cent.

The beleaguered stock exchange will be hoping Océ-van der Grinten's higher trend will be matched by better results from other Dutch companies reporting second-half figures over the next four weeks.

The bourse has been dragged lower so far this summer by the decline in worldwide equity markets and has given up all the gains recorded early in 1994.

It is particularly weak because of the steady fall in the value of the dollar, a factor that tends to augur badly for the profits of many Dutch companies.

FRANKFURT

The Bundesbank Council's regular meeting on Thursday will provide a focus for trading this week.

UBS thinks that in the event of further dollar weakness, speculation about a supportive gesture by Suba is likely to increase.

"We feel, however, that domestic factors and concerns about its credibility should prevent the Bundesbank from performing such a step too early."

UBS adds that since the last cut in headline rates, inflation has only slowed by 0.2 percentage points and M3 growth argues for caution. Generally positive

statements are expected from Lufthansa, ahead of its rights issue, and Phillip Holzman at their annual meetings on Wednesday, and from Mannesmann on Friday.

Meanwhile, the market will be eagerly awaiting news of lucrative contracts for German companies as Li Peng, the Chinese prime minister, makes an official visit to the country this week.

LISBON

The first 20 per cent tranche of Cimpor, the state cement group is to be publicly offered on the bourse today.

The offer is seen as a test of investor interest in Portuguese privatisations,

ahead of sales of stakes in the telecommunications and power utilities planned for the next 12 months.

Foreign institutions, led by Baring Brothers, have underwritten 47 per cent of the public offer and the remaining 53 per cent has been underwritten by Portuguese institutions led by Banco Fomento e Exterior.

A second tranche of between 20 and 25 per cent is to be sold to foreign investors in an offering on foreign exchanges later this year.

The final tranche of between 20 per cent and 30 per cent is scheduled for sale in the first half of 1995, giving private shareholders control of the company.

MILAN

General Electric of the US is to launch a public bid tomorrow for some 10 per cent of stock held by investors, other than the Italian state holding ENI, in its Nuovo Pignone turbines subsidiary.

GE will offer L7,148 per share, compared with Friday's closing L7,065, with the bid ending on August 17.

Last month, the US group bought 99.83m Pignone shares, equivalent to 89.35 per cent of its capital, from ENI, which held on to 20.25 per cent.

Under Italian law, GE is obliged to make a public offer for the remaining 10.42 per cent, which is widely dispersed.

PARIS

Remy Cointreau is due to report final results this week and analysts are uniformly upbeat about the prospects.

The Estimates Directory quotes a consensus forecast of a 22 per cent rise in net profits. That would be in line with the performance at six months when profits were up 24 per cent.

Despite slower growth in the third quarter, due mainly to tax changes in China, turnover for the nine months to December was up 6.2 per cent. The last quarter traditionally benefits from higher sales in south-east Asia, particularly over the Chinese new year.

TOKYO

Equity investors remain focused on movements of the yen, writes *Emilio Terazono*.

While US government officials have called for a concerted move on interest rates along with Japan and Germany, the Japanese cabinet would not commit itself last week to lowering the official discount rate, currently at a record low of 1.75 per cent.

With the US FOMC meeting and the G7 summit this week, volatility in the currency markets may increase. If the yen rises further, the Nikkei index may test the June low of 20,163.53.

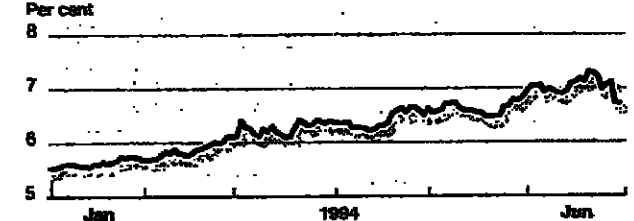
Compiled by Michael Morgan

Financial markets: the first half of the year at a glance

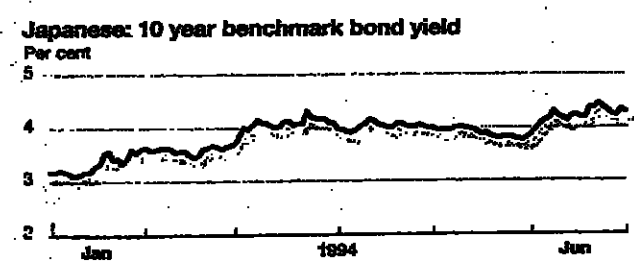
INTEREST RATES

End month	3-MONTH MONEY (%)			INFLATION (%)		
	Dec 93	Jun 94	Change	Dec 93	Jun 94	Change
US	3.3	4.5	1.5	2.8	2.3	-0.5
Japan	-2.1	2.2	0.1	1.3	0.6	-0.7
Germany	5.9	4.9	-1.0	3.7	2.9	-0.8
France	6.3	5.8	-0.7	2.1	1.8	-0.3
Italy	8.2	8.4	0.2	4.0	4.0	0
UK	5.4	5.2	-0.2	1.9	2.6	0.7
Canada	3.8	6.3	2.5	1.7	-0.2	-1.9
Austria	5.5	5.0	-0.6	3.6	2.9	-0.7
Belgium	5.6	5.5	-0.1	2.7	2.6	-0.1
Denmark	6.9	6.0	-0.9	1.5	2.0	0.5
Finland	5.5	5.4	-0.2	1.5	0.2	-1.3
Ireland	6.2	5.8	-0.4	1.4	1.7	0.3
Holland	5.3	5.0	-0.3	2.6	2.6	0
Spain	8.8	7.8	-1.0	4.9	5.0	0.1
Sweden	7.4	7.1	-0.3	4.0	1.7	-2.3

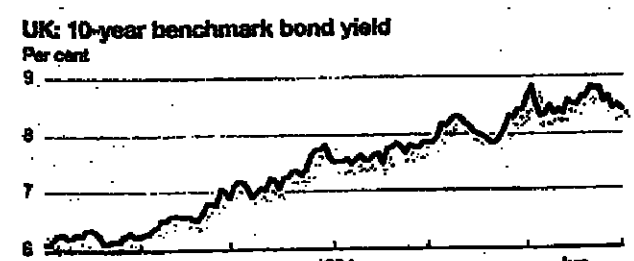
Germany: 10 year benchmark Bund yield



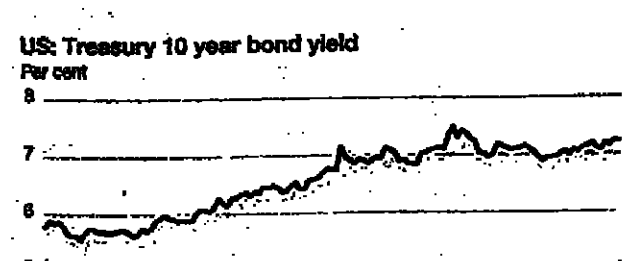
Source: Datastream



Source: Datastream



Source: Datastream

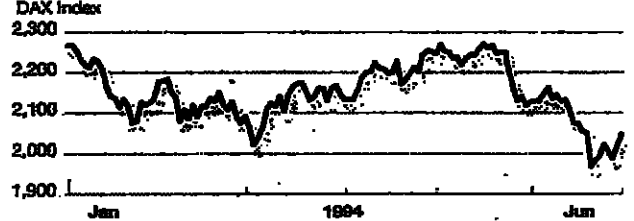


Source: Datastream

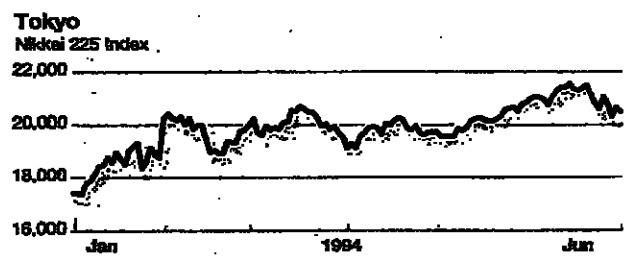
EQUITIES

End month	INDICES			% RISE/FALL		
	Jun 93	Dec 93	Jun 94	6 mths to Dec 93	12 mths to Jun 94	
US: Dow Jones	3519.08	3754.09	3624.56	6.8	3.1	
Japan: Nikkei	16590.00	17417.24	2094.93	-11.1	5.4	
Germany: DAX	1897.83	2268.68	2025.34	33.5	19.3	
France: CAC 40	1971.87	2298.22	1892.00	15.0	-4.1	
Italy: Comit	535.15	619.47	699.59	15.5	28.6	
UK: FT-SE100	2900.00	3418.40	2919.20	17.9	0.7	
Canada: Toronto Comp.	3965.37	4321.49	4025.25	9.0	1.5	
Belgium: BEL 20	1279.53	1473.10	1410.48	15.1	10.2	
Denmark: Copenhagen Gen.	314.85	365.64	366.29	16.1	16.3	
Finland: HEX	1164.01	1592.12	1691.20	35.8	45.2	
Hong Kong: Hang Seng	7099.28	11988.30	8758.41	57.5	28.4	
Netherlands: CBS Gen.	226.80	290.80	260.10	22.7	13.6	
Spain: Madrid Gen.	259.84	322.77	300.14	24.2	15.5	
Sweden: Allshare Index	1083.02	1402.79	1372.44	29.5	26.7	
Switzerland: General Index	2376.70	2367.60	2608.60	24.4	9.8	

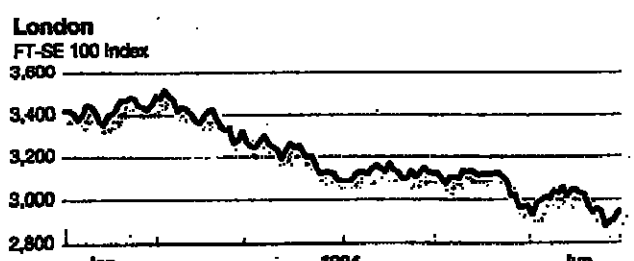
Frankfurt DAX Index



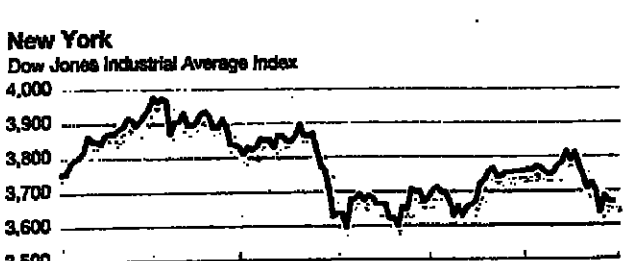
Source: Datastream



Source: Datastream



Source: Datastream

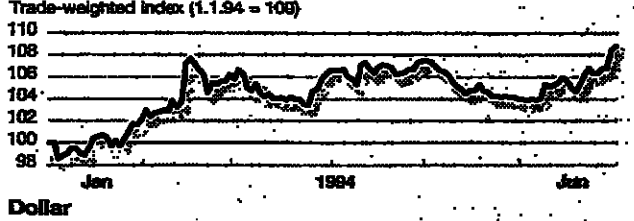


Source: Datastream

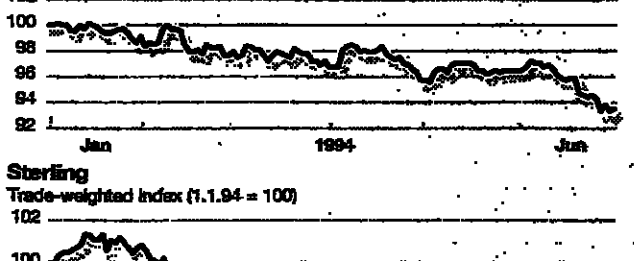
CURRENCIES

End month	US DOLLAR			D-MARK			YEN		
	Dec 93	Jun 94	Change	Dec 93	Jun 94	Change	Dec 93	Jun 94	Change
US dollar	1.0000	1.0000	0.0000	0.6308	0.6308	0.0000	101.60	101.60	0.00
Yen	111.8100	98.5200	-13.2900	62.0974	100.0000	37.9026	100.0000	100.0000	0.00
D-mark	1.7365	1.5895	-0.1470	1.0000	1.5559	0.5559	1.6704	1.6704	0.00
French franc	5.9350	5.4405	-0.4945	3.4028	3.4028	0.0000	5.2022	5.2022	0.00
Lira	1713.0000	1576.5900	-136.4100	928.5919	1534.2600	605.6681	1600.0000	1600.0000	0.00
Sterling	0.7579	0.6479	-0.1100	0.3922	0.4077	0.0155	0.6566	0.6566	0.00
Canadian dollar	1.3238	1.3835	0.0597	0.7823	0.7823	0.0000	1.1891	1.4049	0.2158
Australian dollar	1.4725	1.3723	-0.1002	0.8480	0.8550	0.0070	1.3168	1.3229	0.0061
Austrian schilling	12.2100	11.1600	-1.0500	7.0314	7.0314	0.0000	10.9400	11.3280	0.3880
Belgian franc	36.1500	32.6700	-3.4800	0.2570	0.2570	0.0000	33.1900	33.1900	0.00
Danish krone	8.7793	6.2294	-2.5499	3.9049	3.9284	0.0235	6.0741	6.3230	0.2489
Hong Kong dollar	7.7233	7.7233	0.0000	4.4476	4.4476	0.0000	7.8459	7.8459	0.00
Dutch guilder	1.9426	1.7781	-0.1645	1.1787	1.1787	0.0000	1.7905	1.8085	0.0180
Spanish peseta	142.8300	131.0400	-11.7900	82.5689	82.5689	0.0000	133.0100	133.0100	0.00
Swedish krona	8.2300	7.6598	-0.5702	4.7975	4.7975	0.0000	7.7760	7.7760	0.00
Swiss franc	1.4650	1.3335	-0.1315	0.9405	1.3305	0.3899	1.3305	1.3305	0.00

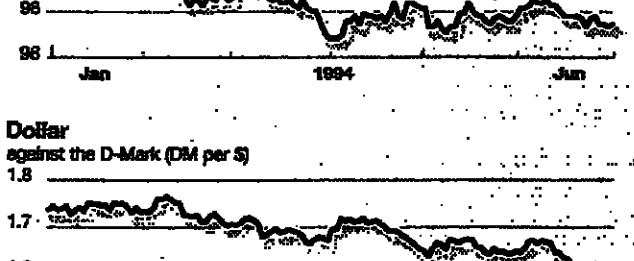
Yen



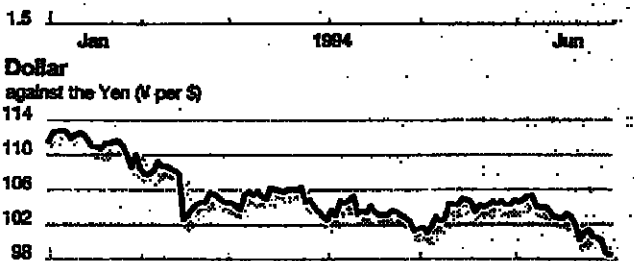
Source: Datastream



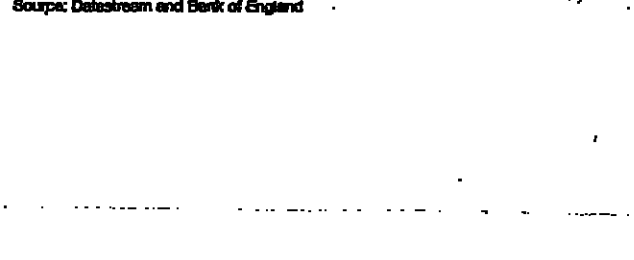
Source: Datastream



Source: Datastream



Source: Datastream



FINANCIAL TIMES MONDAY JULY 4 1994

FINANCIAL TIMES MONDAY JULY 4 1994FINANCIAL TIMES MONDAY JULY 4 1994

FINANCIAL TIMES MONDAY JULY 4 1994

FINANCIAL TIMES MONDAY JULY 4 1994

FINANCIAL TIMES MONDAY JULY 4 1994

● FT Cityline Unit Trust Prices: dial 0800 430010 and key in a 5 digit code listed below. Calls are charged at 39p/minute cheap rate and 49p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on 071-873 4378.

Year	Chic Fryer	Mid Prison	Other Prison	Yield Cr's Lbs	Chic Lbs
1970	100	100	100	100	100
1971	100	100	100	100	100
1972	100	100	100	100	100
1973	100	100	100	100	100
1974	100	100	100	100	100
1975	100	100	100	100	100
1976	100	100	100	100	100
1977	100	100	100	100	100
1978	100	100	100	100	100
1979	100	100	100	100	100
1980	100	100	100	100	100
1981	100	100	100	100	100
1982	100	100	100	100	100
1983	100	100	100	100	100
1984	100	100	100	100	100
1985	100	100	100	100	100
1986	100	100	100	100	100
1987	100	100	100	100	100
1988	100	100	100	100	100
1989	100	100	100	100	100
1990	100	100	100	100	100
1991	100	100	100	100	100
1992	100	100	100	100	100
1993	100	100	100	100	100
1994	100	100	100	100	100
1995	100	100	100	100	100
1996	100	100	100	100	100
1997	100	100	100	100	100
1998	100	100	100	100	100
1999	100	100	100	100	100
2000	100	100	100	100	100
2001	100	100	100	100	100
2002	100	100	100	100	100
2003	100	100	100	100	100
2004	100	100	100	100	100
2005	100	100	100	100	100
2006	100	100	100	100	100
2007	100	100	100	100	100
2008	100	100	100	100	100
2009	100	100	100	100	100
2010	100	100	100	100	100
2011	100	100	100	100	100
2012	100	100	100	100	100
2013	100	100	100	100	100
2014	100	100	100	100	100
2015	100	100	100	100	100
2016	100	100	100	100	100
2017	100	100	100	100	100
2018	100	100	100	100	100
2019	100	100	100	100	100
2020	100	100	100	100	100
2021	100	100	100	100	100
2022	100	100	100	100	100
2023	100	100	100	100	100
2024	100	100	100	100	100
2025	100	100	100	100	100
2026	100	100	100	100	100
2027	100	100	100	100	100
2028	100	100	100	100	100
2029	100	100	100	100	100
2030	100	100	100	100	100
2031	100	100	100	100	100
2032	100	100	100	100	100
2033	100	100	100	100	100
2034	100	100	100</		

[illegible][illegible][illegible]

	1st Change	2nd Change	3rd Change	4th Change	5th Change
Govest - Contd.					
Government of India	100.00	100.00	100.00	100.00	100.00
Government of Japan	100.00	100.00	100.00	100.00	100.00
Government of the Netherlands	100.00	100.00	100.00	100.00	100.00
Government of the United Kingdom	100.00	100.00	100.00	100.00	100.00
Government of the United States	100.00	100.00	100.00	100.00	100.00
Government of the Republic of China	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Korea	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Singapore	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Taiwan	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Thailand	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Vietnam	100.00	100.00	100.00	100.00	100.00
Government of the Republic of the Philippines	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Indonesia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Malaysia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Brunei	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Cambodia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Laos	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Myanmar	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Timor	100.00	100.00	100.00	100.00	100.00
Government of the Republic of East Timor	100.00	100.00	100.00	100.00	100.00
Government of the Republic of North Korea	100.00	100.00	100.00	100.00	100.00
Government of the Republic of South Korea	100.00	100.00	100.00	100.00	100.00
Government of the Republic of China (Taiwan)	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Mongolia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Uzbekistan	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Kazakhstan	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Kyrgyzstan	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Tajikistan	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Turkmenistan	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Azerbaijan	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Armenia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Georgia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Albania	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Bulgaria	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Romania	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Hungary	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czech Republic	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Slovakia	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Poland	100.00	100.00	100.00	100.00	100.00
Government of the Republic of Czechia	100.00	100.00	100.00	100.00	100.00
Government of					

[illegible][illegible][illegible][illegible][illegible]

Compiled with the assistance of Lautro SS

HISTORIC PRICING: The letter H denotes that the managers will normally deal on the price set on the most recent valuation. The prices shown are the latest available before publication and may not be the current dealing price.

levels because of an intervening portfolio revaluation or a switch to a forward pricing basis. The managers must deal at a forward price on request, and may move to forward pricing at any time.

FORWARD PRICING: The letter F denotes that the managers deal at the price to be set at the next valuation. Investors can be given no definite price in advance of the purchase or sale being carried out. The prices appearing in the newspaper are the most recent provided by the

SCHEME PARTICULARS AND REPORTS: The most recent report and scheme particulars can be obtained free of charge from fund managers.

Other explanatory notes are contained in the last column of the FT Managed Funds Service.

**Regulatory Organization,
Casino Plot,
113 New Oxford Street, London WC1A 1QH
Tel: 071-379-0444.**

COMPANY	2017-18	2016-17	2015-16
TSB Bank Growth	88.26	89.25	94.95
De Accoun	108.22	106.48	113.29
TSB European	127.57	127.87	114.84
De Accoun	114.43	114.43	121.73
TSB Extra Income	168.83	186.55	188.08
De Accoun	305.22	300.73	329.56
TSB Smaller Cos	88.00	71.82	78.51
TSB	30.00		

US Airways	5	77.55	801.13	555.24
US Airways	5	288.80	2999.00	288.87
US Airways	5	525.15	543.24	577.91
US Airways	5	48.23	48.09	51.34
US Airways	5	100.57	107.55	112.35
US Airways	5	314.34	318.33	330.32
US Airways	5	676.33	657.13	701.39
US Airways	5	442.33	445.82	474.37

Do Accidents	8	481.95	488.44	488.34
TSD International	8	548.35	548.38	544.45
Do Accidents	6	717.04	721.03	787.85
TSD Mit Remedios	6	182.34	187.37	175.05
Do Accidents	6	178.18	183.89	185.41
TSD Shield Opps	8	98.77	100.08	105.44
Do Accidents	6	124.21	128.82	134.71
Environmental Inv	6	80.23	80.82	83.84

On Assets	6	84.22	84.85	85.98
T58 Salesmen	6	59.57	60.83	64.50
On Assets	6	66.66	67.77	72.10
T88 High Income	6	59.47	60.22	64.88
On Assets	6	73.68	74.82	79.70
T58 High Income	6	56.30	58.87	60.29
On Assets	6	67.88	68.31	72.87
T58 Salesmen	6	57.72	58.97	63.15

Do Accum	6	68.90	28.35	82.10
T.I.I. Fund Managers Limited (1200)H				
NEA Tower, Addiscombe Road, Croydon				083
T.I.I. British	5	281.4	308.5	322.6
T.I.I. European		81.47	51.77	54.20
Templeton Gift Trust Managers Ltd (11				

29	Global Growth Acc	6	212.36	213.07	221.89
30	Global Growth Inc	5	197.19	191.68	204.81
31	Global Balanced Acc	6	181.04	191.31	204.81
32	Global Balanced Inc	5	165.87	166.05	177.99
33	Value Tail Acc	6	125.93	128.40	136.29
34	Value Tail Inc	6	134.98	116.50	123.53

41400
41401
41402
41403
41404
41405
41406
41407
41408
41409
41410
41411
41412
41413
41414
41415
41416
41417
41418
41419
41420
41421
41422
41423
41424
41425
41426
41427
41428
41429
41430
41431
41432
41433
41434
41435
41436
41437
41438
41439
41440
41441
41442
41443
41444
41445
41446
41447
41448
41449
41450
41451
41452
41453
41454
41455
41456
41457
41458
41459
41460
41461
41462
41463
41464
41465
41466
41467
41468
41469
41470
41471
41472
41473
41474
41475
41476
41477
41478
41479
41480
41481
41482
41483
41484
41485
41486
41487
41488
41489
41490
41491
41492
41493
41494
41495
41496
41497
41498
41499
41500
41501
41502
41503
41504
41505
41506
41507
41508
41509
41510
41511
41512
41513
41514
41515
41516
41517
41518
41519
41520
41521
41522
41523
41524
41525
41526
41527
41528
41529
41530
41531
41532
41533
41534
41535
41536
41537
41538
41539
41540
41541
41542
41543
41544
41545
41546
41547
41548
41549
41550
41551
41552
41553
41554
41555
41556
41557
41558
41559
41560
41561
41562
41563
41564
41565
41566
41567
41568
41569
41570
41571
41572
41573
41574
41575
41576
41577
41578
41579
41580
41581
41582
41583
41584
41585
41586
41587
41588
41589
41590
41591
41592
41593
41594
41595
41596
41597
41598
41599
41600
41601
41602
41603
41604
41605
41606
41607
41608
41609
41610
41611
41612
41613
41614
41615
41616
41617
41618
41619
41620
41621
41622
41623
41624
41625
41626
41627
41628
41629
41630
41631
41632
41633
41634
41635
41636
41637
41638
41639
41640
41641
41642
41643
41644
41645
41646
41647
41648
41649
41650
41651
41652
41653
41654
41655
41656
41657
41658
41659
41660
41661
41662
41663
41664
41665
41666
41667
41668
41669
41670
41671
41672
41673
41674
41675
41676
41677
41678
41679
41680
41681
41682
41683
41684
41685
41686
41687
41688
41689
41690
41691
41692
41693
41694
41695
41696
41697
41698
41699
41700
41701
41702
41703
41704
41705
41706
41707
41708
41709
41710
41711
41712
41713
41714
41715
41716
41717
41718
41719
41720
41721
41722
41723
41724
41725
41726
41727
41728
41729
41730
41731
41732
41733
41734
41735
41736
41737
41738
41739
41740
41741
41742
41743
41744
41745
41746
41747
41748
41749
41750
41751
41752
41753
41754
41755
41756
41757
41758
41759
41760
41761
41762
41763
41764
41765
41766
41767
41768
41769
41770
41771
41772
41773
41774
41775
41776
41777
41778
41779
41780
41781
41782
41783
41784
41785
41786
41787
41788
41789
41790
41791
41792
41793
41794
41795
41796
41797
41798
41799
41800
41801
41802
41803
41804
41805
41806
41807
41808
41809
41810
41811
41812
41813
41814
41815
41816
41817
41818
41819
41820
41821
41822
41823
41824
41825
41826
41827
41828
41829
41830
41831
41832
41833
41834
41835
41836
41837
41838
41839
41840
41841
41842
41843
41844
41845
41846
41847
41848
41849
41850
41851
41852
41853
41854
41855
41856
41857
41858
41859
41860
41861
41862
41863
41864
41865
41866
41867
41868
41869
41870
41871
41872
41873
41874
41875
41876
41877
41878
41879
41880
41881
41882
41883
41884
41885
41886
41887
41888
41889
41890
41891
41892
41893
41894
41895
41896
41897
41898
41899
41900
41901
41902
41903
41904
41905
41906
41907
41908
41909
41910
41911
41912
41913
41914
41915
41916
41917
41918
41919
41920
41921
41922
41923
41924
41925
41926
41927
41928
41929
41930
41931
41932
41933
41934
41935
41936
41937
41938
41939
41940
41941
41942
41943
41944
41945
41946
41947
41948
41949
41950
41951
41952
41953
41954
41955
41956
41957
41958
41959
41960
41961
41962
41963
41964
41965
41966
41967
41968
41969
41970
41971
41972
41973
41974
41975
41976
41977
41978
41979
41980
41981
41982
41983
41984

© 2004 Blackwell Publishing Ltd *Journal of Internal Medicine* 255: 437-445

© 2004 Blackwell Publishing Ltd *Journal of Internal Medicine* 255: 437-445

[illegible]

● FT Cityline Unit Trust Prices: dial 0891 430010 and key in a 5 digit code listed below. Calls are charged at 39p/minute cheap rate and 49p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on 071-873 4378.

© FT Cityline Help Team. Please dial 0800 430010 and key in a 5 digit code listed below. Calls are charged at 30p/minute cheap rate and 40p/minute at all other times. International access available by subscription only. For more details call the FT Cityline Help Desk on 071-873 4378.

\$32

INVESTMENT TRUSTS - CONT.

[illegible]

Cap	<input type="checkbox"/>	TSS	0.7	-
Shipped Pt	NYSP-JL			2.47

[illegible]

Warrick	81	-5.4	-
Zach Dier PT	40	-	-
Justin Bell	23	7.9	2.4

[illegible]

Aboriginal	144	-2.0	4.25	Fe
Warrata	40	-	-	

[illegible]

TRANSPORT, Cont.

FT Share Service

The following changes have been made to the FT Share Service:
Dorothy (Gee Goods), Cassell and Elaine (Cassell & Marz);
Denise (Bee Goods), Gessell and Elaine (Gessell & Marz);
Debra (Sue Goods), Gessell and CLS (Pro). Contact
person: Suzanne (Pro) at 800-769-4444.
Share Service: Call 800-769-4444 for information about
(Direct Mail), Wilson M (Envir), Hogg Corp (Insect), Abert
and Spill-Lewis C and P for Cool Pacific Vets (Insect) and
Southern Radio (Music).

FT Finance Reports Service

You can obtain the current information report of any
company by calling 800-769-4444 or faxing code
FT4848, 981-781-7070 (within 24 hours, including
weekends) or Fax 801-770 3822, if calling from outside
the U.S., add 1-801-770 0770 or fax +44-1-770 3822.
Reports will be sent the next working day, subject to
availability.

FT Cityline

For up-to-the-second chain prices call FT Cityline on
800-769-4444. It is followed by the four-digit code listed
after the store prefix. Calls charged at the per minute
cheap rates and 48p per minute at all other times.
Call 800-769-4444 for information for calls outside the
U.K., annual subscription £250 net.

Call 011-873-4378 (+44 71 873 4378, international) for
more information.

AMEX COM

WORLD LEADER
IN THE GRAND

Continued on next page

[illegible][illegible]

If you would like more information about subscribing please call Philippe de Norman
on tel: (322) 513.28.16 or fax your requirement to (322) 511.04.72

FINANCIAL

...the ... of ...

FT GUIDE TO THE WEEK

MONDAY

Li Peng's trip on the Rhine



Li Peng, the Chinese prime minister (left), will attend a joint Chinese-German economic conference in Bonn with Chancellor Helmut Kohl, at the start of a week-long visit to the federal republic, including trips to east Germany and Bavaria, and a boat trip down the Rhine.

Caribbean summit: Leaders of the Caribbean Community (Caricom) hold their annual summit in Barbados (to July 7). There is growing concern at the economic impact on their small economies of the North American Free Trade Agreement (Nafta).

Some members, led by Guyana, Jamaica and Trinidad and Tobago, are hoping to be listed by the US administration as eligible for Nafta membership. But the issue appears to be splitting the 20-year-old community, as other members think that all Caricom members should seek links with Nafta.

French President François Mitterrand launches a French trade and diplomatic initiative in South Africa, starting with talks in Cape Town with Nelson Mandela. His visit is the first by a western head of government since Mandela's inauguration as president. Mitterrand, accompanied by over 100 officials, businessmen and journalists, will also become the first foreign leader to address the South African parliament for over 30 years.

UK economy: The release of June's M3 data, will be watched for signs of inflationary pressures. The Bank of England's favoured inflation target, M3 has been growing well outside the government's target band of 0-4 per cent in recent months. Markets expect today's figure to show a slowdown, with the annual rate of growth predicted at 6.6 per cent in June, compared with 7.1 per cent in May.

UK building societies: The Treasury is expected to reveal some time this week the results of a review of building society law which it announced earlier this year. Interest in any relaxation of merger and takeover rules for societies has been sharpened by Lloyds Bank's £1.8bn (£2.73bn) cash bid for Cheltenham & Gloucester Building Society.

Holidays: US (Independence Day).



TUESDAY

Delors pays a visit to Bonn

Jacques Delors and the European Commission visit Bonn for a joint session with the German cabinet, marking the start of Germany's six-month presidency of the European Union.

At the top of the European Union's in-tray is the question of the successor to Mr Delors. It is hoped a candidate acceptable to all will emerge at the emergency summit called on July 15.

Bosnian Foreign ministers of the US, Russia, Britain, France and Germany are expected to confer in Geneva over ways to implement their newly formulated partition plan for Bosnia by putting pressure on the warring parties. The map has already been criticised by Serbs and Muslims, but international negotiators are describing it as the last chance to avoid all-out war.

Puffing into the sunset: The last set of accounts for British Rail as a nationalised organisation, for the year to March 1994, appear today. BR, which spent 45 years under government ownership, was formally privatised on April 1, though it will take another two to three years to put the programme into effect. The latest figures are expected to show some success in holding down costs, leading to a drop in the level of government subsidy.

Federal Reserve governors and regional presidents meet today and tomorrow to discuss US monetary policy. Many analysts expect the Fed to react to dollar weakness and signs of domestic economic strength by raising interest rates again, either after the meeting or following key employment figures on Friday.

Full team ahead: Britain's Trades Union Congress, the umbrella for organised labour, stages a one-day conference in London to discuss full employment. It is being held to mark the 50th anniversary of the Churchill wartime coalition government's landmark White Paper on the subject.

TUC general secretary John Monks wants to see a renewed national commitment to the idea of full employment.

Tokyo's District Court is due to hold the first hearing in the case of former Liberal Democratic construction minister Kishiro Nakamura. He is charged with taking a ¥10m (£100,000) bribe from Kajima, a construction company.

FT Survey: Marmara Region of Turkey.

Holidays: Algeria, Venezuela (Independence Day).

WEDNESDAY

Clinton goes to Latvia

President Bill Clinton holds talks with the leaders of all three Baltic republics on ways to promote economic reform and prospects for trade and investment. US officials say the trip is a "highly symbolic" affirmation of the US's commitment to the independence of the Baltic countries. Clinton will meet Latvian president Guntis Ulmanis, and will then be joined by Estonian President Lennart Meri and Lithuanian President Algirdas Brazauskas.

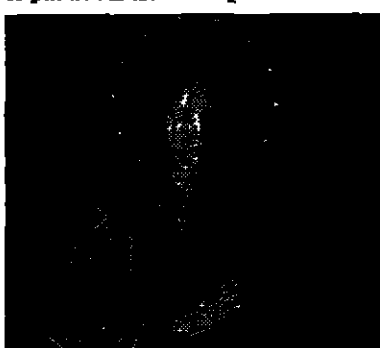
Peace prizes: Israel's prime minister Yitzhak Rabin, foreign minister Shimon Peres and Palestine Liberation Organisation chairman Yasser Arafat are due to be awarded the 1993 Felix Houphouët-Boigny Peace Prize at Unesco headquarters in Paris.

German unemployment statistics for June are released. They should see a further seasonal reduction in unemployment, although the underlying trend remains negative.

UK economy: May's output figures are expected to provide further evidence that the UK recovery is spreading into the industrial sector. The consensus is that industrial production and manufacturing output will rise 0.2 per cent on the month, after surging unexpectedly in April. Measured on a yearly basis, manufacturing output is expected to be 1.6 per cent higher than last May.

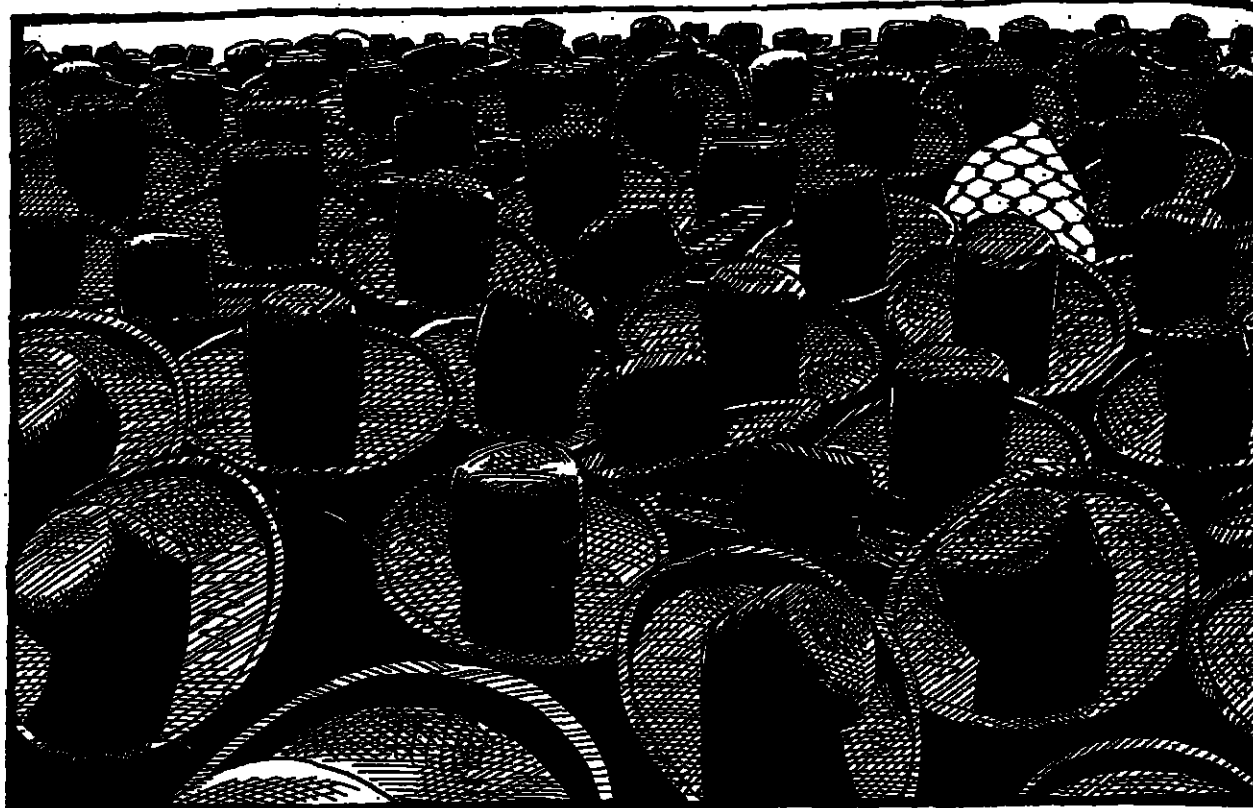
Pay talks will be held in London for 1.5m local government workers. This will be a key test for the UK government's public sector pay bill freeze.

Sale of Sotheby's in London this morning is offering The immaculate Conception by Velázquez (detail below) in its auction of Old Masters. The attribution of this previously unknown painting has divided the experts, but Sotheby's is confident enough that it is by the Spanish 17th century artist to put a \$2m estimate upon it.



Also today, Christie's in London is auctioning a 3,000-year-old Assyrian sculpture, discovered painted-over in the tomb of a school in Dorset. It is the missing piece of a bas-relief from the palace of Ashurnasirpal II (883-859 BC) and may fetch \$1m.

Golf: The Scottish Open begins at Gleneagles (to July 9).



The capital of Palestinian self-rule? Mr Yasser Arafat is expected to swear in his 24-member cabinet in Jericho tomorrow, after delays due to security fears.

THURSDAY

Scott inquiry resumes

Lord Justice Scott's inquiry about illegal exports of British arms to Iraq resumes briefly in public in London to hear evidence from Paul Henderson, former managing director of Matrix Churchill, the machine tools manufacturer. He has asked for a hearing in public to respond to allegations made against him by the former trade and defence minister Lord Trevelyan at an earlier oral hearing. The Scott inquiry report is due to be published at the end of the year.

South Africa's vice-president, F.W. de Klerk, begins an official visit to Germany, his first since the transition to majority rule in South Africa and the election of Nelson Mandela.

Germany's Bundesbank holds its regular fortnightly council meeting, although no significant moves on interest rates are expected at the moment.

Faroe elections: Inhabitants of the Faroe islands, a self-governing province of Denmark, vote for their parliament, the Lagting. The poll, which comes in the midst of an economic crisis, was called when the sitting coalition government of the Social Democratic Party, the Republican Party and the Home Rule Party, lost its majority in May.

Pamplona Bull Run: A group of bulls are released to run through the narrow streets of the Spanish town, with the foolhardy racing ahead.

FRIDAY

G7 descends on Naples

Leaders of the Group of Seven big industrialised nations gather in Naples for their annual economic summit. Recent turbulence on financial markets will colour Saturday's discussions on the world economy, although the meeting is scheduled to focus on how to reduce persistently high unemployment.

North Korea and the US begin high-level talks in Geneva in an attempt to resolve the dispute over Pyongyang's nuclear programme. The US is expected to offer some form of diplomatic recognition and economic aid in return for North Korea allowing full international inspections of its nuclear facilities.

Mad cows and Englishmen: Germany's Bundesrat, the upper house of parliament, is due to vote on whether to approve the government's proposed six-month ban on British beef because of mad cow disease BSE.

Stonehenge - The Great Debate: The monument's future is discussed by international experts at the Queen Elizabeth II Conference Centre. Transport minister Steven Norris, will face several learned professors in road economics and engineering, including world experts in engineering tunnels. Backed by English Heritage they are arguing for an ambitious road tunnel beneath the Stonehenge stones while the government is proposing a cheaper by-pass.

9-10 WEEKEND

Ukrainian election run-off

Sunday sees the run-off round of the Ukrainian presidential election. The top two contenders are President Leonid Kravchuk and Leonid Kuchma. In the first round, the incumbent, popular with west-Ukrainian nationalists, had 38 per cent of the vote to the 31 per cent of the eastern missile plant manager, who is urging friendlier ties with Russia.

Public Services Day is celebrated in the UK on Saturday by the main trade union grouping, the TUC. It is organising marches and rallies in protest at the government's public sector pay bill freeze. Among other events, public sector workers will swell the ranks at the traditional Durham Miner's Gala.

The fragile truce between Bosnia's warring parties is expected to be extended following its expiry on July 9.

Crickets: Warwickshire play Worcestershire in the final of the English county knock-out cup at the Lord's ground in London.

US president Bill Clinton arrives in Germany on Sunday, for his first official visit following the G7 summit. He will be spending Monday in Bonn and Tuesday in Berlin, before flying on to Warsaw.

Compiled by Patrick Stiles and Robert Anderson. Fax: (+44) (0)71 873 3194.

ECONOMIC DIARY

Other economic news

Monday: As the world's leaders prepare for the G7 meeting on Friday, they can mull over a feast of policy meetings and statistics this week.

In Tokyo, the Bank of Japan's branch managers meet today. Meanwhile, May's trade figures are expected to show a small fall in the Japanese trade surplus - though analysts doubt that this will provide much support for the dollar against the yen.

Tuesday: After French unemployment hit a record high last week, output figures today should be more comforting for the government. Analysts expect to see a small monthly rise, suggesting the recession has bottomed out. Meanwhile, German manufacturing figures, expected today or tomorrow, are likely to also point to a slow industrial pick-up, ahead of the Bundesbank's council meeting on Thursday.

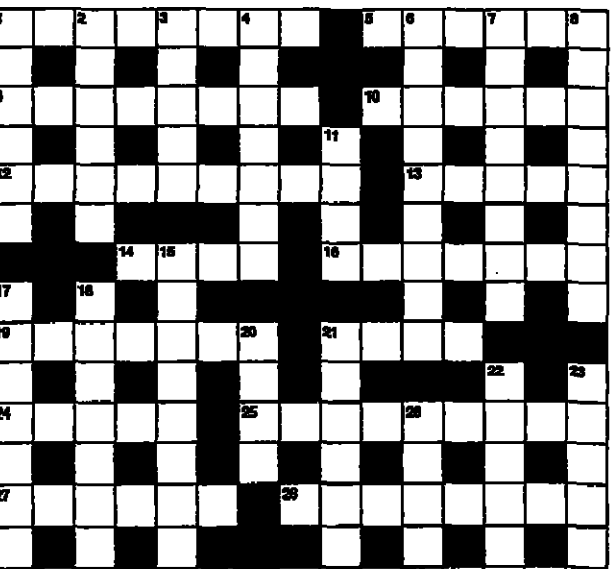
Friday: A spate of US data at the end of the week will be watched with interest by the markets in light of any decision that the FOMC may have taken on Tuesday to raise US interest rates. June's non-farm payroll is expected to show a strong 250,000 rise on the month, while May's consumer credit is expected to fall.

Statistics to be released this week

Date	Country	Statistic	Previous	Forecast	Date	Country	Statistic	Previous	Forecast
Mon	Japan	May current acc. JME	82%	81.4%	Wed	US	June advance GNP	250,000	250,000
Thu	Japan	May trade balance, JME	¥13.2bn	¥12.5bn	Thu	US	June trade balance	2.7bn	2.7bn
Thu	Japan	May foreign bond investment	¥12.5bn	¥12.5bn	Thu	US	June industrial output	1.2%	1.2%
UK		June official reserves	250m	250m	Thu	UK	June GDP	0.2%	0.2%
UK		May credit business	230m	230m	Thu	UK	June M3	0.2%	0.2%
UK		June M3	0.2%	0.2%	Thu	UK	June retail sales	0.2%	0.2%
UK		June M3	0.2%	0.2%	Thu	UK	June home completions	1.36m	1.36m
Tue	US	Johnson Fedbook, w/o July 2	0.6%	0.6%	Thu	US	June domestic auto sales	7m	7m
Thu	Japan	June trade balance, 1st 10 days	¥12.5bn	¥12.5bn	Thu	US	June domestic light truck sales	5.4m	5.4m
France		Apr. industrial production	0.4%	0.2%	Thu	Germany	June unemployment rate, West	10.0%	10.0%
France		Apr. manufacturing production	0.4%	0.2%	Thu	Germany	June employment rate, West	12.0%	12.0%
UK		May housing starts	10,300	10,300	Thu	Germany	June short-time, West	42,000	42,000
Australia		May retail trade	1.2%	0.7%	Thu	Germany	June unemployment rate, East	20.0%	20.0%
Wed	US	May home completions	1.36m	1.36m	Thu	UK	May manufacturing output	0.2%	1.1%
Thu	US	June domestic auto sales	7m	7m	Thu	UK	May manufacturing output	1.6%	0%
US		June domestic light truck sales	5.4m	5.4m	Thu	UK	May industrial production	0.2%	1.6%
Germany		June unemployment rate, West	10.0%	10.0%	Canada		June foreign reserves - change	-C\$475m	-C\$354m
Germany		June employment rate, West	12.0%	12.0%					
Germany		June short-time, West	42,000	42,000					
Germany		June unemployment rate, East	20.0%	20.0%					
UK		May manufacturing output	0.2%	1.1%					
UK		May manufacturing output	1.6%	0%					
UK		May industrial production	0.2%	1.6%					
Canada		June foreign reserves - change	-C\$475m	-C\$354m					

- ACROSS**
- Produce of less got up refuge for birds (5)
 - Sort of egg, not bird's - unless it's a woodcock? (6)
 - Bird with red hat has points (5)
 - Bird with no tail, one with a lot of heads, perhaps (6)
 - Soccer war designed to repel birds (5)
 - Southern printer's bird in Virgo (5)
 - Bird showing white flags? (4,7)
 - 11 Scottish dances include Chinese food for noisy birds (7,4)
 - See 14
 - See 4
 - Heart of bird taking his turn with sort of bull (5)
 - Have fun with a bird at a fight (4,5)
 - Ringo's turned carnivore (5)
 - Gaps in north-west give measure of bird (4-4)
 - Leave bird's tail on new trees (5)
 - China broken by little birds (5)

- DOWN**
- Place for nest in holiday time? (5)
 - What some birds utter is very funny (6)
 - Bird turns east, going to the altar? (5)
 - 21 across Bird or birds fight traffic noise first (7-4)
 - Barks - sounded like birds - to move in a spiral (5)
 - Schemes benefiting survivors moving into nest (5)
 - Indian chief, one entering fruit, a bad hat (5)
 - See 15
 - Tallish bird, enough trouble next door (5)
 - Old bird, mixed up inside, is shortened (5)
 - Bird I must have seen turned round by people or things (5)
 - See 21
 - Bird with her nuptial symbol, an old suitor (7,4)
 - A weight on a plate with no particular key (5)
 - Sugar producer eyed giant or bird (5)



MONDAY PRIZE CROSSWORD

No. 8,496 Set by CINEPHILE

A prize of a Pelikan New Classic 500 fountain pen for the first correct solution opened and five runner-up prizes of £35 Pelikan vouchers will be awarded. Solutions by Thursday July 14, marked Monday Crossword 8,496 on the envelope, to the Financial Times, 1 Southwark Bridge, London SE1 8UL. Solution on Monday July 18.

Name: _____ Address: _____

Winners 8,484

Mrs S. Argyle, Oxford
R. Bayliff, Edinburgh
J.S. Beverly, Epping, Essex
J. Crole, New Malden, Surrey
Mrs V. Harman, Brighton, Sussex
B.R. Lawrence, Frettenham, Norwich

Solution 8,484

CENTRE COURTING
HIDE COGS
ACROSS NEGATIVE
TUTU VARGA
PEEL GRAND SLAM
LIVE REPEATED
GEMMAREDEVEL
NO A SLANE
SINGLEDIMED
GOREVDOU
HEAD REVEL GLO
A ZEPHURAM
BEDDED BENT
SEES
YEOMANRY SHARED

If you need connections in Asia, talk to a local.



We fly 42 times weekly from Europe to Singapore connecting with over 300 flights to Asia, Australia and New Zealand. All aboard the world's most modern fleet, with inflight service even other airlines talk about. SINGAPORE AIRLINES

Of broking and jobbing the Pelikan's fond. See how sweetly he puts your word onto bond.

Pelikan

JOTTER PAD